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NEWS IN BRIEF

PSS launch delayed

PSS, the Post Office's packet network that was due to open this month, has been delayed until the summer. Software to suit the Post Office's requirements is being developed in the US by Telnet and debugging is taking longer than expected. Telnet's UK agent for the Post Office contract is Plessey Controls of Poole, Dorset.

Bid for Serck
US aerospace and electronics conglomerate, Rockwell International has made a £33 million bid to take over Serck, a UK manufacturer of industrial valves. The bid values Serck shares at 77p each, and has the support of the Serck directors. Rockwell already owns 29.7% of the company.

Belfast centre
A SOFTWARE engineering centre proposed by the Post Office for a site near Belfast could provide up to 400 new jobs. The centre will be used to service the Post Office's communications network throughout the UK. About 40 qualified staff will be needed during the first year and up to 200 within five years. Support staff will make up the total.

PO joins Stack
THE UK Post Office has joined Stack, Standard Computer Komponenten GmbH, based in Frankfurt, was formed five years ago by ICL, Plessey, Nixdorf and Control Data to set component standards and to act as a common buying front for its members (CW, March 6, 1975). Olivetti of Italy joined two years ago (CW, May 11, 1978).



CHAPPELL... "Interested in boosting software business, possibly in the US."

Chappell looks to 'open' Europe

EXPANSION into the US software business, in-house production of processor chips and the possibility of greater government support were issues raised by ICL's chairman of one month, Philip Chappell, last week.

He said the biggest single step for the industry would be the opening of frontiers by European countries to computer firms from other EEC countries.

On the software front Chappell said he was "interested in boosting"

ICL's subsidiary, Datskil, "possibly in the US".
Another "big issue" was how far ICL ought to go into microelectronic production. Chappell said the company would not produce memory chips, but mentioned the manufacture of uncommitted logic array chips as something ICL could be looking at. He welcomed the arrival of the National Enterprise Board's Immos microelectronics firm both because it meant there would be a UK supplier and because it would give ICL a greater choice.

Turning to government support Chappell said there was a need for greater public understanding of the extent to which other countries — he referred to Germany, Japan and the US in particular — supported their computer industries.

Chappell said he welcomed investment by US companies in the UK. But, he added, "with the US having 88% of the world computer market, things have gone too far. Is this dominance acceptable to European companies in the medium and long term?"

Cautious welcome for schools' micros

THE government's £9 million plan for funding micro education in schools has been given a cautious welcome by teachers and researchers.

The general approach of concentrating on software and teacher training rather than hardware (CW, March 6) gets broad approval but to many the plan is too vague.

The National Union of Teachers said it welcomed any new cash but that this money was far outweighed by the hundreds of millions being taken out of education by general cuts. Charles Sweeten of Micro-computer Users in Secondary Education said the success of the government's plan depended to a great extent on a director yet to be appointed.

Emphasising the importance of centralisation, Sweeten suggested that the idea of appointing various existing schools as "centres of excellence" was unsound.

There would be difficulties, he said, over who would coordinate hardware assessment and set standards. There was also lack of leadership from the Department of Education and Science on the whole issue and he felt that Education Secretary Mark Carls should make a political statement on it.

Bob Lewis at Chelsea College

agreed that leaving the purchase of hardware to the local authorities was the only possible approach.

The £9 million would go nowhere if spent on equipment, he said, and experience here and

in the US showed how easy it was for hardware to be brought in before teacher training was adequate.

Lewis foresaw authorities having difficulties in finding the money.

ICL to market Fortronic systems

TO strengthen its position in the banking market in the UK and Ireland ICL is now selling the Transaction Terminal System from Fortronic of Fife. A complete system is seen here in front of Dr Peter Aylett (left), director of ICL's UK division, and Hugh Smeaton, managing director of Fortronic, just after they had signed the marketing agreement.

The microprocessor-based configuration includes a plasma display, a printer and a magnetic card reader. The separate keyboard on the right is a security feature which enables a bank's customers to key in their own account numbers.

The Transaction Terminal System was originally developed by Fortronic in collaboration with the Clydesdale Bank and is being used by Clydesdale in a network which by next year will take in 380 branches with 1,500 terminals. The network was first announced about three years ago (CW, January 27, 1977).

ICL has already received an order worth more than £100,000 from the Bank of Ireland for a

UK M80s for IBM projects

From front page

with two megabytes of main memory and 700 megabytes of disc storage while CPP has paid £250,000 for a two-megabyte Model 32 configuration that includes 1,400 megabytes on disc.

One big attraction of Magnuson for CPP was that all IBM's operating systems can be run on the M80, including MVS which is not supported on the existing IBM 4300 series machines.

The M80 Model 3 is about 50%

more powerful than the IBM 4331, and CPP plans to take advantage of the M80's "strategic architecture" to field upgrade later this year to a Model 32 which is only marginally less powerful than the IBM 4341.

Until now CPP has used IBM bureaux like BOC Datasolve and CRL for its development work, but found that they were geared more to the development of applications programs than to systems software.

S Africans take over CAP subsidiary

From front page

business is people, and we need to be sensitive in the market where the people are. It seemed sensible to surrender control in a market that far away.

The new chairman of CAP SA,

P-E's managing director, John Fleming, explained that the company would retain complete access to CAP-PP's products and services, including training. Local recruiting and training is to be stepped up, using packages from CIM-Deltek of Chicago.

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Computastars details

ON your marks for Computastars 1980. The first UK heat is due to take place on April 27 and this year there will be two European heats in Holland. More international teams are being invited to the finals which will be in Birmingham. Full details of rules and an entry form will be published in next week's Computer Weekly.



modified version of the Transaction Terminal System. It will be used for foreign exchange calculation and branch accounting.

According to ICL a number of other banks and financial institutions are conducting trials of the Fortronic system for applications that include financial data capture, credit authorisation and the control of note dispensers.

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Low-cost 16-bit mini from HP

HEWLETT-PACKARD has ded a series of low cost compact 16-bit minicomputers to the bottom end of its HPB family. Called the L-series, the machine comes with a 16-bit CPU fabricated by Hewlett-Packard itself, using Complementary MOS/Silicon/Sapphire technology.

The machines in HP's performance HP3000 family already come with a CPU consisting of three CMOS chips. CMOS and SOS offer advantages of low power, high heat dissipation respectively. The single chip CPU enables the complete L-series processor to be contained on a board measuring 6.75 x 11.25 inches.

The L-Series machines are supplied in the form of rack mountable box or complete system called Model 10. The latter costs £12,000 and includes 64K of main memory, a 12-megabyte Winchester disc drive, a plus a VDU. The board machines including 64K of memory and 370K of disc cost £24 in quantities of 100.

IBM supports X21

IBM is reported to be supporting the X21 line protocol recommended for circuit switched digital data networks by CCITT. The company is understood to be producing modules that will be built into 3276 and 3705 minis and 3705 front end processors.

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Briefing

System X misses out

THE Irish Ministry of Posts and Telegraphs has awarded the first £7 million worth of contracts in its £850 million five-year main objective of protecting preferential public procurement for locally-owned companies.

Honeywell's director of marketing operations, David Crofts, said that trying to continue preferential public procurement policies was not in the best interests of the customer, because his choice was restricted. Re-

Visa in London

THE Visa International credit card organisation which embraces Barclaycard, is setting up a computer centre in London to handle the switching of credit authorisation data between Visa's European members. At present this job is handled by Visa's base I system in the US using transatlantic links.

Lolpzig highlights

A 16-BIT microprocessor — arranged as two eight-bit processor chips — and a daisy-wheel printer were the highlights of new East German products at last week's Leipzig Fair. But Western companies were finding it harder than ever to do computer business behind the Iron Curtain.

Full details: pages 16/17.

Inmos oash threat

INMOS is still waiting for a decision by Industry Secretary Sir Keith Joseph, about both its second £25 million funding, and its application for an Industrial Development Certificate for its first factory in Bristol. There is still a chance that he may give it to Parliament pressure to have the plant sited in an assisted area. (Report, page 3).

Apples for teachers

SEVEN schools in the UK have been presented with Apple computers and accessories by Apple master distributor Microsense. A total of £30,000 of equipment was made available by the company.

Univac new division

A NEW division has been established by Univac to manufacture specialised semiconductors and integrated circuits, and the company is to invest \$50 million in expanding its existing production capacity at Eden, Minnesota. The new division will produce custom designed circuits, standard parts still being purchased on the open market.

Siemens moves

A SECOND-GENERATION laser printer is on the way from Siemens of West Germany, and further Fujitsu M-series mainframe to its catalogue.

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Thursday, March 20, 1980

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Manufacturers slate UK lobby group

THE new lobby group for the UK computer industry, UKITO, has come in for yet more unfavourable comment following last week's criticism by the CSA (CW, March 13). The United Kingdom Information Technology Organisation has been attacked by the UK subsidiaries of several US mainframe manufacturers over its main objective of protecting preferential public procurement for locally-owned companies.

Honeywell's director of marketing operations, David Crofts, said that trying to continue preferential public procurement policies was not in the best interests of the customer, because his choice was restricted. Re-

ducing the competitive element, he said, meant that customers would not necessarily get the best deal.

Local industry should be encouraged by such means as grants rather than by single-tender purchasing, he added.

Crofts also cast doubt on ICL's claim that preferential treatment in other countries is based on the nationality of firms' ownership. In the US, he said, under the "Buy American" Act ICL's factories there were free to compete for government orders. UKITO is excluding from membership IBM foreign-owned firms.

IBM UK also criticised UKITO's

aims, commenting, "Any policy, process or activity that seeks to protect the interests of some manufacturers while limiting the freedom of users to choose the equipment most suited to their needs will, we believe, be damaging to the computer industry and to the UK economy as a whole."

Burroughs and NCR have also expressed the view that trying to protect the interests of the UK solely on the basis of who owns companies' shares was not sensible.

Said a Burroughs spokesman, "The UK stands to gain more by giving encouragement to any company manufacturing here."



CROFTS: Preferential public purchasing is not in the best interests of the customer.

High-speed range replaces ICL 2903

A NEW processor with a formidable rated speed of three million instructions per second is at the heart of the new ICL ME 29 series, announced today as the successor to the 2903 series.

Two models are announced, the 35 and 45, and the series offers up to five times the throughput of the 2904, according to ICL.

It runs under a new operating system developed from the existing Exec, called TME, for Transaction Machine Environment, which supports up to 24 multi-task workstations designed to support operator mode, direct data entry and multi-access interactive working.

The Model 35 comes with 64 to 128K characters of microcode control memory, which has a cycle time of 155 nanoseconds. The Model 45 comes with twice as much microcode.

The main memory ranges from 256K to 1 megabyte, and data storage units at 1 megabyte with a maximum of 16,000 megacharacters.

Massive

GOODYEAR has announced that it is to develop the "massively parallel processor" wanted by the US National Aeronautics and Space Administration for processing data from satellites (CW, January 18, 1979). The Goodyear machine will have 16,384 processing elements, four times the biggest ICL Distributed Array Processor.

International Computastars

THIS year Computastars, for the past two years the UK's biggest athletics contest for computer personnel, is going international. There are to be two heats in Holland and several other countries are being invited to send guest teams to the finals, to be held in Birmingham.

So get your entry in for the big 1980 show — full details and entry coupon on page 13.

'All extension' digital PABX from AJ

AN all-digital voice and data PABX is under development at a new division of Anderson Jacobson in Anaheim, California. Production is still some way off but it is likely to be announced some time next year.

The development is the main activity of a research team which until last July was part of Calcomp. It was sold off to Anderson Jacobson in the general re-shaping of Calcomp which ended with the takeover by Sanders (CW, February 21).

Transac favourite for stake in GA

TRANSAC of France has emerged as the front-runner among the contenders for a deal with US minifactor General Automation. Discussions involve Transac making an injection of capital, equivalent to 20% of the value of the company.

Transac is a subsidiary of CIT-Alcatel, itself part of the CGE group. It specialises in terminals, including automatic teller terminals for banking, and has built Incomterm SPD series terminals under licence for about a decade. However Incomterm, bought by Honeywell two years ago, has

now been merged with other Honeywell small systems divisions, and French observers expect the deal with Transac to be terminated shortly.

Although CGE last year sold its interest in Compagnie des Machines Bull, which holds the 53% French stake in Honeywell's Continental partner CII-Honeywell Bull, it has reaffirmed its continuing interest in the computer industry, both through its GSI software and services subsidiary and through

INSIDE THIS WEEK'S CW...

HEALTHY FUTURE	ALSO...
Competition for public sector orders is healthy and is likely to become more intense in the future. So believes Jean-Pierre Brule, managing director of CII-Honeywell Bull. Tim Palmer reports on these latest views from Paris. Page 9	Computers on a rising run. Letters to the Editor. Take-off for UK robots. Focus on Turing. Moles on top at this top. EEC software schemes. Page Six for programmers. By Spot. People and Events. Micro News. Indian link with Wang. Microforum report. Company News. Advanced File Design. Sales Mix. Page 23
NORWEGIAN TALENT	There's plenty of computer talent in Norway and Keith Jones looks at some of the best well-known operators: C. Iken, Myron and Tjallingii. Page 24-25
JOB OPPORTUNITIES: PAGES 28-33	

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Downtime

by Chad

Nonconformist state of the art

QUITE an outcry I've had from readers over the suggestion in Which? magazine that people who don't want to dress neatly should become computer programmers. Actually what the toothbrush testers said was: "If you're not keen on conforming, perhaps you'd better go for a 'creative' job or become a computer programmer."

Note the implication that creative jobs and programming are mutually exclusive. I don't know about this. I would have thought that the programmers who have been arranging for millions of pounds to be paid into their own bank accounts were pretty creative. How about the bloke in the US Army who put a piece of code into a huge online system with a date switch on it, set to go off the day after he had been demobbed? Up came the message on all the consoles, "Your system will go down in 15 seconds from now." Carriage return line feed. Then Boom! Weeks of sorting out the chaos. There's creativity for you, wouldn't you say?

It's "conforming" that is the

crucial word. Of course programmers can't be expected to conform to specifications, standards, project timetables, budgets, that sort of thing. But do they refuse to conform over personal appearance? Some people all look exactly the same: specifically, they have beards and blue suits (the male ones that is).

Most important of all is which's claim that to "get on" you must wear a suit and tie; otherwise become a programmer. This means that if you become a programmer you won't get on. Oh dear, the ramifications of this are getting beyond me. Still, I am sure it is sensible to choose a career according to the clothes you get to wear. After all, that's why people become sailors and firemen isn't it? Never mind about aptitude and job satisfaction.

Evelyn Waugh claimed that when he went for the interview for his first teaching job the only question he was asked was whether he owned a dinner jacket. Well, clothes maketh the man.

Sacre bleu du printemps

MY colleague Claire Gooding tells me that the announcement of a recent software distribution deal in California was headed thus: "Software Module Marketing acquires world-wide marketing rights for ACEP." Whatever can those exotic West Coast programmers be getting up to now?

Many a slip (Grauniad)

A READER, Trevor Davies of BIS Applied Systems, has pointed out to me this remark that appeared in the Guardian the other day: "A programme costing £8 million has been launched by the Government to teach children about the uses and implications of the micro-drip."

My first reaction was, what an unkind way for the Guardian to describe Iann Barron, gallant founder of Innos, Britain's very own chip-making enterprise! But on reflection I suppose it was talking about new equipment for children to do their own in-travenous feeding of pet mice.

MICHELIE'S PRIVATEVIEW

Turing's real place in our history

IF asked about A. M. Turing's contribution to computing, most people reply with the Universal Turing Machine. This abstract Dalek, when provided with an unbounded tape on which has been inscribed (a) the data and (b) a description of a special-purpose machine, will potter up and down the tape, peering here, overwriting there, until, behold, remaining on the tape in solitary splendour is a succession of marks at which the Dalek halts. These encode the "Answer".

The machine-description on the tape (we would say the "program") must be expressed in whatever language corresponds to the UTM's own table of instructions (we would say "interpreter"). Further, as a matter of taste, convention and general mental tidiness, it is ordinarily supposed that the Dalek does not run amok in the program part of the tape, re-writing symbols with the same abandon as when having its pre-ordained fun in the data space.

Those who devise and document programming languages are a special breed — tasteful, conventional and tidy-minded to a fault. Little wonder that the UTM's which they turn out for their academies, whether sturdy creatures in the Fortran mould, or elegant prancers of Algol or Pascal extraction, are fitted with a restraining harness to make sure that the above-mentioned outrageous behaviour cannot occur. I refer to the conspicuous absence from all but a couple of experimental AI languages of facilities for operating on code as data, and executing data as code.

Not only is there nothing in Turing's formalism to say that a UTM may not do this, but he himself attributed enormous importance to the possibility that it might. In a lecture to the London Mathematical Society in February 1947 he clearly saw the potential phenomenon of program synthesis as providing the needed cornerstone of the future task of machine intelligence and learning.

Over 30 years later much work on program synthesis is at last in train, including in centres such as IBM's Yorktown Heights Laboratories where practical applications are in mind. The main stream, however, does not follow Turing's "learning by doing" motif. Rather, the rewrite decisions tend to be procedure-driven rather than data-driven, deductive rather than inductive. The small and

AISB workshop

A WORKSHOP on intelligent teaching systems is to be held at Leeds University from April 9 to 11. Sponsored by the Artificial Intelligence and Simulation of Behaviour Society, AISB, speakers will include Professor David Barron of Southampton; Dr J. S. Brown of MIT; Dr M. L. Miller, formerly of MIT and now with Texas Instruments; and Dr Patrick Winston, director of the AI lab at MIT. Full details of the workshop may be had from Dr Derek Sleeman, CSE, The University, Leeds, LS2 2JG. Tel: 0532 31751, ext 7284/7106.

scattered "inductive learning" school, on the other hand, compensates on the score of concrete results.

Inductive logic, the classical tradition from which data-driven approaches draw strength, has always had a bad press. Francis Bacon conceived in bold outline the entire possibility and structure of technological R & D as a world-transforming enterprise. His name is shunned among the best scholars. Baconian logic models too faithfully for public exhibi-

tion the actual cognitive style of homo sapiens, just as certain physical functions of man, however life-giving in their effects, are thought best not publicly performed or mentioned.

Turing himself knew where he stood, and characteristically it was not on the side of convention or of tidiness. He went so far as to imply that the machine's self-accumulation of intelligence should proceed by inductive modification of its own instructions in response to the behaviour of humans, who would thus be acting as tutorial data-sources.

A human mathematician has always undergone an extensive training. Their training may be regarded as not unlike putting instructions into a machine. One must therefore not expect a machine to do a very great deal of building up of instruction tables on its own. No-one adds very much to the body of knowledge. Why should we expect more of a machine? Putting the same point differently, the machine must be allowed to have contact with human beings in order that it may adapt itself to their standards. The game of chess may perhaps be rather suitable for this purpose, as the moves of the opponent will automatically provide this contact.

Current research is beginning

FOCUS

SOME DPM's best friends and colleagues are often found to be sales managers. However, if sales executives follow the advice of my colleague Trader, the friendship status could be short-lived.

Trader believes there are two reasons why salesmen are reluctant to make their initial sales contact at managing director level — conscious or subconscious fear and inadequacy (CW, February 21 and 28). Trader has omitted a third and possibly more positive reason.

Any salesman going over the heads of DP management would quickly find himself out of

No room at the top for DPMs

the installation, out of the running and out of potential orders. Trader's view is that directors are, in the main, quite ordinary people, as vulnerable as the rest of us. DPMs, it so happens, are even more vulnerable and certainly considerably more sensitive where their job security and status is involved. Any directive from above in respect of choice of equipment would not be gracefully received by the DP team. Many DPMs would react by researching the pages of Computer Weekly for a new bill.

Choice and selection of equipment is not the end of the matter, in fact they are hardly the beginning. The managing director would rapidly discover that full-bodied co-operation is essential from all parties to get any new or proposed system running.

Confidence in such projects is all-important and this is hardly to be enhanced by the DPMs knowing that the sales manager has a closer relationship with the MD than that enjoyed by the DP team.

No DP manager worth his quota of salt would wish to isolate the MD from major selection procedures. But the MD involvement should be triggered by the DP rather than the sales team. At a suitable point in the selection exercise, the DPM will naturally want to make a full-scale presentation to senior executives of the company and this could well include a contribution from a selected list of potential suppliers.

The DP manager is paid to protect the MD from daily problems and crises. Similarly it is not necessarily the role of the MD to evaluate levels of technology, suitability, service and back-up and reputation of equipment suppliers.



Professor Donald Michie is head of the Machine Intelligence Research Unit at Edinburgh University.

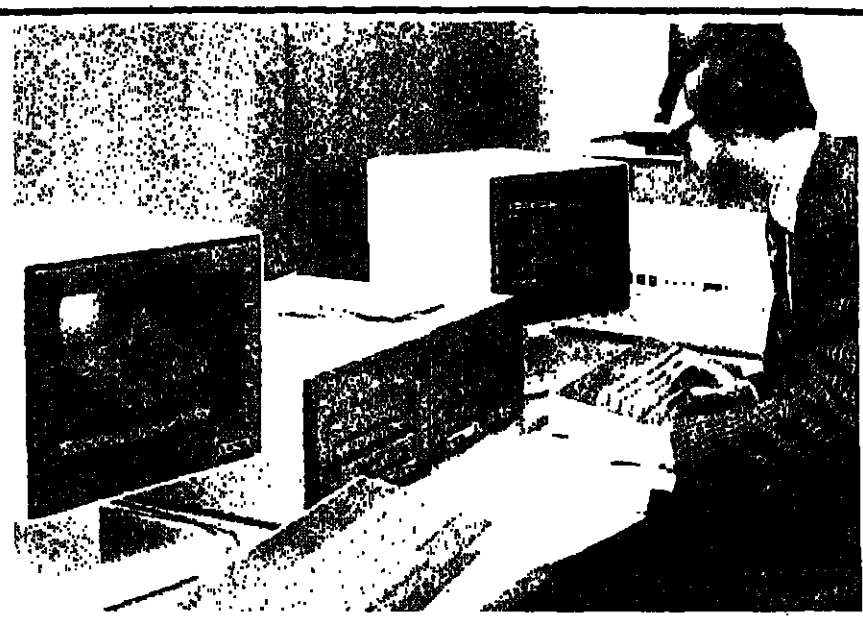
to generate a machine synthesised trick of executable representation knowledge. Some of these are humanly assemblable (others not). Hazards arise if user-opacity in the latter form a current topic of debate. In this, as in so many things, Alan Turing saw further than his contemporaries. Appeal is currently being launched by the A. M. Turing Trust to collect £10,000 for a British-based annual Lecture. Those interested in contributing are invited to write to A. M. Turing Trust, 10th Square, Edinburgh EH8 8JH.

REFERENCE
The Automatic Computing Machine. A. M. Turing. Public lecture, given at the London Mathematical Society, February 19, 1947. Typescript in Turing Collection, King's College Library, London.

SRC buys 10 graphic systems

THE Science Research Council has spent nearly £50,000 of the £1.4 million allocated to the Distributed Computing Systems programme on 10 Terak 8510A monochrome graphic systems. One of them is seen here in the computer room of the Rutherford Laboratory's Atlas Centre being used by the technical secretary of the DCS programme, Dr David Duce.

The Atlas centre is taking two of the 10 Terak systems and the others will be used by some of the more than 20 university projects being funded by the DCS programme announced about 18 months ago. The Terak 8510A is sold in the UK by Dico Electronics of Basingstoke, and manufactured in the US by the Terak Corp of Scottsdale, Arizona. The system is configured around a Digital Equipment LSI-11/2 processor and comes with 256K words of main memory and an independently controlled 4K RAM which enables an unlimited number of different character sets to be created. Animated graphics and text can be displayed simultaneously.



Software schemes must meet EEC objectives

RULES for the EEC software support scheme, announced last week (CW, March 13) have been carefully framed to further a number of EEC objectives. Projects submitted for support will have to involve collaboration between users or companies from at least two EEC countries, and should not be set for launch before the last quarter of this year. Support is offered both for software development studies and projects, and for computer applications.

In the case of general software development, projects should further at least one of five EEC objectives. These are to implement and further the use of standards; to improve portability of software; to design for easy conversion; to enhance the efficiency of data processing systems; and to further the development of network management and distributed processing techniques in order to encourage the use of EEC standards.

In the case of computer projects, there are five objectives, one or more of which should be met.

They should be applicable to the needs of different countries so that systems for environmental monitoring, air, land or sea traffic control, international transport or Customs would be appropriate. Another possibility is projects which further EEC policy aims such as free movement of labour and capital, communications,

agricultural and regional policies, or energy, environmental or social policy.

Projects which aim to save public expenditure in fields like health and education, applicable in more than one country, are of interest.

Economically beneficial applications furthering Community aims in the field of standardisation of techniques such as computer aided design and process, industrial and administrative control will be considered.

Finally, applications implemented at Community level and having an impact on standards in distributed processing and communications will also be welcomed.

If projects cost £60,000 or less, support of up to 100% of the cost is available, otherwise the limit will be 50% of the cost.

Aid will take the form of interest free loans for the development phase and for the first two years of exploitation. After that they will be repayable with interest from the proceeds of exploitation over the following four years.

Applications have to be in by June 1, and selection of projects for support will be made in October. People wanting copies of the call for applications should contact the Computer Systems and Electronics Division of the Department of Industry on 01-212 5509.

Dundee decision

THE NCR factory at Dundee is now part of the company's newly-formed General Systems Division which covers terminal systems for factory data collection, banking and finance. The Dundee plant will also continue to build the NCR 8200, 8400 and 8500 computers.

memory and 20 or 40 megabytes of disc memory. CMC-Europe is offering the system as the CMC 7030. There are no plans for Redifon to add to its UK product line at present. Rexon Business Machines is a new company founded by Dr Ben Wang out of the proceeds of his sale of Wangco, the disc manufacturing company he founded, to Packin-Elmer (CW September 18, 1979). Dr Ben Wang is not related to Dr An Wang, founder and head of the business computer and word processor company which bears his name.

CMC-Europe adds a business micro to its line

CMC-EUROPE, the company being acquired by Redifon of the UK on behalf of its Redifon Computers subsidiary, has added a small business system from Rexon Business Machines Corp of Culver City, California, to its product line.

The machine is the Rexon RX30, a business microcomputer built around the Intel 8088 under Rexon's Recap multi-tasking operating system. Programmed in Business Basic, the machine supports up to eight display stations, and comes with up to 64K words of main

Warren Point study on real cost of micros for Dol this month

THE real costs and the disciplines needed to make effective use of microprocessors is one of the key sections of an interim report on the application of personal computers in business and industry which should be with the Department of Industry by the end of the month.

Prepared by Warren Point, the Stevenage systems and software house, the report is part of a study commissioned by the Department and due to be completed by May. Suggested by Warren Point, the main aim of the study is to produce an unbiased report for small company managements which may be considering the installation of a microcomputer system.

Brian Thompson, who is carrying out the study at Warren Point, said that it was not his objective to produce a comparative study of different machines, but rather to study them, with what they can offer the user, as a group.

Among the factors being considered are reliability,

availability of software packages; the problems of producing written software, and after-sales service and support. About a dozen systems have been tested, said Thompson, including the Pet, Apple and TRS-80, with more expensive systems such as the North Star Horizon, and Rair Black Box.

Though he did not wish to pre-empt the interim report, Thompson did indicate that he had not been happy with the quality of software available for these systems.

NCR for Hong Kong hotel

AN order for NCR's Modular Lodging System has come from the Hong Kong Royal Garden Hotel in Kowloon. Still under construction, the 470-room hotel will use an NCR 3280 microsystem with about 80 megabytes of disc storage in the front office. This will support seven VDUs and other peripherals.

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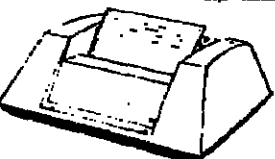
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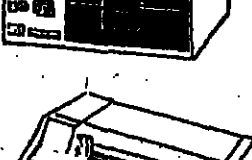
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Turning the student into a marketable commodity

YOUR first job is not necessarily the most important in your life, but it is almost inevitably the one which will involve the most deliberation, thought and anxiety.

All over the country at this moment thousands of students in their final year of full-time education are grappling with the double problem of getting a degree and deciding what to do when they eventually graduate.

Students agonising over a career are, however, in the happy and unique position of being surrounded by countless books and pamphlets designed to help them with their decision, and professionally trained staff who are qualified to advise them.

In addition, every day from January until the middle of March, and again in the summer, representatives of companies from all over the UK are visiting colleges and universities to interview students in the ritual now known to everybody as the "Milk Round".

Last year 7,654 students graduated from London University. The University's careers advisory service offers the undergraduate every possible help in choosing a job, with a total of 80 staff and 13 sub-offices dedicated to turning the student into a marketable commodity.

Businesslike in its approach, the careers advisory service provides literature, extensive advice on a personal level and arranges interviews at its own offices with prospective employers.

Kenneth Dilden, director of the University of London Careers Advisory Service, described the process which is used by 75% to 90% of the university's students.

"The students receive the greatest possible help," he said. "If they do not find a job this time round — and they can attend as many of the pre-arranged interviews here as they wish — we have another Milk Round in the summer months."

Several weeks ago on this page we referred to graduates who enter the computing industry, either through choice or

because it is now one career where academic disciplines are irrelevant, and many students find themselves in computing because they have no other option.

Dilden denies that students who are studying such subjects are encouraged to enter computing. "It is ultimately for them to decide," he said. "The most we can do is help them to come to sensible decisions. They are certainly not encouraged to do anything we can't stop them if they want to apply for jobs where there is only a slim chance of them getting in, but we do try to make them consider something else as well."

"Unless there are radical changes in the education system," he continued, "the situation where there is a surplus of students qualified in the so-called 'useless' subjects will continue. Often we find that graduates in subjects such as music or classics take to computing very well."

On a typical day at the careers office last week, representatives of ICL, among other companies, were visiting students there who had expressed interest in first interviews with the firm.

The waiting room was filled with undergraduates either waiting to be interviewed or engrossed in studying the reams of information available to them.

Together with DOG, GO '80 and other compendiums of opportunities for graduates, all the major companies and many of the smaller ones send specially designed publications to careers offices to encourage the "right" sort of graduate to apply to their firms.

The impact of all these glossy brochures is difficult to assess. Students who wish to apply for a job in computing will usually apply to most of the major companies.

Those I spoke to had written letters without any preconceived ideas of which firm they found the most attractive.

One student, however, drew the line at IBM, the only major computer company he had omitted from his list. Apart from the fact that IBM recruits considerably fewer graduates than

the other companies, the idea of working for a large US concern to which you have to "sell your soul" has little appeal to the average student, and unfortunately this seems to be the image most people have.

This prejudice, however, has certainly not been formulated as a result of reading IBM's brochure for graduates. Most of the major computer companies, including IBM, use a virtually uniform approach by presenting case studies and quotes from graduates already fortunate enough to be in their employ.

"You can't hide in the corner with IBM," says one young enthusiast speaking from the pages of IBM's publication entitled Personal Presence Means Recognition.

"Sheer challenge. It's as simple as that," grins a fulfilled Data Logic graduate.

Proving that her degree is not entirely redundant, one ICL employee says, "It was only when I talked to friends who knew ICL that I realised my degree in French could give me an entrée into a computer company."

Carefully juxtaposed next to snaps of eager-looking young men in newly acquired suits are photographs of people playing football, standing outside pubs with friends or skiing happily in the Alps, to show perhaps that things don't have to change that much when you start work.

This is difficult to believe, however, when you read the

literature provided by companies such as CAP, which favours the "hard line" approach. Its ominous message is, "We do not claim that CAP is some form of earthly paradise for graduates or for anyone else."

Honeywell tries to appeal to a student's sense of adventure and dubs itself "The Problem Solvers". Logica, on the other hand, sends round to the universities a fat book which contains nothing but recent Press cuttings about the company's developments and activity over the past year.

The firm also sends a brochure containing case studies of what are obviously the cream of their employees, who all seem to be working in New York, Zaire and Helsinki within a year of graduating, although the introduction states that only "exceptional" graduates have the opportunity to travel so soon after joining the company.

Training, job descriptions and usually a brief introduction to computing are included in most company literature, often in question and answer form such as "What is software?"

Salaries are rarely mentioned in such publications, only to say that they are "competitive" or "constantly under review". However, graduates starting their first job in computing can expect to start on a salary between £4,000 and £4,500. This can be misleading, as companies compete annually to offer graduates attractive salaries.

Computing does, however, offer experience and training in



ICL Training HQ at Beaumont, Windsor. This year some 400 graduates start their computer career here.

Often these can be more for a new graduate than those being earned by a graduate who has been with the company since the previous year.

Many students are attracted to the industry by the money, which again seems presumptuous because on balance computing is no better paid at the bottom of the scale — and that is where graduates come in — than any other major industry.

Computing does, however, offer experience and training in

many different skills and specialist development plans. From two to three years joining the company, after the graduate can enter marketing, systems and lecturing research.

As Kenneth Dilden points out: "You don't plan a stage a student can't plan the rest of his working life. It doesn't work out that we can do is make a start."

... and two points of view at an interview

WHAT do students and employers gain from all the trouble that has gone into arranging their meeting? Several of the students I spoke to as they came out of their first interview with ICL were still rather confused. They felt that there was little they could project in so short a time. And the interviewers, in their opinion, seemed to spend the time telling them about the company instead of investigating their potential.

One student, however, drew the line at IBM, the only major computer company he had omitted from his list. Apart from the fact that IBM recruits considerably fewer graduates than

Most were keen on a career in computing and had applied to most of the major companies, being happy to join whichever one offered them a job.

One zoology graduate wanted specifically to become an applications programmer, although many of the others were merely attracted to the industry because of the number of opportunities and highly-publicised recent technological developments.

Computer science graduates are more discriminating in their choice of employer and most favour the small software houses, which usually require qualifications in a numerate discipline anyway. Most large manufacturing companies offer a set graduate training plan which embraces all recruits irrespective of their degree subject.

Graduates in computer science usually feel that their talents and knowledge can be better utilised in a small environment where they can begin to be useful immediately without wasting time pursuing long introductory courses.

Most students, whatever their discipline, were against starting a computing career in the department of an industrial manufacturer, where they felt they could possibly get stuck in some large and impersonal programming department where they would not be exposed to a

constant flow of new high technology products. This general atmosphere of excitement is one which seemed to attract students most.

When the interview sessions broke for lunch, most of the industry representatives met for drinks and lunch provided by the University Careers Service.

The ICL interviewers, a mixture of personnel staff, marketing managers and engineers, were adamant that they could decide even in a 20-minute interview if a student was ICL material or not.

One of the interviewers said "You can tell an ICL man right away. He's a certain sort of person and it's easy to tell if he is going to fit in."

Asked what sort of person he was looking for, one interviewer replied "Only the absolute rule. The absolute rule."

It must be remembered that after this initial interview students are invited to a second open day at the company's offices and have to undergo several more interviews and observation before the job offer. Also, IBM and several other firms make their offer final and conditional to degree success even an academic failure can find success through the graduate entry scheme of some of the largest computer companies.

SOFTWARE FILE FEBRUARY 28th 1980

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Puzzler

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by Judith Morris

SOFTWARE FILE

SPL gets rights to message pack

SPL INTERNATIONAL has concluded an agreement with Playtex of New York for the marketing rights to a Tandem-based message switching package called the DMS880. SPL is to sell, install and maintain the DMS880 in Western Europe and Scandinavia, providing modifications if needed, and supplying micro-based data line controllers.

The system uses IATA format and supports Telex, IBM 3270 and 3280, and Bell polling protocols at present. SPL will be extending it to cover the

requirements of Electronic Funds Transfer systems and electronic mail, and will market it under the new name of Automatic Data Switch 355.

SPL hopes to find a market for ADS 355 among such areas as insurance and banking, airlines and multinationals. It will be sold either on a turnkey basis including Tandem hardware and other application software, which would cost roughly £200,000 upwards depending on the system size, or on a fixed price basis, for a licence fee in the region of £50,000.

CAFS beating IBM in reliability race

IBM seems about to shoulder a mighty sledgehammer to crack the software nut. The reasoning behind SWARD, or software reliability-directed architecture, was explained by Glenford Myers of IBM's systems research institute at a recent Intotech lecture, to be greeted by cries of "It's already been done" and the unanswerable "When will it be available?"

Myers was addressing the problem of software development and how it could be expedited by more "sympathetic" hardware and architecture.

Among the major attributes of the proposed architecture were tagged, or self-identifying storage, nested tags, and simplification of data storage and access in such a way that the complications of the user environment are done away with (including linkage editors, control statements and the binding of programs to files), and the complexities of I/O drastically reduced.

It was quickly pointed out that some such attributes are already available on various hardware, not least ICL's 2900 series.

Although not on such a grandiose scale as SWARD, ICL's

CAFS, Content Addressable File Store, challenges existing database restrictions, and is claimed to be 50 times faster than conventional access techniques.

CAFS allows parallel processing of up to 12 streams of data from different sources, and does away with the necessity of pulling an entire file off disc into memory in order to search through it for a few relevant items.

Self-identifying data and detailed matching by hardware makes this possible. Essentially, each field has a tag which is used by the hardware to recognise and match with the selection criteria. At the end of the search process, a microprocessor matches the relationship between the various criteria.

The searching is done in situ, and the CPU only has to deal with the relevant data, all other I/O being by-passed by the "intimate search" already done by hardware.

ICL envisages it as being a particularly valuable technique for any complex matching task such as staff placements, second-hand car sales, or even computer dating. CAFS was recently bought by De Beers' central selling organisation in

US court ruling could hit copyright protection

DETAILS have come to light of a US district court ruling which might affect copyright protection for software. The case centres on a product called Compuchess, sold by Data Cash Systems of Chicago, which is alleged to have been copied and sold by another firm in identical form as Chess Computer.

The court ruled that software incorporated into a read-only memory chip is not covered by copyright, on the grounds that any software in a form that cannot be seen and read by the human eye is not copyright protected.

Based on common law and the American Copyright Act of 1909 (both exclude "ideas" and anything that cannot be read from protection), the ruling means that the object code of any program would become vulnerable. According to copyright specialist Alstair Kaiman, this would suggest that "the exporting of unsupported software to the US is a dangerous occupation".

International law on the subject varies. UK work is protected when published with the copyright symbol, even if not registered. In the US and the Soviet Union, which both signed the Universal Copyright Convention, some sort of symbol in the object code would be necessary.

A proposed regulation has already been drafted, suggesting that the chip itself might be stamped with the copyright symbol.

Other possibilities it proposes

include the display of a copyright notice as a label on a container or on the screen of a VDU when the system is initially accessed. This method, with written-in protection, has already been used in sales of proprietary software from the UK to US companies.

DBMS for Eclipse users

A MAJOR release of software from Data General has added a database management system and an interactive query package to the software options for Eclipse users running under the Advanced Operating System.

The database package, DG-DBMS, was developed by Data General over a four-year period and adheres to Codasyl's 1978 standards.

Data General chose to develop its own DBMS rather than adopt an independent product partly due to the complexities of AOS, aiming to coax maximum performance from the system with the home-grown DG-DBMS. Previously users were buying third party database products or using Data General's Infos file management system. DG-DBMS will be available in the UK at a first-time price of £6,200 and a £4,240 for a subsequent licence.

by Claire Gooding

Cincom help for planning and controlling manufacturing

THE trend for systems houses to get involved with tasks outside the traditional DP domain has been furthered by Cincom, producer of the database Total, with its manufacturing resource planning system, MRPS, a big and complex software suite to plan and control manufacturing.

MRPS is an online system aimed at large manufacturing firms which need a master plan to control resources, co-ordinate the control of material requirements, stock capacity, orders, workload and related problems.

Cincom has put over \$14 million into developing MRPS, and has built up the system over three years, releasing and field-testing each phase as it is completed.

The three major components of the system are master data maintenance, materials control and manufacturing resource planning. Further plans include master production scheduling

and shop floor and purchase control.

Cincom claims that the cost of MRPS — from £24,000 to £91,000, or £980 per month on lease — is a fraction of the losses a large manufacturer can suffer through lack of detailed planning in wide-ranging operations. Several large organisations including makers of steel, chemicals, pharmaceuticals, and footwear, are already committed to MRPS.

The experience of one user of the system bears out Cincom's claim that it belongs to the manufacturing rather than the DP domain. The Manufacturing Material Planning module was released last year (CW, May 24, 1979) and Otis Elevator has been using it in a tightly controlled batch environment to evaluate production control and improve internal management.

According to Julian Levy, director of information and contracts at Otis, previous experience with other packages for the job had made the company wary, but it was impressed by the design approach and had a ready-made Total environment as well as inherent data disciplines on the factory floor.

Levy added that the benefits in delivery timing, flow of materials and labour efficiency would take time to show.

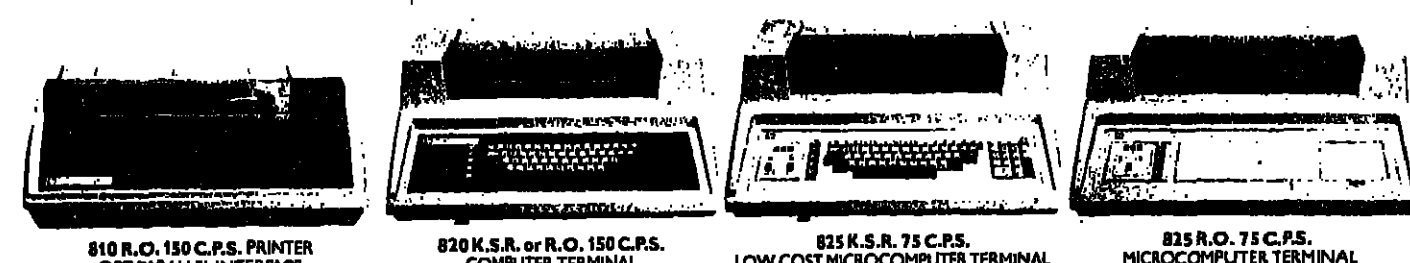
"We think we're doing it right this time," said Levy, "but ask us in two years' time!"

Payroll facility

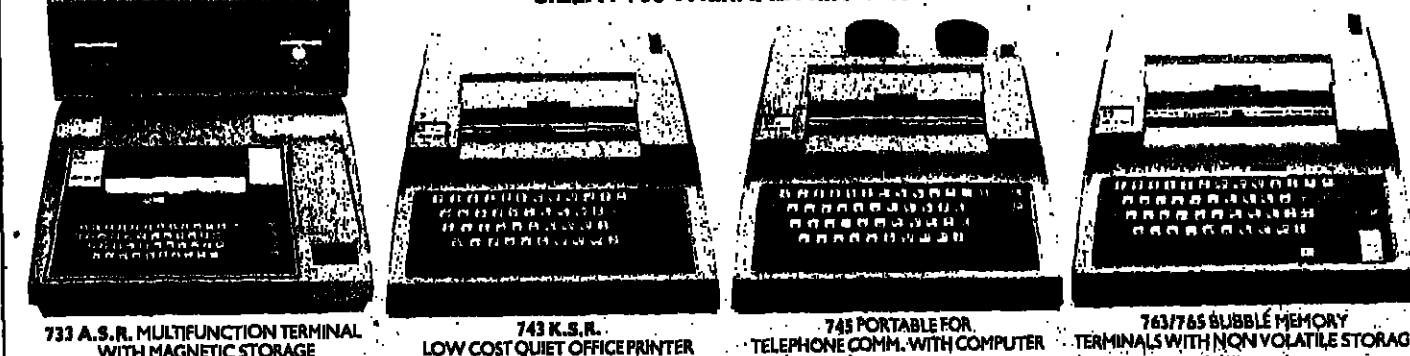
HOSKYNS' payroll facility can be now implemented as a stand-alone system or as part of the MAS-M general accounting package which runs on Digital Equipment PDP-11s under RSTS-E and RMS11K.

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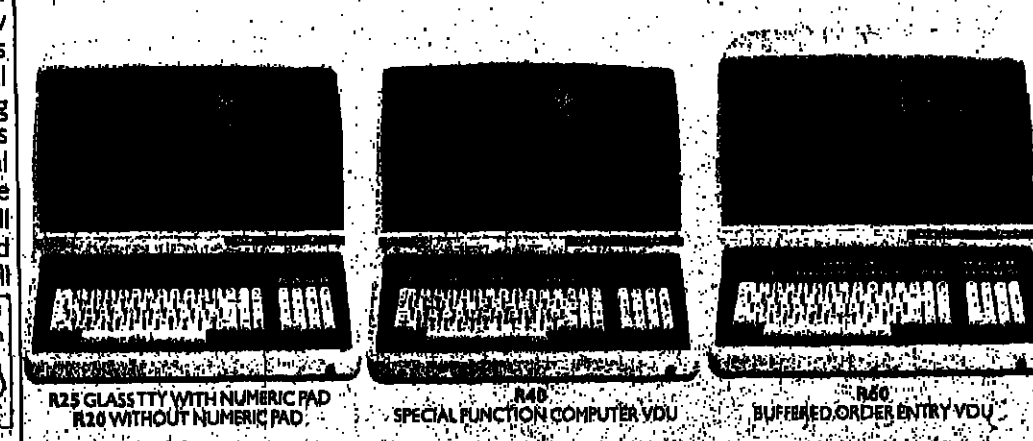
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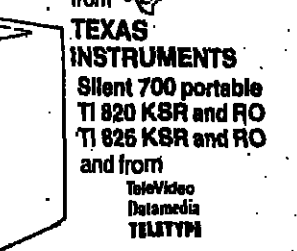


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PEOPLE and EVENTS

Young Brain of the Year

SEARCH for the Young Computer Brain of the Year is now on.

Sponsored by the Sunday Times Magazine and Commodore Business Systems, this new annual competition aims to encourage young people to devise ways of using computers for the benefit of society.

Organised in association with Barons International, the competition is divided into three categories of entry and entries must be in the form of project essays outlining the proposed application.

The prizes, donated by Commodore, include £500 or a Commodore Pet microcomputer for the winner of each class, and £250 or a Commodore Pet 8K microcomputer for the second in each class.

The overall winner will receive an extra £1,500 and a specially designed trophy.

Closing date for entries is August 30.



IEE secretary to retire

SECRETARY of the Institute of Electrical Engineers for 18 years, George Gainsborough is to retire at the end of May.

He is to be succeeded by Howard Lusty, managing director of GEC Electronics. Lusty was made a director of GEC Fairchild in 1978 and was elected a fellow of the IEE in 1974. He is a member of the Electrical Technology Requirements Board, the BBC Science Consultative Group and the Joint Industry/Academic Board responsible for the four-year course in Engineering at Imperial College.

Directors appointed at Geest bureau

EASTERN Computer Services, the Peterborough-based Geest computer services bureau, has announced the appointment of Les O'Reilly as managing director. Colin Read, formerly sales manager and Keith Jolly, who was previously data centre manager at ECS in Peterborough, have both become directors of the company.

Jim Kane of VLI has become head of all group systems and programming staff businesses known as Computer People. Work People, a new division within VLI, will be run by former managing director of Co-Operators, Clyde Perkins.

Margaret Harper has joined CMC's technical support department at the Bristol office where she will be involved in training. She joins as a graduate from Southampton University.

Brian Burke has become sales executive with Sigma Electronic Systems. He formerly worked for Tektronix.

Valerie Barnes has joined Lowndes-Ajax Computer Service as a sales executive. She was previously with the Civil Service in Chessington in the internal audit section.

Jim Baird has become marketing manager of AVX, the multilayer ceramic capacitor manufacturer. He was previously with ITT.

Mike Dalley has become field sales manager to head Euro Electronic Instruments' new computer peripheral division. He was formerly technical sales manager with the company.

Geoffrey Griffiths, a former Southern branch manager with Redifon, has become marketing manager of the UK operation division of Arbat (UK).

Alan Hicks has been appointed sales manager at Business Computers (Systems). He was formerly an account manager with Unilever Computer Services.



MICROPROCESSORS were in the news again when the BBC's lunchtime programme Pebble Mill at One featured two Honeywell Control Systems products in the show's weekly episode. Energy consultant Geoffrey Perdos explained the operation of Honeywell's microprocessor-based Optimiser optimum start and stop control and the 1000 building management system during an interview with programme presenter Nick Foster.

On camera in our picture (to right) are Marion Foster, Geoffrey Perdos and Honeywell Tony Grey (seated).

First round of National Game

FIRST round of the 1980 National Management Game has been completed. Over 500 teams took part in the round and 202 winning teams competed in the second round, which was held in March and April.

The game, now in its year, is sponsored by the Institute of Chartered Accountants, ICL, the Financial Directors.

Competition continues "knock-out" basis in the computerised management exercise until four teams are left to compete in the London final.

DIARY

MARCH 21
The economics of using APL. UK APL user group. Read Lecture Theatre, Imperial College, London. 14.00.

MARCH 25
Data processing in the retail trade. BCS South West group. Bedford House, Park Street, Taunton. Contact branch secretary.

MARCH 27
How to choose a computer. BCS New or Potential group. University of Aston, Birmingham. Tel: 021-278 0281.

MARCH 27-29
The changing balance of man/technology. Institute of Administrative Management. Bournemouth. Details: 01-688 0171.

MARCH 31
AGM of BCS Fortran specialist group. BCS HQ, 13 Mansfield Street, London W1. 10.30. Tel: 0633 664455 ext 165.

APRIL 8
Compiler design and development. BCS Croydon branch, Fairfield Halls, Croydon. 19.15.

APRIL 9
Distribution networks. BCS North London branch. West Lodge Park Hotel, Cockfosters. 19.45. Tel: 01-448 1313.

APRIL 10
Money transfer - Swift. BCS West Herts group. Ashridge Management College, Ashridge. Tel: Colin Scott on Berkshire 73161.

APRIL 15
Communications user forum. BCS Data Communications Specialist group. Grand Hotel, Birmingham. 09.30.

APRIL 15-17
IBM CUA forum. The Royal Bath Hotel, Bournemouth. Tel: 01-681 1843.

APRIL 25
"Participative design" - a constructive appraisal. BCS Human Aspects of Computer Usage Specialist group. Bloomsbury Centre Hotel, London. 09.00.

APRIL 30-MAY 1
IBM CUA Series 1 group. IBM Havant, near Royal Bachel Hotel, Southampton. Tel: 01-561 1643.

Exxon sales force for office products

A SINGLE marketing organisation for the whole range of office systems products being made by subsidiaries of Exxon is now being set up, having been suggested over two years ago. The as yet unnamed organisation is being headed by Bob Contino, who recently joined Exxon from IBM.

NEWS IN BRIEF

Micros for doctors

MICROSYSTEMS for the medical profession are to be marketed by a new company called Medicom, formed by microsoftware specialists Adda Computers.

Medicom's first product will be a Commodore Pet-based patient records system called the Practice Monitor. It has been designed specifically for GPs and handles analysis of patients by age, sex, disease and treatment given. It comes with 32K main memory, a cassette deck and 10 blank cassettes for £1,310.

Into Europe

TELEX, which sold the European side of its IBM-compatible peripheral marketing operation to Memorex two years ago, is moving back into Europe as an OEM supplier. Based at the Ealing, West London, offices of Telex subsidiary General Computer Systems, Telex Computer Products will start by selling a 19-inch rack mountable 8250 bpi tape drive called the Mini-Tape 8250.

Lion discount

DISCOUNTS of 15% are now available on kit sold by Lion Micro Computers of Tottenham Court Road. The offer lasts until April 5 and covers the Commodore Pet, the ITT 2020 and the Sharp and North Star microcomputers.

Infonet extended to Hong Kong

INFONET, the remote computing service, is to be extended to Hong Kong this spring. Computer Sciences Corp of El Segundo, California, which runs Infonet, has signed an agreement with Charter On-Line, a jointly-owned subsidiary of the Chartered Bank of Hong Kong and two local trading companies, for local marketing and technical support of the service.

Agent in France

SYSTEMS Industries (Europe) of Woking, Surrey, the European marketing arm of the US-based minicomputer disc systems manufacturer, has signed up Generim SA as its exclusive agent in France. Generim is a subsidiary of the French electronic equipment distributor CDME.

Picture demo

PICTURE PRESTEL is to be demonstrated for the first time in public at Viewdata 80 next week at the Wembley Conference Centre. The Post Office has developed the system to allow pictures to be displayed on a normal colour television picture to be used for mail order catalogues and classified advertisements.

Other languages

THE DMS Display Management System on the IBM 8100 is to support other languages as well as Cobol. Designed for online program development, DMS was hit by the Cobol compiler delay (CW, November 15, 1979).

These are all fairly small companies constrained at the moment by their lack of sales outlets, so the central sales force should help considerably in their growth.

Office systems form one of four business lines under the Exxon Information Systems banner. The others are com-

ponents, communications systems, and computer systems.

Another company in this area has been set up by Exxon Enterprises, in Princeton, New Jersey. This is called Xonex, and it is doing research and development into software for future office products. No products are being worked on at the moment, but development is being done of software techniques and support systems that may be required in the future. Three staff have recently joined Xonex from RCA.

Butler Cox to issue 10 reports on viewdata developments

BUTLER COX, the London-based market research firm, is planning a series of 10 reports over the next two years to examine the experiences and plans of organisations involved in developing viewdata systems.

Designed for organisations which might want to operate in the viewdata market or use a system to improve internal information handling, the reports aim to identify trends in the worldwide viewdata market, covering residential and business markets for both public and private systems, and to make predictions of developments over the next five years.

Butler Cox has produced two previous subscriber-backed reports on the impact of viewdata in the US and in Europe.

IBM offers free seminars to Civil Service

FREE, one-day seminars on how and where its systems are used in government are being offered to Civil Service staff by IBM. But the company has denied that it is seeking to take advantage of the ending this year of the government's ICL preference policy (CW, February 7).

Advertisements in three Civil Service journals invite interested staff to fill out and return a coupon to reserve a place at one of the planned seminars, to be held in London on March 20 and April 30. By doing this they will also receive a copy of an IBM publication, Links With Government, which has been prepared for the seminars.

"We are not doing anything new," explained an IBM spokesman.

Credit agency \$1m Burroughs order

AN ORDER for a dual Burroughs B8800 Global Memory System with 8 megabytes of main memory and 8,400 megabytes of disc storage has been placed by the United Association for the Protection of Trade.

The credit information agency will use the system, which is valued at over £1 million, to help with the 10 million credit authorisation inquiries it receives each year from its 11,000 members.

\$900 saving

A SAVING of \$900 on 128K-byte memory expansion boards for the Hewlett-Packard 9845 microcomputer system is being offered by Abacus Computers. Its price for the board is \$2,700 compared with the HP's \$3,600.



TWO supermarket groups, International Stores and Sainsbury, are evaluating laser-scanning equipment at selected sites.

Both companies are initially using IBM retail systems, but Sainsbury has said it will eventually switch to an NCR 1255.

Fourteen laser-scanning checkouts have been installed by International at its Folkestone superstore and the two IBM 3651s there are handling price look-up functions for about 8,500 products. Bar-coding on each item, whether manufacturer marked or marked internally by store staff, is scanned by the check-outs and totalled by the computer. Transaction details are sent daily for batch processing to IBM's Warwick bureau. Eventually International hopes to process transaction data on an IBM 3031 at its head office in Bracknell.

Our picture shows laser scanning at Sainsbury's Broadfield branch.



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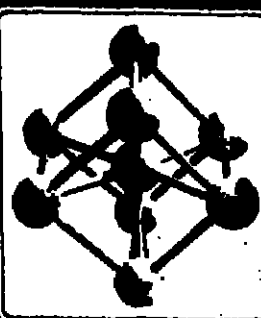
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MICRO NEWS

Schoolchildren need a broader understanding of computers—MP

THE need for children to have a broad spread of understanding of the use and application of computers was emphasised several times last week by Gary Waller, Conservative MP for Brighouse and Spenborough, at a meeting of the Computer Retainers Association.

He had been asked to address the association's membership because, according to CRA chairman Tim Keen, it is now starting to mount a campaign to extend both the use of microcomputers in education, and the ways in which it can support increased use of computer-based educational systems.

Waller stressed that it was vital for children to have at least a basic understanding of how computers operated if they were to be able to cope with work and leisure in the future. Not all children, he said, would be able to make the grade as programmers, analysts and other computer-oriented specialists. However, many children would in the future have to work with or around computer-based systems, and an understanding of how they operated must therefore rapidly become an integral part of their education.

Such an understanding would also help overcome the current problems of inflexible attitudes to the type and location of work, he said. "Children must get used to the idea of having a flexible attitude to what type of job they do."

The MP welcomed the money that has just been made available for micro education in schools, but said that he personally felt that £2 million over a four-year period was too little to spend on such an important subject. It would not be enough to ensure that all schoolchildren had access to sufficient facilities for them to gain experience in computer operation and use.

"The money is an investment for the future," he said, "and more should be made available."

In terms of employment, however, it was a future that was hard to predict, especially

for the layman. Waller talked of the contradictions that had been presented over the recent past in the various statements and reports on the implications for future employment of the application of microelectronics.

He quoted as examples the statements of Professor Tom Stoner of Bradford University, who has predicted that in the future all the country's manufactured goods will be produced by just 10% of the labour force, and compared it with the Rothschild report, which has put forward the idea that the

application of new technology will lead to the creation of many new and as yet unidentified jobs. For politicians to formulate constructive policies to deal with these possible futures was difficult, he said, because they liked to work to five-year plans only.

He does see, however, a strong place for the UK as a base for the development of new microelectronics-based products and systems. "I see this country as being well-equipped with the potential skills," he said.



The HP-85—fine for scientists, but "useless for small businesses."



by Martin Banks

Panasonic's new system

Here is one of the first lightweight microcomputer systems, which is just becoming available in the country.

One company already working on software support for the system is Philips Associates, a consultancy operation owned by John Philips, who used to be at Hookings Systems.

He has developed a display monitor software package which handles all operator communications with the system, and which all keyboard input data before passing control over to the application program. It also provides enhanced screen editing facilities. The package can be installed with either the CP/M or operating systems provided by the system.

Mixed reactions from industry on first H-P personal machine

THE first personal-size computer from Hewlett-Packard, the HP-85, is eliciting a mixed reaction from potential users, computer retailers and industry observers. Although the machine garnered some initial praise from all concerned camps, the 85 may not be all Hewlett-Packard would like the public to believe, writes Hesh Weiner.

The HP-85 features 16K-bytes of read-write memory, a five-inch black-and-white display, a four-inch printer capable of two 32-character lines per second, a keyboard with a 20-key numeric pad and a wealth of soon-to-be-announced peripheral options. According to the company, the 85 is designed for engineers, scientists and financial professionals.

While HP puts itself on the back for a job it considers well done, a rumbling has arisen among computer retailers, experts and users who are having second thoughts on the 85.

The main source of complaint from users is the current dearth of software for the 85. HP says it will unleash a load of software within the next six months. In the meantime, programming is, as one New York retailer put it, a "do-it-yourself job."

For the most part, users must now depend on local retailers to come up with software applications. This, in turn, has caused some concern among retailers; the retailers themselves often do not have much programming ability. In addition to knowing the mechanics of programming, the software vendors must be familiar with the user's needs. For example, in order to design a financial applications program, the programmer must know, in addition to programming, economic theory and general business practices.

HP says that it is selective in choosing dealers who will carry the 85. According to Carmen West, HP product manager, the company signs deals with only those retailers it believes can offer a sufficiently high level of customer service and support. To be chosen by HP is an honour, according to West, and none of the retailers HP approached has turned down its

offer to sell the 85. But some retailers say that their enthusiasm for the new machine is now tempered by dissatisfaction with HP's pricing regulations. HP is allowing retailers a 25% profit margin on the 85. The machine's US list price is \$3,250; the retailer's 25% comes to \$812.50. Jim Crimaldi, vice-president of Super Business Machines, a New York City retail store, says "the mark-up is just not enough." Crimaldi adds that "lots of time" is needed for sales assistance to 85 customers. And that, he adds, costs money.

In addition, some retailers have pointed out that the small profit margin prohibits them from discounting the 85 below the suggested list price. Despite complaints from retailers, HP does not seem overly concerned. "We don't feel that the 85's price margin is detrimental to the machine's commercial success," says West.

"Besides," she adds, "the percentage is not the whole story. There is also the reliable, high quality service and support HP offers its dealers."

Profit margins on HP's desk calculators are about 28%. Many retailers feel that this is also insufficient. But these and other complaints, despite high prices and stiff competition from Texas Instruments products, are not without a group of faithful "HP fans." According to one computer retailer, HP is hoping that the 85 will attract a similar kind of following. "HP has a group of customers who buy anything

the company comes out with," one retailer explains.

Aside from price and other problems, some computer experts wonder if the 85 deserves the attention it is receiving.

"The 85 may be impressive today — but it won't be long," says Dale Kutnick, consultants Yankee Group, a year or two. "He explains it is going to get clobbered by Japanese, who will have machines for the same price."

Citing the 85's small printer, Kutnick says the computer is "useless for businesses." According to Kutnick, the current standard displays is 60-80 characters line and 12-24 lines per page. Both measures, he adds, fall short.

Kutnick also doubts the dom of HP's marketing strategy for the 85. "HP is chasing a market that is unlikely to show growth. I think the computer showing short-sightedness," he says. "I think the computer will only appeal to accountants, engineers and scientists. This market, however, will prove to be much smaller than that for HP calculators."

Although some retailers they have sold 85s for hours, Kutnick says the machine already over-priced for the home market. "It's just too expensive for the personal, home-use market. Despite their complaints, dealers do say that initial test in the HP-85 is strong."

Make an appointment with London's new Micro Technology Centre

Right in the heart of London, there is a permanent micro exhibition where you can obtain professional advice and buy micro hardware and software.

Some household micro names are on show: Intel, Microware, Zilog, Apple, Cromemco, North Star, MicroNova, and many peripheral names too: Anadex, Axicom, Lear, Slegler, Okidata, Printerm, Sanyo, Trendcom.

This is your invitation to visit the Centre. Unhurried by exhibition crush, discuss your needs in depth, browse the books, arrange training and place your Micro systems order.

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Computastars moves into Europe for the regional heats

COMPUTASTARS 1980 is now ready to test the skills and energies of the computing industry's sporting enthusiasts, not only in the UK, but also in Holland.

Five regional heats have been arranged: Cleckheaton on April 27; Birmingham on May 4; Barnet on May 10; Arnhem on May 24, and The Hague on June 14.

Winning teams from each region, guest teams from other European countries, with last year's winning teams — the ladies of FMSL and the gentlemen of the London Borough of Lambeth — will compete both for their national titles and the European title of Computastars at the Alexander Stadium, Birmingham, on Saturday September 13.

The principal aim of Computastars remains the same: to find the best all-round teams, although again there will be recognition of individual talents.

To provide flexibility at the regional heats, and also at the finals, events may vary. The aim of the variation is to ensure that the teams chosen are of a genuine all-round nature.

As with previous Computastars, the aim is friendly competition based on a wide variety of skills. The attitude of all competitors plays a significant part in the enjoyment of both teams and spectators.

Because the competition will be run in two countries, it has been necessary to cut down the number of heats in England and, in these, entry is limited to one male and/or one female team per unit, as defined in the eligibility rules. Acceptance of teams per region will be limited

to 28 male and 20 female. Once these places have been filled, no further acceptance of teams will be made and applications will be returned.

Should teams wish to indicate an alternative region, they may do so and acceptance will be made subject to first and then second choice availability of places.

Teams that wish to compete outside their own country may do so, but conditions and entry fee appropriate to that country will apply.

The principal support for Computastars 1980 comes from Computer Weekly in England and Computable in Holland, which will report on meetings and publish up-to-date information throughout the competition.

GROUND RULES OF THE COMPETITION

TEAMS will consist of no fewer than three and no more than five people, not mixed male and female.

Each team is required to nominate a No. 1 competitor who will, as well as being a member of the team, compete for the individual title.

The competition will be run in two sections, Ladies and Gentlemen. At least the winning teams (more dependent upon number of entries) from each region will be invited to participate in the National Finals.

Normally the regional heats will consist of a preliminary round and a final to be held on the same day. Neither the events nor the style of the competition (team v team or a knock-out basis or points for excellence of performance (decaathlon style)) will be published until the day of the competition.

Each team must provide a marshal — not a team member — who may be required to assist in the smooth running of the competition. Failure to provide a marshal for each round in which a team competes will result in penalty points being deducted.

In each event in each round three members of the team will compete, the nominated No. 1 and any two of the remaining team members selected by the team captain.

Should the No. 1 be unable to compete after being nominated — normally two weeks before the regional heats — the team captain will nominate a substitute from the remaining team members. If the substitute for a No. 1 is nominated after the first event of the competition has started then neither the No. 1 nor the substitute is eligible for the individual title.

If the nominated No. 1 is substituted he may not take part for the remainder of the day. Teams will be allowed to make only one substitution from the nominated team. This substitution must be notified to the organisers on the signing in of the teams on the day of the competition.

Failure to comply with the nomination of teams and the rules of substitution will result in immediate disqualification. Each round on the day of the competition will normally consist of four events. These will be:—

1. A running event any distance up to a maximum of 800 metres per individual, and may include hurdles.

2. A throwing event.

3. A kicking event — any number

of categories which demonstrate foot co-ordination and skill, target shooting, penalties, dribbling, rugby drop kicks, etc. Hockey may be included in this category.

In any event teams may be required to run the event as a relay. Running order will be at the discretion of the team captain.

The team captain must be a member of the team, and with regard to team selections the organisers will recognise only the team captain's selection.

In the case of a dispute, the team captain and only the team captain will have the responsibility of representing his team. At all times the referee's decision will be final, not subject to appeal.

Who can take part in games

ONLY personnel who are fully charged to data processing departments are eligible to take part in Computastars.

Only personnel who have been employed by their present company prior to February, 1980 can represent that company.

Should a competitor leave the employment of the company which he represents then he will no longer be eligible to represent that company after the date of leaving the company.

Teams may consist of members of a company drawn from different locations.

Standalone computer units of more than 100 personnel shall for the purposes of the competition be regarded as separate companies.

Contract staff may be used subject to the qualifying conditions.

Once a person has been nominated for a specific team he or she may not represent any other team in the competition.

Once a team entry has been accepted there will be no refund of the entry fee.

All costs incurred by teams are the teams' responsibility.

All competitors participate at their own risk and the organisers do not accept any responsibility for any injury or loss of personal or company property. All entries must be signed by the data processing manager or an equivalent authority.

The closing date for entries is March 31, 1980. No entries will be accepted after that date. All entries must be accompanied by an entry fee of £20 per team.

The organisers' decision will be final on all matters concerning the competition.

DOWN, DOWN DOWN

Prices are down in Sintrom's spring sale of Vector Graphic microcomputers. Sintrom, the longest established agents for Vector Graphic in the UK, are offering savings of up to £545 on selected systems for a limited period only.

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Gross assemblers

TWO gross assemblers, one for the MOS Technology 6802 and the other for the Motorola 6800, have been launched by micro-software specialist Lifeboat Associates. Each supports the manufacturer's memories and is designed for use with the CP/M operating system, so allowing micro-processor software development to be carried out on a personal computer.

Based on the Vector Graphic

A NEW company specialising in systems based on the Vector Graphic microcomputer system has been started in Crowborough by Bob Robinson, late of Jermyn and Rapid Recall.

Called R-Squared, the company will be aiming to sell primarily to OEMs operating in the industrial control and small business systems market. To this end, a wide range of languages for the system will be available, including APL, Pascal, Fortran, C, C++ and Basic, as well as assemblers and editors.

Hard disc system

A 20-MEGABYTE Winchester technology hard disc system has been introduced into this country by Dakstate, for the recently launched Finlex portable microcomputer system (CW, January 17).

The disc system is being priced by Dakstate, UK distributor for the Finlex design, at £3,500.

INDIAN SCENE

IN graphic confirmation that India's import regulations and formalities for computer equipment really have been eased, the first Wang VS computer arrived at Bombay's Santa Cruz airport on February 18, and cleared Customs two days later.

Wang, of Lowell, Massachusetts, and its Indian distributor, Datamatics Consultants of Bombay, have struck up a close relationship which extends beyond the sub-continent.

"We are supporting Wang in several African countries," says Datamatics managing director Dr Lalit Kanodia. "In particular we are working in the Ivory Coast, Gambia and Kenya, supporting Wang users and helping to get data services centres started."

"Wang sells mainly through agents in Africa, but also does some direct selling, and we are helping to alleviate the shortage of engineers and software specialists in Africa."

The new Wang VS has joined the IBM 1401, HP 250 and TDC 312 at Datamatics' Bombay bureau. There are still far more

Among the most thrusting and ambitious of the new Indian computer and computer services companies is Datamatics Consultants of Bombay. Under the energetic leadership of

its president, Dr Lalit Kanodia, Datamatics has forged close links with one of the fastest growing companies in the world, Wang Laboratories.

Bombay systems house sets up links with Wang

IBM 1401s, second generation transistor machines, in India than any other type of computer, and the TDC 312 is an Indian designed and built minicomputer similar to the Digital Equipment PDP-8.

To get a Wang VS is a considerable coup for Datamatics since it is probably conceptually the most modern general purpose computer in India. The VS offers the same kinds of innovative programming support and database features as the IBM 8100

and System 38 on a machine which has an instruction set almost identical with the IBM 370 set — but whereas the System 38 and the new software for the 8100 are still not available for installation, Wang has been shipping the VS for 18 months and the machine is fully tried and tested.

Most innovative feature of the VS is the screen Cobol, which offers a very high-level command language producing Cobol code, and is so comprehensive

that users claim a 25% reduction in programming time, and IBM users who have also installed a VS are inclined to write their Cobol programs for their 370 on the Wang machine.

"The VS offers the performance of an IBM 370/138 at the price of an IBM System 34, and is also a head-to-head competitor for the System 38," says Dr Kanodia. "It also knocks out the Digital Equipment PDP-11/70 in benchmarks."

With the processor, Data-

Report by Tim Palmer



matics has bought three 80-megabyte disc drives, eight VDUs, four tape drives and two line printers.

"For \$150,000 you get a machine equivalent to six IBM 1401s in terms of the work it can process, and the people we seconded to Wang at their Massachusetts headquarters in Lowell have written a program to convert 1401 code to Wang VS code."

Datamatics hopes to have its second VS in about three months, and will also be installing the machine for the US Embassy which is being bought under the US State Department's enormous order, estimated to be worth \$18 million, for 150 VS computers and 500 OIS word processors for installation in US embassies around the world.

Datamatics acquired the Wang VS under Indian government rules which require an importer of a computer to export software to twice the value of the computer.

"We exported software worth almost \$100,000 last year," says Dr Kanodia.

Datamatics has already sold four or five Wang word processors in India to engineering consultancies and legal firms.

Among the applications running at the data centre is an investment model for stock portfolio management on the HP 250.

Datamatics is also collaborating with Rand Corp of San Francisco, doing conversion work mainly in the UK.

For the future, Dr Kanodia is planning to offer a high rate data preparation service to US and European clients.

"I am thinking in terms of data entry machines and I assure we can be competitive in the US, a 100 character per second between 15 and 20 cps. We could do it for five."

Since the aim is to export service, it would be surprising to find several laser based products at Microforum Europe 80.

Intec, the UK microfilm equipment group that builds the majority of the products it sells, was showing the MLP-1 computer output microfilm recorder from another manufacturer, Laser Scan of Cambridge.

Intec, in addition to Laser Scan itself, is now marketing the MLP-1. The main feature of the system is that it can reproduce an intricate drawing on a 35 mm film frame using a unique laser technique.

The MLP-1 is aimed at users prepared to spend about £45,000



As well as selling the Wang VS business computer, Datamatics is marketing the Wang family of word processors, some of which are being used here. Indian litigation is as protracted as in the US, and has been the main reason for the Indian legal profession having adopted the Wang family of word processors. With few other products available for the Indian market, Datamatics has an almost clear field which is the US market leader.

Multinationals welcome

FOLLOWING the return of Mrs Gandhi's Congress (I) government in India, the climate for large-scale industries and for multinationals which have remained in the country is likely to be more favourable than under the three-year rule of the Janata government. Japata emphasised small-scale and cottage industries at the expense of big business, but Union Finance and Industry Minister R. Venkataraman has described this policy as wrong in conception and theory.

Meanwhile, the Indian government is holding a conference of world markets, India's largest ever, to encourage some multinationals to invest in India. The conference is being held in New Delhi, India, by the Ministry of Commerce and Industry. The conference is being held in New Delhi, India, by the Ministry of Commerce and Industry. The conference is being held in New Delhi, India, by the Ministry of Commerce and Industry.

KEITH JONES VISITS THE SPECIALIST MICROGRAPHICS SHOW AT WEMBLEY

Micrographics is used more widely in the UK than in any other European country, which is one of the main reasons that the Wembley Conference Centre in London has been the venue for the last few years of a specialist micrographics show, Microforum Europe.

Visitors to Microforum from organisations that use computers often go there in pairs because the head of the user department in a company, such as the financial controller, is usually just as interested in computer output microfilm as the data processing manager himself.

Last week Computer Weekly visited Microforum Europe '80, and here we discuss some of the exhibits.



The IMT-160 microfilm retrieval terminal is seen here being demonstrated on the Kodak stand at Microforum. It can be linked via the VDU on the right of our picture to a host computer holding files of data captured from each source document after it has been given a frame number and microfilmed.

The frame number is captured along with the rest of the data, so if the operator enters data relating to the source document required the host computer can find the relevant frame number and automatically transmit it to the microprocessor controlled automatic retrieval system which forms the main part of the IMT-160 system.

For retrieval the IMT-160 employs the fairly well-established binary "bip" frame number encoding technique. If necessary the host computer can also tell the operator which film magazine to load.

to end users for cartographic and engineering design.

The MLP-1 is one of the products to be sold by the US sales operation now being set up by Intec with offices at Summerdale, New Jersey. It will be exhibited by Intec at the National Micrographics Association exhibition in the US next month.

An alphanumeric COM recorder employing laser technology, the Komstar 300, was one of the star exhibits on the Kodak stand.

Komstar can generate 16 mm film or 105 mm microfilm and one of its biggest attractions must be that it uses a laser sensitive film that requires no wet chemical processing. This dry technique makes the Komstar

much more like a proper electronic computer peripheral than older types of COM recorder. The Komstar is a standalone unit with its own controller.

A COM recorder designed specifically for online operation with an IBM mainframe was a product that NCR salesmen on the company's Microforum stand were ready and willing to discuss even though it was not on show. The 643-1020 recorder has not yet been formally launched in the UK but, said NCR, units can be shipped to customers who want the machine.

The 643-1020 can produce titled, indexed, cut and dried microfilm from print files or directly from Sysout data streams.

Software developed by NCR interfaces with the DOS, DOS/V and OS/HASP/JES spooling systems. The 1020 itself incorporates a 16K-byte buffer "that can store a complete page of data and the data throughput varies from 50K to 500K characters per second depending on the channel."

For most potential COM users an in-house machine cannot be cost justified so they have to go to one of the collection of COM bureaux dotted around the country. Harlow, Essex, is the location of RHM CentreCOM, one of a handful of COM bureaux that appeared at Wembley.

RHM CentreCOM was talking about the new graphics service based on its 3M BetaCOM recorder at Harlow. Like the Laser Scan MLP-1, the BetaCOM films on to 35 mm frames

but it uses the more conventional CRT and stroke vector technique for generating the drawings. RHM said that tapes formatted for Calcomp 900 series plotters could be run on the BetaCOM without any changes.

For commercial applications, alphanumeric data and simple graphics like bar charts can be mixed by the BetaCOM on the same microfilm and even on the same frame at reductions of 42 or 48 times.

The same can also be achieved at 24K reduction on 16 mm roll film. If required a dozen or so 35 mm frames can be created on the same 105 mm fiche at reductions of 9 or 12 times.

RHM pointed out that only about 10% of its COM work is carried out for its parent company, Rank Hovis McDougall, but said that there were close ties with the parent's mainframe bureau, RHM Computing.

The RHM CentreCOM bureau — or studio as the company prefers to call it — is also big in micropublishing and is keen to point out that its BetaCOM system can generate a shortened version of the Chinese character set and the diacritics in the Serbo-Croat and other alphabets. It can also handle proportional spacing.

Eurocom Data, the COM bureau group owned by National Westminster Bank, was talking to visitors about new facilities like the 6,250 bpi tape drive now linked to its recorders at its Rickmansworth, Herts, centre and the fact that Eurocom can now generate COM from data on floppy discs.

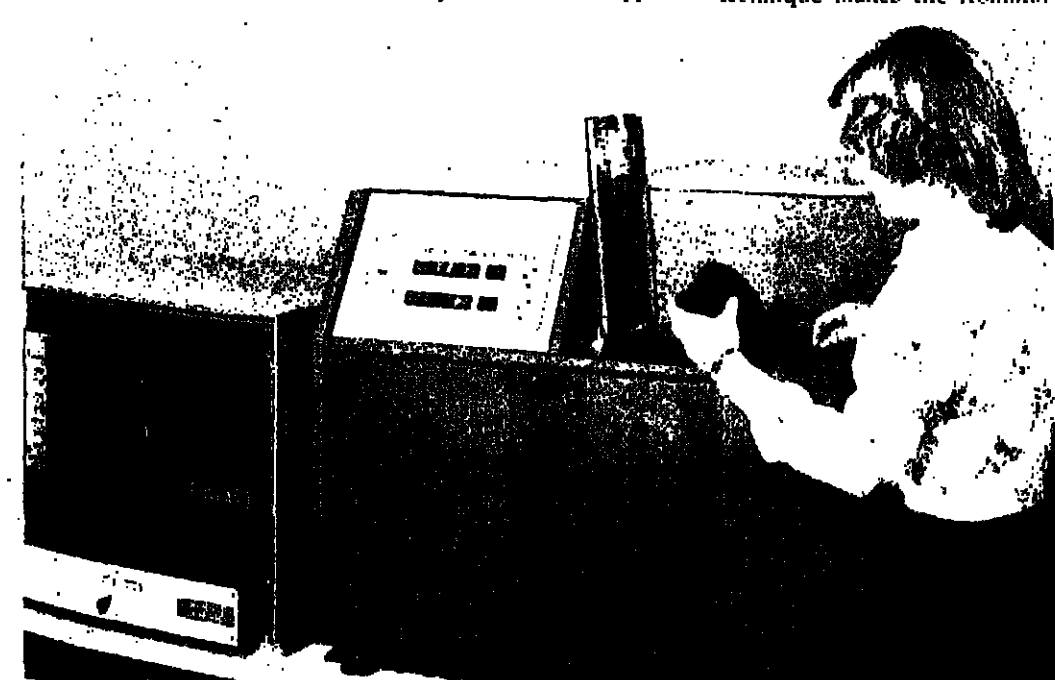
Lasers in limelight at Microforum 80

LASER technology is pervading many areas of information processing these days, including micrographics, so it was not surprising to find several laser based products at Microforum Europe 80.

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The MLP-1 is aimed at users prepared to spend about £45,000



The MLP-1 graphics COM recorder from Laser Scan of Cambridge was exhibited at Microforum by Intec which will soon be selling the system in the US. The operator in our picture is loading a reel of 35mm film.

COURSES

DEMAND among engineers for more information about digital control systems has prompted the Institution of Electrical Engineers to run two courses on the subject. They will be held in London and will be held at Balliol College, Oxford. Divided into two parts, the first part will be held on September 14-18, and the second from September 14-18. Details from the Institution of Electrical Engineers, 1, Bedford Square, London WC1R 4EJ, Tel: 0494 22288.

A short one-week course on technical management is to be held by the Institution of Electrical Engineers at the University of Southampton. The course is being held in the Department of Management Studies, The University of Southampton, Highfield, Southampton SO9 5NH. Tel: 0703 542288.

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The Radia package can be purchased separately for £1,200 plus VAT. The total system price of £4,000 includes tax.



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INDIAN SCENE

In graphic confirmation that India's import regulations and formalities for computer equipment really have been eased, the first Wang VS computer arrived at Bombay's Santa Cruz airport on February 19, and cleared Customs two days later.

Wang, of Lowell, Massachusetts, and its Indian distributor, Datamatics Consultants of Bombay, have struck up a close relationship which extends beyond the sub-continent.

"We are supporting Wang in several African countries," says Datamatics managing director Dr Lalit Kanodia. "In particular we are working in the Ivory Coast, Gambia and Kenya, supporting Wang users and helping to get data services centres started."

"Wang sells mainly through agents in Africa, but also does some direct selling, and we are helping to alleviate the shortage of engineers and software specialists in Africa."

The new Wang VS has joined the IBM 1401, HP 250 and TDC 312 at Datamatics' Bombay bureau. There are still far more

Among the most thrusting and ambitious of the new Indian computer and computer services companies is Datamatics Consultants of Bombay. Under the energetic leadership of

its president, Dr Lalit Kanodia, Datamatics has forged close links with one of the fastest growing companies in the world, Wang Laboratories.

Bombay systems house sets up links with Wang

IBM 1401s, second generation transistor machines, in India than any other type of computer, and the TDC 312 is an Indian designed and built minicomputer similar to the Digital Equipment PDP-8.

To get a Wang VS is a considerable coup for Datamatics since it is probably conceptually the most modern general purpose computer in India. The VS offers the same kinds of innovative programming support and database features as the IBM 8100

and System 38 on a machine which has an instruction set almost identical with the IBM 370 set — but whereas the System 38 and the new software for the 8100 are still not available for installation, Wang has been shipping the VS for 18 months and the machine is fully tried and tested.

Most innovative feature of the VS is the screen Cobol, which offers a very high-level command language producing Cobol code, and is so comprehensive

that users claim a 25% reduction in programming time, and IBM users who have also installed a VS are inclined to write their Cobol programs for their 370 on the Wang machine.

"The VS offers the performance of an IBM 370/138 at the price of an IBM System 34, and is also a head-to-head competitor for the System 38," says Dr Kanodia. "It also knocks out the Digital Equipment PDP-11/70 in benchmarks."

With the processor, Data-

Report by Tim Palmer



matics has bought three 80-megabyte disc drives, eight VDUs, four tape drives and two line printers.

"For \$150,000 you get a machine equivalent to six IBM 1401s in terms of the work it can process, and the people we seconded to Wang at their Massachusetts headquarters in Lowell have written a program to convert 1401 code to Wang VS code."

Datamatics hopes to have its second VS in about three months, and will also be installing the machine for the US Embassy which is being bought under the US State Department's enormous order, estimated to be worth \$18 million, for 150 VS computers and 500 OIS word processors for installation in US embassies around the world.

Datamatics acquired the Wang VS under Indian government rules which require an importer of a computer to export software to twice the value of the computer.

"We exported software worth almost \$100,000 last year," says Dr Kanodia.

Datamatics has already sold four or five Wang word processors in India to engineering consultancies and legal firms.

Among the applications running at the data centre is an investment model for stock portfolio management on the HP 250.

Datamatics is also collaborating with Rand Corp of San Francisco, doing contract work mainly in the UK.

For the future, Dr Kanodia is planning to offer a high volume data preparation service to US and European clients.

"I am thinking in terms of data entry machines and to ensure we can be competitive in the US, a 100 character machine costs between 15 and 20 dollars. We could do it for five."

Since the aim is to export service, it would be appropriate to site the operation in SEZs, the Santa Cruz Electronics Exports Processing Zone, where low rents and on-the-spot customs make operating attractive for companies manufacturing providing a service worldwide for export.

Unfortunately it would work in SEZs.

"The business is so good that we would have to be doing work for Indian clients well in order to keep the busy," says Dr Kanodia.

He still has his eye on an alibi, an artificial one. "I thought I was crazy when I talked about having a link to Telenor or some packet-switched service."

"But at the Computer Society of India congress here last month, a satellite link to Prestel system was implemented and worked perfectly through the conference."



As well as selling the Wang VS business computers, Datamatics is marketing the Wang family of word processors, some of which are also available here. Indian litigation is as protracted as in the US, and here, members of the Indian legal profession have been keen to adopt word processors. With few other products available in the Indian market, Datamatics has an almost clear field in the US market leader.

Multinationals welcome

FOLLOWING the return of Mrs Gandhi's Congress (I) government in India, the climate for large-scale industries and for multinationals which have remained in the country is likely to be more favourable than under the three-year rule of the Janata government. Japan emphasized small-scale and cottage industries at the expense of big business, but Union Finance and Industry Minister R. Venkataraman has described this policy as wrong in conception and theory.

Meanwhile, the Indian government is planning to increase the number of multinationals in the world market, and named IBM and as large companies in India by government policy. The new policy is due to be implemented by the end of the year, and is expected to attract more multinationals to India.

KEITH JONES VISITS THE SPECIALIST MICROGRAPHICS SHOW AT WEMBLEY

Micrographics is used more widely in the UK than in any other European country, which is one of the main reasons that the Wembley Conference Centre in London has been the venue for the last few years of a specialist micrographics show, Microforum Europe.

Visitors to Microforum from organisations that use computers often go there in pairs because the head of the user department in a company, such as the financial controller, is usually just as interested in computer output microfilm as the data processing manager himself.

Last week Computer Weekly visited Microforum Europe '80, and here we discuss some of the exhibits.



Lasers in limelight at Microforum 80

LASER technology is pervading many areas of information processing these days. Including microfilm, so it was not surprising to find several laser based products at Microforum Europe 80.

Imtec, the UK microfilm equipment group that builds the majority of the products it sells, was showing the MLP-1 computer output microfilm recorder from another manufacturer, Laser Scan of Cambridge.

Imtec, in addition to Laser Scan itself, is now marketing the MLP-1. The main feature of the system is that it can reproduce an intricate drawing on a 35 mm film frame using a unique laser technique.

The MLP-1 is aimed at users prepared to spend about £45,000

on a much faster alternative to a high quality flat bed plotter.

Configured around a 16-bit Texas Instruments 9900 series microprocessor, the MLP-1 uses a laser produced by a helium neon source and controlled by a fast X-Y deflection system to generate drawings in up to two minutes with 256 grey scale levels.

The MLP-1 can be linked to a host computer via RS 232C or 20 mA interface. Software drivers for Digital Equipment PDP-11 and Prime hosts already exist and Laser Scan says that drivers can easily be written for other machines.

Ferranti Cetec at Edinburgh is a Laser Scan customer which incorporates the MLP-1 in the Clumis systems that it supplies

to end users for cartographic and engineering design.

The MLP-1 is one of the products to be sold by the US sales operation now being set up by Imtec with offices at Summerdale, New Jersey. It will be exhibited by Imtec at the National Micrographics Association exhibition in the US next month.

An alphanumeric COM recorder employing laser technology, the Komstar 300, was one of the star exhibits on the Kodak stand.

Komstar can generate 16 mm film of 105 mm microfiche and one of its biggest attractions must be that it uses a laser sensitive film that requires no wet chemical processing. This dry technique makes the Komstar



The MLP-1 graphics COM recorder from Laser Scan of Cambridge was exhibited at Microforum by Imtec which will soon be selling the system in the US. The operator in our picture is loading a reel of 35mm film.

COURSES

DEMAND among engineers for more information about digital control systems has prompted the Institution of Electrical Engineers to run two courses on the subject. They will be held at Balliol College, Oxford. Divided into an introductory and advanced course, the first part will be from April 14-18, and the second from September 14-18. Details can be obtained from the Secretary, IEE, 1, Grosvenor Place, London WC2R 2B3. Quota ref LS(CG).

A short one-week course on technical management is to be held by Huddersfield Polytechnic in May. Further information may be obtained from Ian Barclay, Department of Management Studies, The Polytechnic, Queensgate, Huddersfield, Tel: 0484 22288.

A one-day course covering the principles and concepts of teleprocessing, online and distributed systems, and their audit implications, will be

held at Chartered Accountants Hall on April 30. Organized by the Institute of Chartered Accountants in England and Wales, the course is aimed at internal auditors and practicing accountants. Applications should be sent to the Courses Department, Institute of Chartered Accountants in England and Wales, PO Box 433, Chartered Accountants Hall, Moorgate Place, London EC2P 2BJ.

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The frame number is captured along with the rest of the data, so if the operator enters data relating to the source document required the host computer can find the relevant frame number and automatically transmit it to the microprocessor controlled automatic retrieval system which forms the main part of the IMT-150 system.

For retrieval the IMT-150 employs the fairly well-established binary "bit" frame number encoding technique. If necessary the host computer can also tell the operator which film magazine to load.

much more like a proper electronic computer peripheral than older types of COM recorder. The Komstar is a standalone unit with its own controller.

A COM recorder designed specifically for online operation with an IBM mainframe was a product that NCR salesmen on the company's Microforum stand were ready and willing to discuss even though it was not on show. The 643-1020 recorder has not yet been formally launched in the UK but, said NCR, units can be shipped to customers who want the machine.

The 643-1020 can produce titled, indexed, cut and dried microfiche from print files or directly from Sysout data streams.

Software developed by NCR interfaces with the DOS, DOS/V and OS/HASP/JES spooling systems. The 1020 itself incorporates a 16K-byte buffer that can store a complete page of data and the data throughput varies from 50K to 500K characters per second depending on the channel.

For most potential COM users an in-house machine cannot be cost justified so they have to go to one of the collection of COM bureaux dotted around the country. Harlow, Essex, is the location of RHM CentreCOM, one of a handful of COM bureaux that appeared at Wembley.

RHM CentreCOM was talking about the new graphics service based on its 3M BetaCOM recorder at Harlow. Like the Laser Scan MLP-1, the BetaCOM films on to 35 mm frames

but it uses the more conventional CRT and stroke vector technique for generating the drawings. RHM said that tapes formatted for Calcomp 900 series plotters could be run on the BetaCOM without any changes.

For commercial applications, alphanumeric data and simple graphics like bar charts can be mixed by the BetaCOM on the same microfiche and even on the same frame at reductions of 42 or 48 times.

The same can also be achieved at 24K reduction on 16 mm roll film. If required a dozen or so 35 mm frames can be created on the same 105 mm fiche at reductions of 9 or 12 times.

RHM pointed out that only about 10% of its COM work is carried out for its parent company, Rank Hovis McDougall, but said that there were close ties with the parent's mainframe bureau, RHM Computing.

The RHM CentreCOM bureau — or studio as the company prefers to call it — is also big in micropublishing and is keen to point out that its BetaCOM system can generate a shortened version of the Chinese character set and the diacritics in the Serbo-Croat and other alphabets. It can also handle proportional spacing.

Eurocom Data, the COM bureau group owned by National Westminster Bank, was talking to visitors about new facilities like the 6,250 bpi tape drive now linked to its recorders at its Rickmansworth, Herts, centre and the fact that Eurocom can now generate COM from data on floppy discs.

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Lack of hard currency slows West's efforts

WESTERN companies are gradually giving up trying to sell computer equipment in Eastern Europe because of the lack of hard currency there and the continuing growth of the local industry, even though the Eastern European products are not as technologically advanced as those from the West.

This was clear at the Leipzig Fair in East Germany last week, where earlier exhibitors like IBM, Digital Equipment, Olivetti and NCR were once again missing and those companies which did turn up spoke of long discussions but little business. In addition, the attitudes of those companies had hardened.

There was no longer a willingness to barter for business and accept goods in return for computer equipment. Nor were the exhibitors looking to license the manufacture of their products in Eastern Europe.

One company there in strength was the West German business systems firm Triumph-Adler, through its Berlin agent, Horn und Görwitz, whose star exhibit was the Alphatronic microcomputer (CW, February 21).

The system is going well: Horn und Görwitz said it had sold 20 in West Berlin without promoting it and was negotiating the sale of "a couple of systems" in East Germany, despite the launching of another microcomputer by the East German computer organisation, Robotron, at Leipzig.

At present the Alphatronic has a Basic Interpreter. A compiler is planned and Pascal is due to be added in the autumn. Applications packages are also being looked at for small businesses such as firms of solicitors and accountants.

Triumph-Adler's TA20 accounting system was also on show. Horn und Görwitz said it was suitable for the East German market because it fitted in below the smallest Robotron system. The SE2000 word pro-

cessor, with a 4K memory and single minifloppy disc, was also there.

Elsewhere there were few computers to be seen. Hewlett-Packard had its 9835 desk top computer on show and another Leipzig Fair regular, Philips, showed the Four Phase Systems key-to-disc system, now sold under Philips' P7000 label.

After a lot of interest last year and sales of four systems to Kombinat Fortschritt, the East German agricultural equipment manufacturer, Philips reported no interest at all this year.

"There is the Robotron 4230 but its terminals are linked through a concentrator so it's not a real time system and there's little software," said Philips' data systems sales manager for East Germany, Jürgen Greiner.

"They say there's something more sophisticated coming — but that probably means in four years' time. And if they think they have their own systems available locally they won't buy anyone else's," he added.

Greiner felt, however, that if more hard currency was available in Eastern Europe, end users would go to firms like Philips for their systems rather than to local organisations.

On the idea of taking goods instead of money Greiner said that could be acceptable to Philips but Eastern European countries could not guarantee to stick to delivery schedules.

Philips' main effort at Leipzig went to promoting industrial equipment, including process control systems.

If the computer market was closed to the West there was optimism about the opportunities in facsimile equipment. The latest system in Kalle Infotec's range, the 6000/450, was awarded a Leipzig Fair gold medal and the firm had a sign on the stand announcing that it was the official supplier of facsimile machines to the Moscow Olympics later this year.

Manfred Schuster, from Kalle's International sales section, said no facsimile equipment was made in East Germany but there was tremendous interest in it.

The company had shown its machines three times at the Leipzig Fair and was just starting to do business; one showpiece was a network set up between East Berlin, Leipzig and Dresden by the party newspaper Neues Deutschland for sending typescript from office to office. The Soviet news agency Tass was also very interested.

Schuster said there were signs that communications lines were improving, at least in places: the Neues Deutschland network was working well at a transmission rate of 4,800 bits per second.

An East German user confirmed that the improvements were only here and there: his organisation could only run terminals at 2,400 bits per second. He said the Neues Deutschland network was using private lines.

Another firm testing the facsimile market was Toshiba, which, with Hitachi, offered a small Japanese presence. It reported a lot of interest in facsimile equipment and felt East Germany was ready for it.

Hitachi's small stand offered colour television screens and a diagram of an 8-bit microcomputer. The stand was not manned, however, and a sad pencilled notice saying "no brochures" was the only other adornment.

A profusion of microfilm readers, paper handling equipment and copiers made up for the lack of computers from the West. A. B. Dick, which had a sign up announcing that it was now a subsidiary of GEC, showed all types of copier.

Wolfgang Schmitz, a technical specialist with the company, said copiers were supplied to Eastern Europe by the Soviet Union but they needed developer and toner and were not plain paper units; hence the interest in copiers from the West.

Schmitz said A. B. Dick was not exhibiting word processors because the market was restricted by the fact that they were built in Hungary, Poland and East Germany. The company had shown microfilm equipment last year but found it was too expensive for the Eastern European market.

Firms which disagreed included Kalle Infotec, AM International and the Bell and Howell agent, Mikrofilm-Center Klein. This company pointed out that, although Robotron had been making microfilm systems since 1976, it still lacked some types of equipment such as reader-printers and portable fiche readers.

Paper handling equipment from the West was popular, according to Pitney Bowes, because the East Germans had failed to make satisfactory machines.

Another firm showing this type of equipment, Fima, from Italy, which is a regular exhibitor at the Leipzig Fair, said it had sold "hundreds" of machines to Robotron. The East German organisation then re-sold them under its own label.

Fima did well in the Comecon countries because its equipment was sold there by a West German engineering company, Techint, which was happy to accept heavy engineering equipment as payment. Techint then paid Fima in cash.

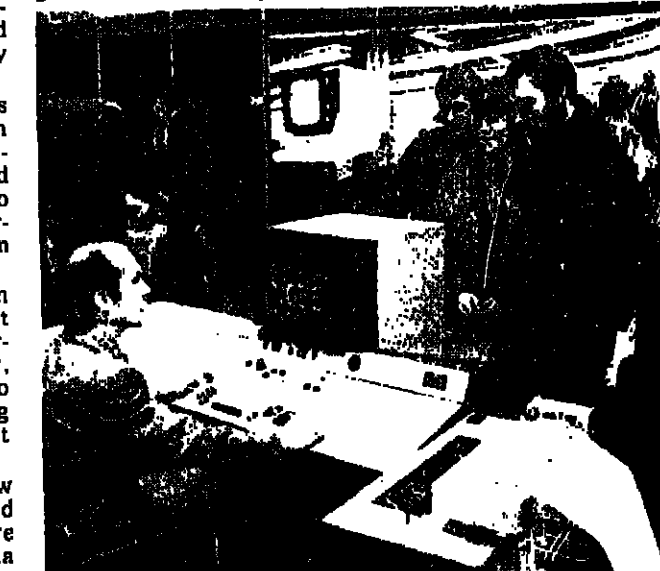
Companies maintaining low profiles at Leipzig included Centronics, which was there under the banner of a Vienna firm, International Electronics, which also represents Intel.

The company reported great interest from end users in the Centronics 730 terminal printer, which runs at 100 characters a second.

By comparison, the East German organisation RFT's latest terminal printer had a label which said it ran at 800 characters a minute.



All roads lead to the trade fair at Leipzig, where some exhibition halls are the shadow of the old town hall (right) and others are on the high grounds outside the city.



ABOVE — despite the emphasis on microcomputers on the Robotron stand, the IBM-compatible 1085 minifloppy system with new 5-megabyte disc drives from Bulgaria.

BELOW — "The modular concept" was part of the distributed processing theme of Robotron's stand. One of the modules was this new 2401 reservations terminal which was linked to a 4201 system in Dresden. This operator system has been sold to Bulgaria to handle reservations at 120 hotels in the Sofia area.

robotron

Das modulare Konzept

'16-bit' micro is the star on Robotron's stand

The highlight of the Robotron stand was the K1600 microprocessor. The "16-bit" micro is arranged as two eight-bit processor chips. In the rack on the right it is in the top section. Underneath are a cassette tape unit and paper tape device from Robotron and two 5-megabyte cartridge disc drives from Bulgaria.



A MICROCOMPUTER with 16K-bit memory chips, a daisy wheel printer and an electronic telephone exchange system were the highlights of East German stands at the Leipzig Fair last week. And distributed processing was featured through new data capture devices and specialised terminals.

The K1600 microcomputer, from the manufacturing organisation Robotron, was launched as a 16-bit processor. But this device was split between two new 8-bit chips labelled U83a and made by the microelectronics concern Kombinat Mikroelektronik.

Dr Horst Giebler, director of research and development at Robotron, said the issue of whether East Germany had a 16-bit processor chip was not important. "It depends on your approach," he said. "It depends on whether you want a fixed instruction set or the flexibility of the 6-bit device."

The model on show was the smallest and only model produced so far, the K1620, which has a maximum memory of 32K-words. Robotron said the memories included new 16K-bit

chips, although Kombinat Mikroelektronik had only 8K-bit chips on show.

Peripherals attached to the K1620 included floppy disc drives from Hungary and 5-megabyte cartridge disc units from Bulgaria. The K1600 can communicate with the Comecon countries' unified range of general-purpose computers.

Dr Giebler said Fortran was available on the K1620 and that Pascal and Basic were under development. Software was available for general data processing, data acquisition, process control and laboratory applications.

Future models will include the K1630, with up to 128K of memory, and the K1610, which will be aimed at the OEM market. Robotron has its eyes on the West for this product.

The K1600, the 8-bit K1520, launched last year, and the earlier K1510, were built into Robotron's latest offerings in the small business systems and distributed processing areas.

These included the A5103 accounting system, with the new 1152 daisy wheel printer, which runs at 30 characters per

second. The printer, too, is being offered to the world OEM market. The A5103 can have up to 36K-bytes of memory, two floppy disc drives and two cassette tape units.

New data capture devices included the programmable A5201, available with floppy discs and cassette tapes, and the K8827 reservations terminal aimed at the hotel and travel trades.

It has built-in floppy discs and can have up to 54K-bytes of memory and a choice of printers.

On the stand it was shown communicating with a Robotron 4201 small computer in Dresden at 2,400 bits a second. It can also link to the unified series computers. Robotron has sold a nine-terminal system to Sofia. It is pictured on the opposite page.

The daisy wheel printer was also in the S6001 electronic typewriter, which was making its Leipzig debut after its launch at the Hannover Fair last year.

This device uses Kombinat Mikroelektronik's U880 8-bit microprocessor chip, which is compatible with the Zilog Z80, and has 4K of memory for storing text and layout information on things like margins and spacing.

Dr Frank Seiffert, deputy director-general of Robotron's foreign trade section, said the electronic typewriter could bring big business for Robotron in countries where the organisation is already strong in the typewriter market.

The new Robotron terminals, business systems and typewriters — based on chip memories and processors and using floppy discs as storage devices — have taken over from the older systems based on paper tape and magnetic tape and made by the Daro organisation.

Daro merged with Robotron last year, making Robotron the sole East German supplier of office systems and computers, from manual typewriters and

drawing office equipment up to mainframe computers.

Robotron now has 70,000 staff, including 9,000 in research and development. It is looking to expand its office product range further with the addition of copiers while, on the microcomputer front, it is working on handwritten input.

The emphasis on microcomputers detracted from the system at the other end of the computing scale, the 1055, Robotron's contribution to the latest unified range from the Comecon countries, the ES series.

The 1055 was shown at the Leipzig Fair for the first time in 1978 but only went into production last year. It is the biggest machine in the unified range and falls between an IBM 370/148 and 158.

Like the first ES series, the second is compatible with IBM's 370 systems. The 1055 has a cycle time of 1,140 nanoseconds. It can have 1 or 2 megabytes of memory. A database management system is available.

A recent advance has been the introduction of 100-megabyte disc units, two of which were linked to the 1055 on the Robotron stand. They are made by the Soviet Union and Bulgaria.

Formerly the biggest disc available was a 29-megabyte unit from Bulgaria.

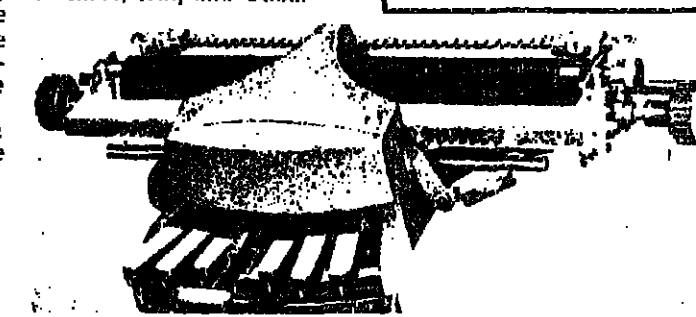
However, the big East German government data processing organisation, Kombinat Datenverarbeitung, formerly Maschinelles Rechnen, has not been able to install any 100 megabyte disc drives yet and a Soviet Union representative at Leipzig said none had been exported from his country. Nevertheless, he expected 200 megabyte discs to be available late next year.

The weakness of Eastern European disc units in particular has led Robotron to look to the West, especially to Control Data, for peripherals.

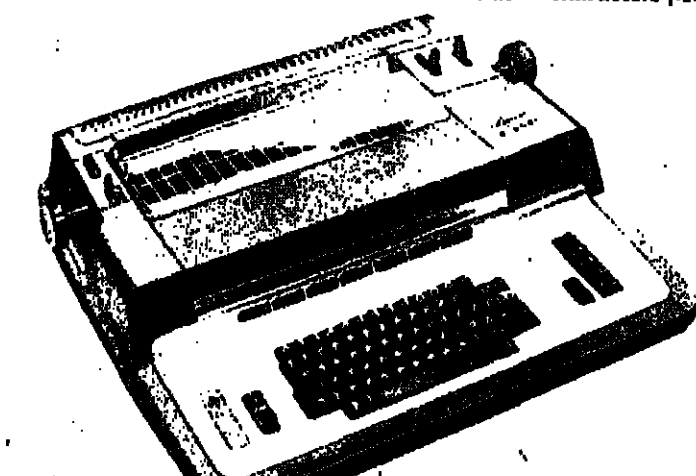
Control Data bought a Robotron 1040 from the first unified range five years ago (CW, April 17, 1975) and gave good reports of the system. Three years later Robotron and Control Data signed an agreement which involved the East German organisation selling systems to the Third World and Control Data supplying peripherals "where appropriate".

The agreement has not brought business, however. Last week at Leipzig Dr Uwe Wulf, deputy director-general of Robotron, said: "We have not made much progress with this deal. We must discuss it further, perhaps with other partners."

Despite this setback, Robotron has sold some 1040 systems to India, Iraq and Cuba.



An unusual office product from Robotron was the Erika 500 Braille typewriter. It was launched at last year's Leipzig Fair, when it won a gold medal. Erika is also the brand name of typewriters sold in the West by Robotron.



A new daisy wheel printer was a key feature of Robotron's S6001 memory typewriter. The printer runs at 30 characters a second. A 4K memory is built in but there are no external peripherals.

Launched with the K1600 microcomputer was the A5601 micro development system. Software can also be developed for the K1600 on a 4201 or a computer from the Comecon countries' unified range.

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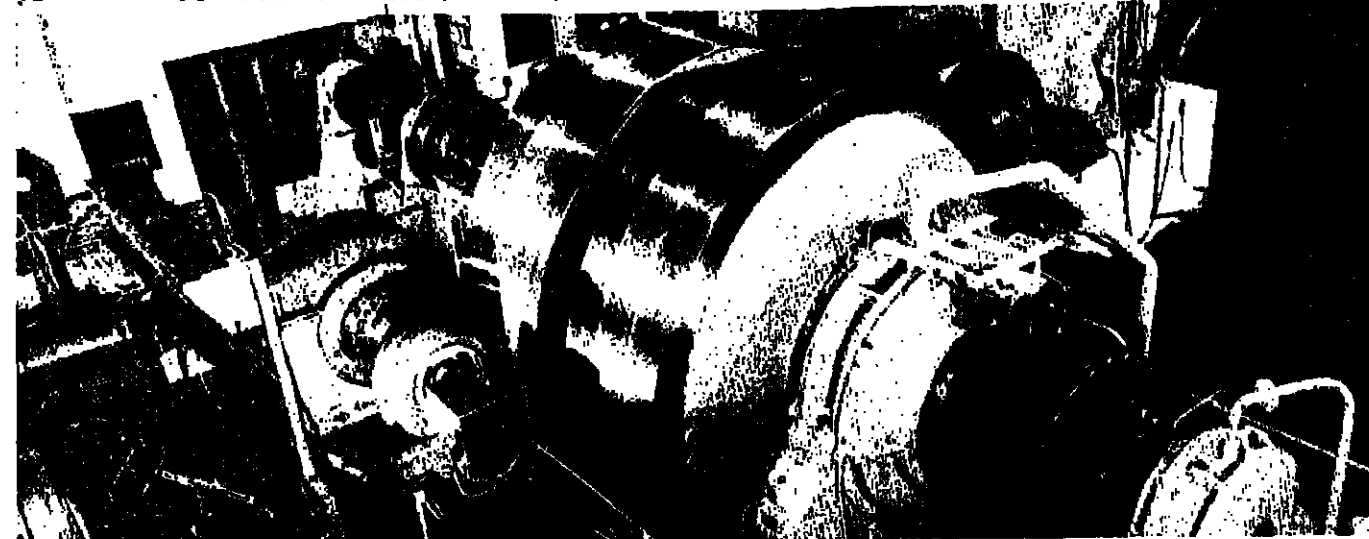
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Changing your mainframe is an agonising time — especially if you are switching to another manufacturer as well. It can be particularly heartbreaking and demoralising for the programming staff who have to convert all the programs, and for the ops staff who may have to restructure their shifts to fit the new schedules.

Laura Tatham went to one installation where local management seized the opportunity to shake up the whole department and get a better team out of it as well as a better service for the user departments.

● Pictured left is the dynamometer installed at Dunlop's Birmingham headquarters, which is being used to test the stress and strain of tires. The large drum in the centre acts as a road surface.

Spin-offs from changing the mainframe

by Laura Tatham

To switch from one powerful mainframe to another, particularly when the new system is of an unfamiliar make, is never easy. For the management services department which provides computing services for the 5,000-strong multi-division engineering group of Dunlop, it was a particularly difficult exercise.

Out of the struggle, though, came a reorganised and stronger computer team which successfully exploited in-house management potential.

Equally important, a closer relationship with users has improved the quality of service and smoothed the implementation of several important new online systems.

In addition to new hardware and software, the change in-

involved a shift in emphasis. The ICL 1904A systems that had built up over some years were mainly batch processed.

Users, particularly Aviation Division, largest in the group and management services' biggest "customer," was eager for more online systems.

Various aspects of production planning and control would be markedly improved by this development. The large number of design and other engineers employed on the site would benefit by having demand terminals for processing the many technical programs they constantly used.

It was largely because ICL had not at that time, in Dunlop's opinion, sufficiently developed native 2800 operating systems that the decision was made to

choose another supplier.

Univac's background of expertise in online computing, the stability of the 1100 operating system (a direct descendant of Exec 8) and its strong commitment to manufacturing applications were among the factors that led to the selection of that maker's 1100/12 multiprocessor system.

This move entailed a lot of Cobol/Cobol conversion in addition to which there was an ambitious programme for new online systems. Initially, owing to a combination of difficulties for which no single party was wholly to blame, the conversion exercise was fraught with problems.

By February 1979 when Alan Brooks, who is now management services manager, joined as systems development manager, the schedule had slipped badly and there was a general feeling of discouragement.

"My first, urgent short-term objective was to put new life into the conversion project," he said. "I therefore formed a special team from existing staff and made it solely responsible for seeing the job through. Univac's contribution was to set up a quality assurance group to help us."

Hard work, effective use of the manufacturer's conversion tools, close liaison between the teams and careful monitoring of progress soon began to show results. Morale rose accordingly.

"Our intention to introduce far more online working gave us a good opportunity to establish a really close relationship with our users," Brooks continued.

"My department works on a cost-recovery basis. Each of the 10 divisions based at Coventry pays a percentage of fixed costs for the computer installation. On top of that, there is a fee based on historical and projected usage."

"To me it seemed clear that our job was to gear ourselves to provide a first-class service on the Univac 1100/12."

"I hope the divisions will feel the levy they pay is a good investment. I do not relish being lumped with necessary evils like income tax or VAT."

Under weak or inexperienced management, any technical team is prone to spend more time contemplating the computer's navel than studying the requirements of users.

Brooks was aware of this trap. There would be plenty of challenges to meet in designing and implementing the new programs.

This made it specially important to lay strong emphasis on service within the department — a philosophy that is reflected both in its organisational pattern and in managers' duties.

Two managers were appointed from within the existing staff and a third is to be recruited from outside, all to report to Brooks.

There is, for instance, no operations manager but a computer centre manager. The broad description of his duties is not "to keep the computer centre working" but "to provide services to users" — a subtle but important difference.

One of his four supervisors is responsible for production, including scheduling. Another looks after communications. The third monitors and analyses hardware performance.

The fourth is in charge of an operations support group which modifies and improves programs, carries out general maintenance on these, and liaises with groups engaged in activities like software and systems development and database.

Software is also the responsibility of the computer centre manager. This has been included so that he can be fully accountable for the level of service provided, for down time can result from unstable software as much as from hardware failure or operator error.

The technical services manager's area covers things like database (there is a database administrator), and development and support of the technical computing programs for engineers, designers and mathematicians. Standards, training liaison and library administration also come under his aegis.

Yet to be appointed is the systems development manager whose work will be concerned

with commercial systems. Each of four groups covers one broad area of the company's business, for example commercial systems for Aviation Division.

Personal accountability is an article of faith with Brooks. Each person is given as much responsibility as possible. The functions of systems analysis and programming are merged.

All projects are carried out by multi-discipline teams each of which is headed by its own leader and is, as far as practicable, preserved as a stable entity.

Everything is visible through a well-defined and adhered to reporting structure. Regular six-monthly reviews that include personal discussion between each individual and his immediate superior, chart progress and help to point directions for future development.

"We did not have to look outside for most of our management potential. It was there, on our own doorstep, and the working environment we are creating will encourage others to come forward. As I mentioned, we are recruiting a systems development manager."

"At a lower level, we found two analyst-programmers among ex-servicemen who were successfully trained through the TOPS scheme."

Throwing aside the veil that in many installations effectively screens the activities of the computer team from the eyes of the curious, Dunlop Engineering's management services department now regularly prepares printed reports both for users and the group board of directors.

"The users are, if you like, our shareholders. They therefore have a right to know how we are progressing. This means telling them if we have gone wrong as well as about our achievements, of course."

The record has been extremely good. The Univac 1100/12 is now handling a heavy, mixed workload of TP, batch and demand work.

Response time at the 50-plus video terminals it supports is normally not more than a few seconds.

Overall system availability is 98.8% and, for the telephone network, 97.3%. This new includes two lines to head office where demand applications include financial planning. There is also an ICL 2903.

Results of hardware performance monitoring are discussed each fortnight between Brooks and Univac staff. Progress is regularly reviewed at meetings between the computer team and the Univac account executive.

Operations and development staff supplement informal contact with users by regular meetings. Once a month, Brooks chairs a meeting with division heads and department managers.

These gatherings have much to foster mutual respect and understanding at all levels and have helped the computer team members personally identify with users' aims and problems.

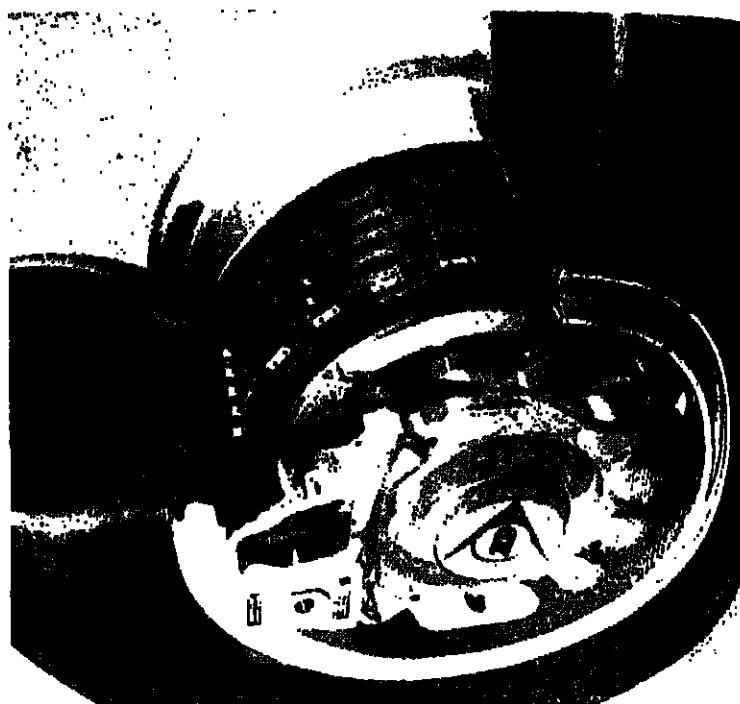
Careful watch is also kept on operating costs. Great efforts have been achieved, for instance, by using two computer form printers as between them prepare 120,000 copies a month.

Transparent printed forms also replace stock-keeping units, simplifying stock-keeping and reducing overheads. As a result, the cost of the system has been reduced to 40% of original cost.

The performance of the Univac 1100/12 has shown a shortening of working hours reduced to two shifts, with the system being required only to be up for a month-end peak.

Early obstacles are a thing of the past and the system is going full steam ahead. The online systems are operational and the implementation of the commercial department's production system for the Aviation Division is well advanced (which turns out to be a load a day for the system's craft industries) and a new order receiving system is being implemented.

In consultation with users, full programming and testing have been done up to now.



Our picture shows a section through one of Dunlop's wheels to illustrate the carbon brakes which Dunlop developed and makes.

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COMPANY NEWS

Siemens Data over the \$1,000m mark

SIEMENS Data has followed ICL and CII-Honeywell Bull of France through the \$1,000 million turnover barrier. For the year to September 1979, the computer division of the West German electrical and electronic giant recorded a turnover of \$1,030 million, and was profitable for only the second time in its history.

Siemens notes that, while the overall division is now in profit, major contributors are the larger machines such as the 7.880 (about equal to an IBM 3031) and that small computers, a new departure for Siemens, are still in the start up phase and are costing money.

The growth of about 22% over 1978 matched that achieved by ICL, and is particularly striking in the context that Siemens' main competitor, IBM West Germany grew only 4.4% during 1979. Orders at Siemens were 26% ahead at \$1,270 million, leaving it excellently placed for 1980.

Despite the fact that the Siemens 7.000 series includes the IBM 370 instruction set, Siemens says that to provide full IBM compatibility would put up the price of its computers 30%. This was why the company began marketing Fujitsu's M-180 and M-200 as the Siemens 7.870 and 7.880 last year.

The first 7.880 went to the Hahn-Meitner nuclear research institute in West Berlin, and the first 7.870 to the Deutsche Bank consultants and accountants bureau (CW, September 13, 1979). In addition Siemens has one of each at its Perlich computer centre near Munich.

Siemens is looking for another dozen large systems orders from West Germany and other European countries this year.

Discussions are under way between Siemens and Fujitsu which could lead to Siemens taking a further model of Fujitsu's M-series, and Fujitsu taking the yet-to-be-announced successor to Siemens' ND-2 laser printer.

Siemens claims 21% of the West German market.

COMMENT

EVEN the most ardent EEC supporters are beginning to despair as the intransigent Common Agricultural Policy continues to take 75% of the budget, essentially to preserve the past, while the future, for example the computer industry, makes do with crumbs.

The sum for software project support (CW, March 13) is a sorry sight: What is £8 million set against the UK's EEC deficit of £1,000 million?

The French look set to come out on top, too, when preferential treatment for national computer industries ends this year.

While ICL talks bravely about being unconcerned at the ending of the rules, asking for them to be replaced by EEC-wide preferences for European companies, CII-HB managing director Jean-Pierre Brulé is confident for a much better reason.

He notes (page 8) that the French government has allocated another £45 million for computer support, and expects his business in the public and para-public sector to continue at its present high level. By contrast ICL stresses that only 5% of its business is done under single tender rules, implying that it expects the UK government to play by the rules.

The Civil Aviation Authority apparently rejected ambitious plans by the independent UK airlines to cut fares in Europe because it feared they would be turned down by others.

It seems we have yet to learn the first principle of EEC negotiation: You get what you want only if you ask for the moon — and threaten to bring the whole edifice down if you don't get it.

CW SHARES TABLE

Date 14/2/80		Index 65.18		Change -1.82					
Price		London Stock Exchange		New York Stock Exchange					
High	Low	Price	Change	High	Low				
245	250	Applied Gen Tech	325	-	Alt International	194	+2%		
43	39	Brown Root	26	-	Ampex	258	+1%		
127	130	Burgin	239	-1 1/4	Automated Data Proc	809	+%		
100	102	Chubb	65	+ 2	Barringer	884	+%		
110	112	Chubb	65	+ 2	48	68 1/4	Barringer	884	+%
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Norway was the homeland of the forefathers of at least two giants of the US computer industry, Kenneth Olsen, president of Digital Equipment, and Gene Amdahl, architect of the IBM 360 series and founder of the first manufacturer of big software compatible processors.

Norwegians have achieved a great deal outside their country, but there is still plenty of talent left at home, even though computer firms in Norway suffer from the drawback of

having a very small domestic market.

The biggest Norwegian-owned computer manufacturer is Norsk Data, a firm which now covers most of Europe and even has a presence in the US. But several other computer firms based in Norway could make much more of an impact in the future in the UK and other overseas markets.

On these two pages Keith Jones (left) discusses three of them: Ican, Mycon and Tandberg Data.

Oslo firm set to rival the major CAD manufacturers

ICAN is a Norwegian company virtually unknown outside Scandinavia, apart from among those who are in close contact with the world of computer-aided design — CAD for short. The company was founded only two years ago and its workforce

currently stands at a grand total of 15.

But Ican's financial and technical backing looks strong enough to make the company a serious potential competitor for bigger and more established CAD systems manufacturers.

Financial backing comes from the Norsk Credit Bank and also in the form of an 8% loan from the Norwegian government which Ican only has to pay back when it becomes profitable. If Ican crashes the company's eight shareholders get out of

having to pay back the money at all — although they would be unlikely to get anything out of the government in the future for any new venture.

In addition to this loan, which was provided by the government's board for industrial

growth and adaptation, Ican was also helped by a no-strings grant from the Royal Norwegian Council for Scientific and Industrial Research.

Technical support comes from several Norwegian institutions including Norway's technical university at Trondheim where several Ican personnel were working before they joined the company.

There are close ties, too, with the top Norwegian-owned computer manufacturer, Norsk Data, which holds a 7% share in Ican.

Norsk Data is also a prospective user of Ican systems and its Nord minicomputers are likely to be used to host some of the applications software being developed by Ican.

Ican's president, Kolbjørn Johannsen, was one of the founders of Norsk Data in the late 1960s and left Norsk Data about two years ago to set up Ican. Johannsen estimates that Ican has 100 potential customers in Norway, Sweden and Denmark, including 30 prospects.

Ican is also being helped to get off the ground by two major Norwegian companies which are providing Ican with its first installations. One is Sinrad A/S, a firm with a workforce of 600 which builds sonar equipment for detecting fish, among other equipment. The other firm, and much better known outside Scandinavia, is Kongsberg, the £150 million-turnover Norwegian engineering group.

According to Kolbjørn Johannsen, Kongsberg is interested in installing four Ican systems and its requirements include an interface for the Digital Equipment PDP-11/70 and software for manipulating three-dimensional mechanical graphics. The software will be backed up by an arithmetic floating point processor now under development at Ican which will speed up co-ordinate calculation by up to 50 times.

The processor will be micro-programmable for optimum performance and will employ the AMD 2903 bit-slice chip set. It will provide a 32-bit, floating point format similar to that on

Tandberg Data builds cluster systems based on microprocessors like the one shown. Tandberg supplies the system on a OEM basis to customers. Ican uses the Tandberg Data 16-bit DEC machine, which is the basis of a small general purpose commercial system called 6.610.

the 16-bit DEC machine. Existing Ican hardware includes two special processors employing the AMD 2903 bit-slice set. They are a 16-bit memory controller with addressing and a 12-bit processor for generating vectors and handling 3D coordinates.

The basic Ican processing software, Tiger, is a Digital Equipment Corporation under RT-11. The 11/23, the rule of a controller, Ican workstation is connected to a DEC Data machine and a support stand-alone queue running the applicationware as well as Tiger.

One already available is Ican's Computer Aided System, which enables a user to manipulate data in two dimensions. The user calls up the elements of the program from a library of two points and moves them on a tablet which also commands listed on the screen.

Tiger can also interface high-level graphics packages like Gino-F and GPGS-F. Tiger was developed at Trondheim Technical University and used widely in Scandinavia, according to GPGS-F is said to be more effective than Gino-F.

Ican workstations are meant to be used with a vector display which is a single CPU employing the Zilog 280.

A new feature being introduced later this year is a display employing the projection technique where the electron beam projects the phosphor on the screen.

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Germans move in with policy of controlled growth

WHEN the Norwegian government took over the whole of the Tandberg organisation in 1978 the company was in a bad way, mainly because half its £60 million-plus turnover was still coming from the unprofitable business of selling domestic colour televisions in a market that was saturated. People were surprised and some suppliers were angered when the government subsequently let the company go bankrupt.

Today the television part of Tandberg is more or less dead while the language laboratory side of the company is owned by the top Norwegian computer manufacturer Norsk Data operating as an autonomous subsidiary.

The computer equipment side of Tandberg, a mid-1970s spin-off of the firm's TV and tape recording activities, was also worth saving, especially for Siemens which was by far its biggest customer.

So in March last year the West German electrical and electronics giant took a 51% controlling interest in what is now Tandberg Data, while the Norwegian government retained the remaining 49%.

Controlled growth with sales expansion, and hence costs kept in close check, is the policy being followed in Tandberg Data's first full year under Siemens ownership which ends in October. The aim is to make a profit on a turnover of about £10 million compared with about £9 million in the previous year.

Profitability is regarded as essential for the new company to achieve credibility.

More than 40% of Tandberg Data's output is still being taken

by Siemens and this degree of interdependence is expected to persist for another year at least.

The company's UK distributor, Farnell Instruments, has done quite a lot of business with the TDC 3000 cartridge tape drive supplying customers like Ferranti in Edinburgh, and the Post Office which uses the 3000 in System X development work. The Swedish telecoms giant, L. M. Ericsson, is by far the biggest customer for the 3000. But VDU products, which now account for 85% of Tandberg Data's total turnover, have not sold well in the UK mainly because they are too expensive for most UK customers.

Farnell hopes that new VDU models unveiled at Hannover Fair this year will be priced more attractively.

But Tandberg says that its existing Teletype compatible VDU, the TDV 2115, is the last low-cost display to be built by

the company and that it is now concentrating on more sophisticated VDU products. The TDV-2114 master VDU, for example, incorporated the Intel 8080 microprocessor and can control up to seven slave VDUs in a cluster called the 803X in its OEM form.

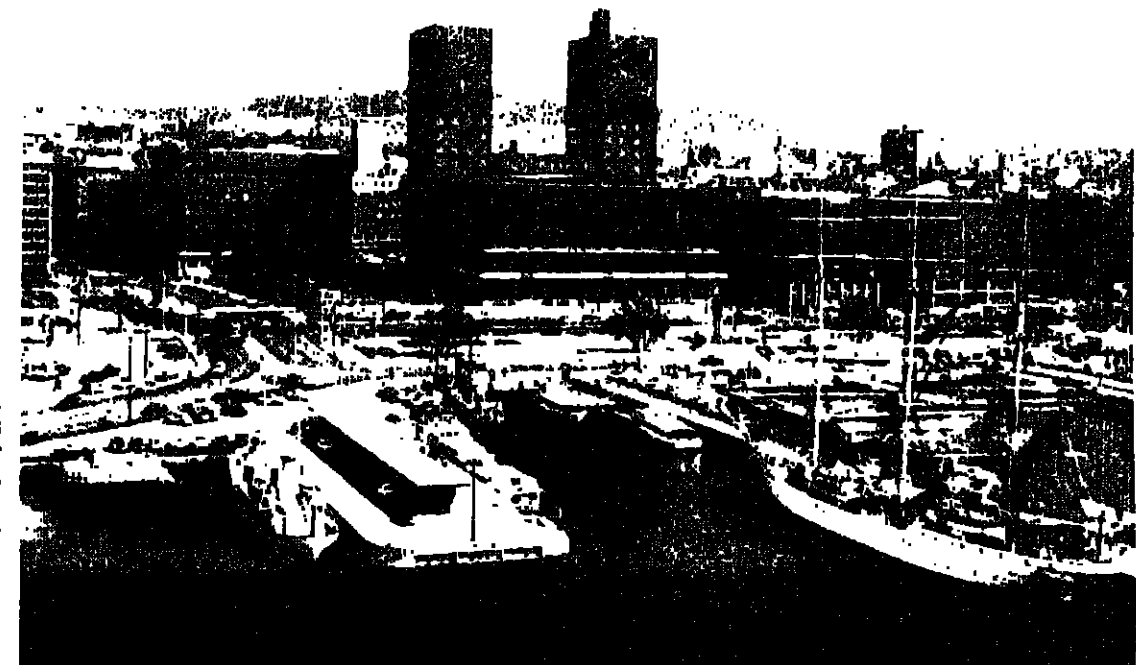
The digit substituted for the X in 803X depends on the main-frame terminal that can be

emulated. It could be an IBM 3270 or Honeywell VIP. The slave VDUs can be TDV 2115 units or TDV 2118 editing VDUs.

The 803X is sold by the Siemens Basic Information Systems division as the 6.810 small commercial system. Siemens has written a wide range of applications software for the system while Tandberg provided a Philips 8800 series minicomputer and which can support up

to 23 slave VDUs.

Tandberg's workforce currently stands at about 250 and the company is shipping TDV 2114 masters at a rate of about 1,500 a year. Shipments of the 2115 and 2118 are running at 2,500 and 1,000 a year respectively.

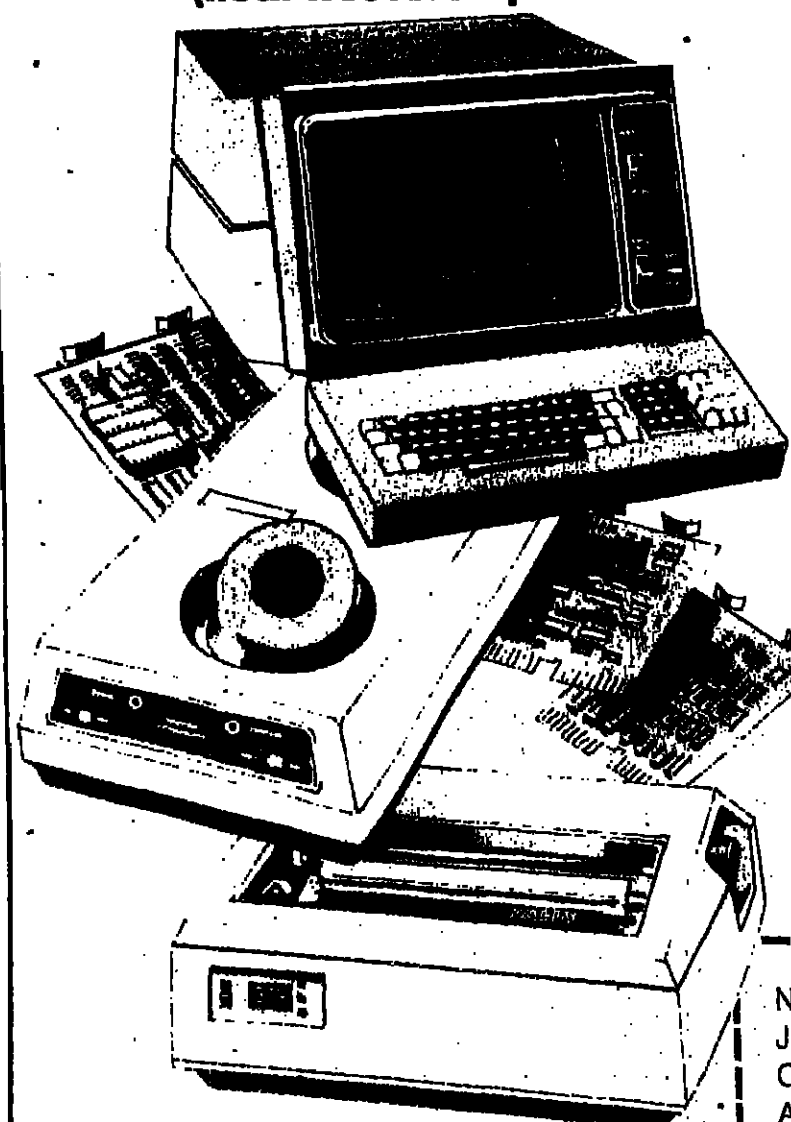


Oslo, as seen from the harbour. On the right is the windjammer Christian Radich, and on the left the veteran steamship Boroyund.

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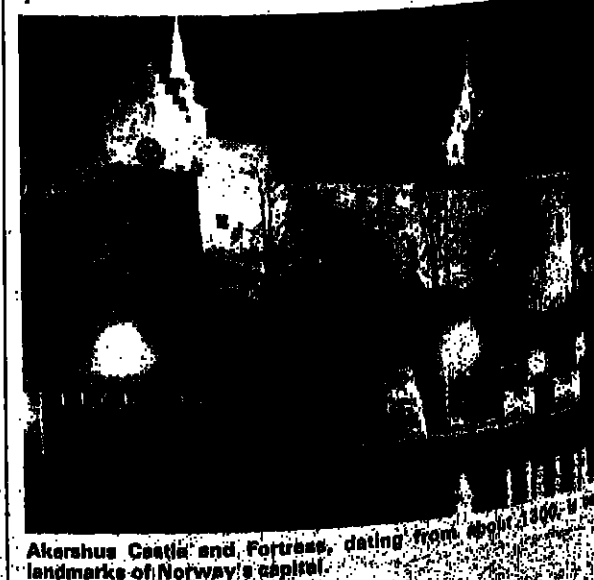
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Akershus Castle and Fortnes, a landmark of Norway's capital.

Multiprocessor this year based on Intel 8086

A MULTIPROCESSOR system employing the 16-bit Intel 8086 microprocessor is to be launched later this year by Mycon. This Oslo-based firm started off by attacking the process control market, but has now decided to concentrate on the commercial sector.

Mycon moved out of process control because of fierce competition from low-cost US process control equipment and this decision led to the termination at the end of 1978 of its agreement with its UK distributor Euro Electronic Instruments.

The main hardware offering at the moment is the Mycon-3, a system configured around a single CPU employing the Zilog 280.

Mycon-3 systems are now being supplied to the Norwegian government for various non-technical type applications, including the maintenance of vacancy files at labour exchanges. To counteract suggestions that it is being supported by the Norwegian government, Mycon points out that the government has no preference policy as far as computer equipment acquisitions are concerned, and that in any case it is about to introduce accounting software that will spearhead a marketing offensive in the private sector.

A Mycon-3 with 64K-bytes of main memory, dual floppy drives and one VDU costs about £10,000 complete with software that can include Pascal, Fortran, Basic and PL/M. Options include emulators for the IBM 3270 and 3780 terminals and a communications processor for local.

The multiprocessor system employing the Intel 8086 will probably be called the Mycon-10 and will run under MP/M, the multi-user version of Digital Research's CP/M operating system. Languages to be supported will definitely include Pascal and probably also PL/M, but no decision has been made yet on Basic or Fortran. MP/M will provide the opportunity for other languages to be supported.

An OEM version of the Mycon-10 with MP/M and Pascal should be available for delivery at the end of 1980, and next year applications packages should be ready for accounting, word processing and data entry.

The most interesting hardware feature of the Mycon-10 is what Mycon calls the high-level bus which can connect up to four complete single card machines making inter-machine file access possible, but not high volume file transfers. Each machine includes an 8086 CPU, an 8K Eeprom, 128K-bytes of RAM with parity and six serial and two parallel I/O channels.

All these components are hung on to an internal bus which in turn is connected to the high-level bus. The internal bus can also be extended to an add-on memory card that takes the maximum memory size up to 512K-bytes. Thus the biggest Mycon-10 will have eight cards and up to two megabytes of main memory.

Hard disc storage will come in the form of Winchester drives with integral controllers that will eliminate the need for a separate controller card. Each machine will run its own copy of MP/M.

Now you can be a software expert in 3,223 easy lessons

New guide to world's top programs

Computer User's Year Book introduces a revolutionary advance in software knowledge. The new International Directory of Software 1980-81 describes 3,223 independent software products covering almost every conceivable computing function.

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Classification	No. of products
1. Business Management	111
2. Accounting	85
3. Finance	273
4. Marketing	213
5. Sales	223
6. Production	107
7. Distribution	148
8. Transportation	109
9. Communication	77
10. Education	405
11. Entertainment	136
12. Miscellaneous	136

Specimen Entry
Data on each product is presented in a disciplined format enabling you to pick out the salient factors in each entry at a glance.

Q-PAC - Payroll & Personnel System	
Category: 1571 Payroll, also 1581 Personnel	150 Personnel
Supplier & terms: Q-PAC America Inc. \$20,000 to \$40,000 Maintenance 10% of License \$500 to \$800 per month Minimum rental period 1 year	UK Supplier & terms: Q-PAC Services Limited £4,000 to £12,000 a year £150 to £400 per month Minimum rental period 2 years
Developer: Q-PAC America Inc.	Description: A flexible payroll system with efficient record keeping and easy-to-use parameters for payroll calculation. Parameters enable complex unit-gross input forms to be easily made. New users can utilize existing documents when they introduce Q-PAC. Range of standard reports is produced and tailored to user requirements. Reports are provided for cost accounting and general ledger interfaces as well as special report requirements. Package includes facilities for payroll, personnel, labor costing, report writing, statutory requirements management, reporting, production and security management for all income and social security laws.
First operational: 1980	No. of users worldwide: 500+
No. in UK: 400+	No. in USA: 100+
Each mode: Yes	Real-time: Yes
Interactive mode: Yes	
CONFIGURATION REQUIREMENTS	
IBM 360/370/4300 series 64Kb OS/VS/VS/VS	1356
IBM 360/370/4300 series 64Kb OS/VS/VS/VS	109
IBM 360/370/4300 series 64Kb OS/VS/VS/VS	77
IBM 360/370/4300 series 64Kb OS/VS/VS/VS	405
IBM 360/370/4300 series 64Kb OS/VS/VS/VS	136
DOCUMENTATION SUPPLIED	
(in English)	Manual: Users, systems operations, syntax, report record
Source code supplied: Yes	

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THE NEWSPAPER COMPUTER PEOPLE RELY ON

Appointments

Technical Support Analyst

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Key responsibilities will include

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Ideally, the successful candidate will:

- Have an in-depth working knowledge of IBM OS software.
- Preferably have some knowledge of teleprocessing and time sharing services.
- Be able to demonstrate flexibility, initiative and self-motivation in a demanding environment.
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This position offers:

- An outstanding opportunity to gain valuable experience on a wide variety of configurations.
- Numerous and varied career paths in a company dedicated to staying at the forefront of technology.
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Further information and application form from the Head of Computing Services, Polytechnic of North London, Stapleton House, Holloway Road, London N7 8DB.

Tel: 01-607 2788 Ext. 2285. (235)

QUEEN MARY COLLEGE
University of London

COMPUTER SYSTEMS

The College is establishing a Microprocessor Teaching Centre, to be run jointly by the Departments of Electrical and Electronic Engineering and of Computer Science and Statistics. Applications for two Lectureships associated with the Centre are invited from graduates with a background in computer science and/or microelectronics. The successful applicants will be required to contribute towards an integrated approach to the hardware and software of computer systems and their applications in systems engineering. Salary scale £2082-£10484 p.a. plus £740 London Allowance. Further details and application forms available from The Secretary, CW, Queen Mary College, Mile End Road, London E1 4NS, to be returned by 18 April.

(184)

COMPUTER WEEKLY

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INTERVIEWS
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AK

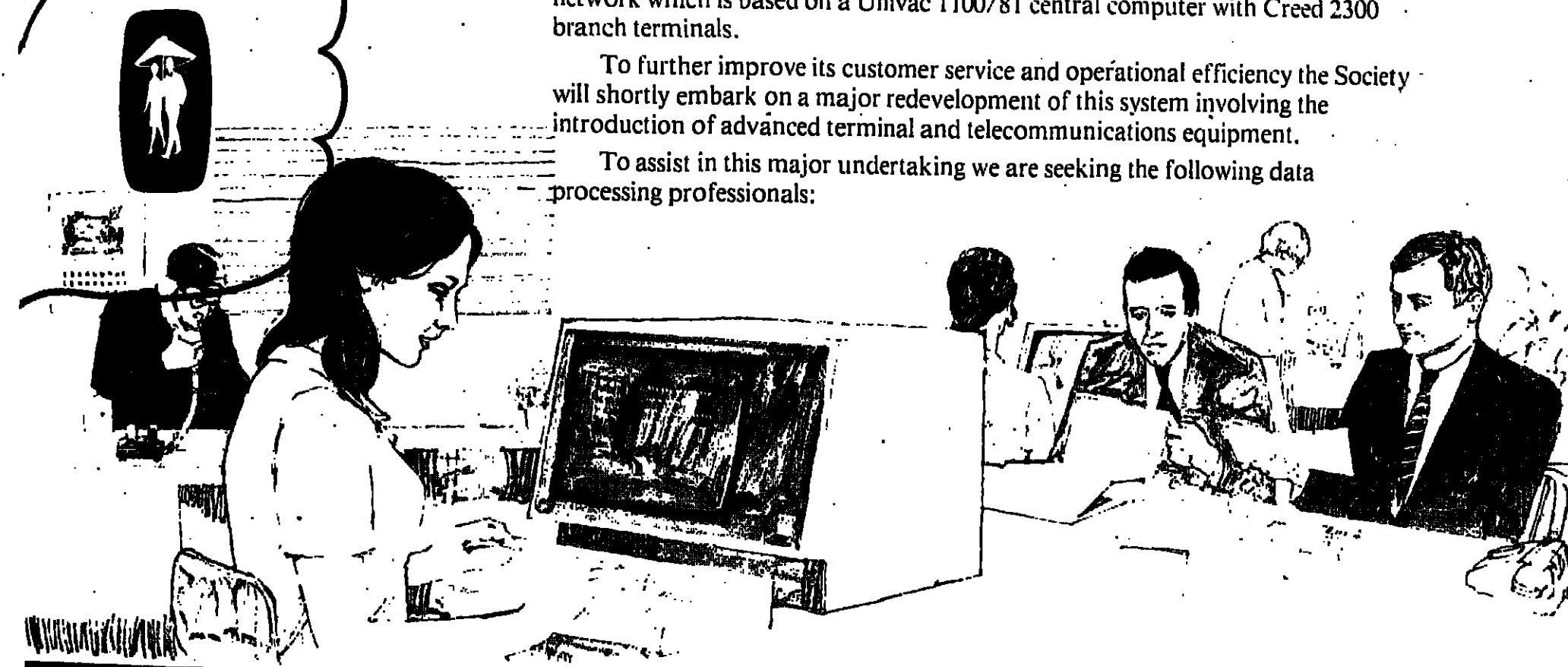
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2. Database—DMS 1100; RPS; QLP
3. Operating System—OS 1100/EXEC 8.

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ABBEX NATIONAL

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Conditions of service include removal, legal etc. expenses up to £750; lodging allowance; 28 days' annual leave + 8 statutory holidays.

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System Industries

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Cambridge City Council SYSTEMS ANALYST (Re-Advertisement) (Salary up to £6,090, with Comparability Award pending)

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The main development in the next two years will be a Management Information System running under Database Management Software. Further information is obtainable from the Computer Manager, D. Smith, (0223-358877 Ext. 284).

Relocation and assistance with housing accommodation are allowed in approved cases. Other benefits include flexitime and staff restaurant.

Applications giving full details of experience and qualifications and naming two referees must reach this undersigned by Monday 31st March 1980.

Previous applicants need not re-apply.
City Treasurer, Guildhall,
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Box number replies should be addressed to:

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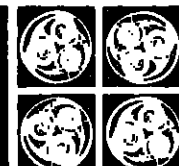
WEDNESDAY
26th March
St. Johns Hotel
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SOLIHULL

TUESDAY
25th March
Birmingham Centre Hotel,
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BIRMINGHAM

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- * **And unrivalled Management Opportunities based on continued planned growth.**



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JBA

Central Software Manager

Holland **Salary Negotiable (high)**

A prestige, high level position with this International mini-computer manufacturer at their Dutch headquarters. The job will be to take total control of all software activities for the Netherlands, including budgets and business administration. The products range from personal use mini computers to IM Byte medium range machines, encompassing software in the form of commercial packages to dedicated, technical engineering programs. Communications feature strongly in their repertoire. Candidates must have a very intense and varied software background and a sound commercial, business mind. A strong personality is called for together with a results - orientated outlook to work and staff achievement. Excellent package and relocation deal. Interviews in London at end of March.

Contact: Mike Creamer

Systems Programmers

Germany **£16,000 - £22,000**

Systems Programmers with from 3 years experience upwards of OS, VM or MVS are in great demand in Germany, and our client - a German contract software house - has a number of opportunities available in various locations for experienced staff. Knowledge of German is NOT a pre-requisite, since technical ability is paramount. Assignments will be for a minimum of 1 year.

Contact: Andy Wright

UNIVAC Database Design

Holland/Germany **from £18,000**

A number of excellent opportunities in both Holland and Germany are currently available for Analysts and Designers who have had sound experience of working with DMS1100 or DMS90 databases. Naturally, the more intimate your knowledge of one of these dbms's, the more valuable you will be - salaries up to £22K are available in Germany!!

Contact: Andy Wright

Middle East

Systems Programmer **£14,000 Tax Free**
Plus company car & free accommodation and more

This position is a permanent staff job with a major distribution company at its M.E. headquarters in Saudi Arabia. The site is on the coast of Jeddah where ample opportunity exists for sailing, swimming and scuba-diving, etc. An active social scene awaits the successful candidate.

The machine is an IBM 370/115 DOS/VS running batch systems with on-line processing planned for early 1981 when a 4341 will be delivered. Languages used are REXX and COBOL. Systems Programmers must have at least 2 years DOS/VS experience, a good exposure to CICS and preferably VSAM. Conversion to VSE is planned.

Contact: Mike Creamer

Bureau Sales

West Yorks **Earnings c. £10,000 + Car**

A large organisation offering a comprehensive range of bureau services, on main frames and micro computers, requires an additional person to join an established sales team.

Applicants should have a sound computing background and a professional attitude. Previous experience of sales in the computing industry is essential.

Contact: Bev Stevens

Software Team Leader

Bedfordshire **£8,000 - £10,000**

A large manufacturing organisation, producing general purpose and specific computer systems, requires an experienced software person to head up a team in the product introduction area.

The software products encompass a wide range of software, including operating systems, compilers and applications related systems. The team leader will be responsible for progress monitoring, ensuring standards are maintained and integrating new products into existing operating systems. Systems programming skill is preferable.

Contact: Mike Creamer

Industrial Systems

Berkshire **up to £7,500**

A small but expanding systems house have opportunities for Programmers, Analysts/Programmers and Consultants to work on the development of real-time industrial applications.

Applicants must have at least two years industrial or process control applications experience using high level languages. A formal qualification preferred but not essential. Salary according to experience.

Contact: Jim Baker

Scientific Software

Derbyshire **c. £6,500**

Midlectron Ltd, suppliers of computer systems and terminals based on DEC LSI processors, require a Programmer to assist in the development of special purpose applications.

Applicants should have a good scientific or mathematical qualification and at least 2 years programming experience using FORTRAN or ASSEMBLER with RTL or RSX-11-M. Previous experience with COLOUR GRAPHICS or PASCAL would be an added advantage.

A "ground floor" opportunity in an excellent new working environment.

Contact: Bev Stevens

JAMES BAKER ASSOCIATES,
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Tel: 01-439 9311.

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SALARIES £6,000-£12,000
LONDON/HOME COUNTIES/SOUTH

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These appointments are placed throughout the above locations and all are with reputable established companies. For further details please contact Mike Howard.

SURREY/SW LONDON SYSTEMS ANALYST

£7,000-£9,000

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£6,000-£7,500

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This is without doubt an exceptionally good time to team up with a progressive installation based in NW Surrey. Consider the following:

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- * New word processing system in use
- * Current environment IBM 370/148, DL/1 CICS, PL/1, MK.IV, APL
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The above reflects the current status of a challenging environment. Full training is provided in order that you may fully exploit the system potential and career prospects.

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We are recruiting on behalf of a highly-successful software consultancy who are part of a leading American Software Engineering Company.

They are currently in the process of establishing their second UK office to the north of London and consequently have a requirement for professional personnel who are conveniently located to north London or Middlesex.

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The work involves some liaison with the main-frame installation at our Stoke-on-Trent Manufacturing Headquarters and Commercial offices throughout the U.K.

Good experience of analysis and programming essential. Sound training in programming on manufacturers or equivalent courses is essential, which should have included COBOL.

Age range: ideally over 25 years with a minimum of 5 years' experience on Honeywell/IBM/ICL Computer equipment in an Industrial/Commercial environment.

Michelin offer an individually negotiated salary to attract the calibre of Senior Analyst-Programmer required; five weeks' paid holiday plus statutory holidays; free life assurance and contributory pension scheme.

Above all we offer a career associated with first-class products renowned for their quality, together with effective Personnel Policies.

Please write in confidence giving details of age, work experience, qualifications and current salary to:

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(Ref. JFG/BA/1/80)
MICHELIN TYRE CO. LTD.
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or Telephone 01-588 1460 for an application form.

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up to £10,000

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We're now a group with annual sales exceeding £100 million and with the continuing development of our operations and the establishment of new divisions, we're now embarking on an exciting and far-reaching programme of expansion in data processing and are working towards an extensive distributed processing environment.

At present we have an IBM 370/145 but this is being replaced shortly by an IBM 4300 together with IBM Series 1 mini-computers for on-line local control and direct entry of orders from customers' premises. It's a challenging task and to assist us in developing and implementing the complex new systems we now require men and women as:

**Senior Systems Analysts/
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To lead project teams and be responsible for implementing systems within a defined area of business. This will involve close liaison with Systems Development management and will carry responsibility for leading a team of Analysts and Programmers. It calls for an essentially 'hands-on' approach together

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Appointments are to be made at several levels in project teams working on the installations of systems on both the Series 1 and main-frame computers. Sound systems analysis experience is essential, preferably coupled with a programming background. Alternatively, an experienced programmer looking for an opportunity to move into systems analysis might also be considered.

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Telephone in the first instance with details of experience to Terry Devey Smith, Administrative Services Manager, The Sangers Group Limited, Huntingdon, on 0480 57481.

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If complete artwork is supplied 11 a.m. on a Tuesday, Ring Post will be further details on 01-281 8016.

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£5620-£5937

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Applications are invited for the above vacancy in the Borough's Computer Section.

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The post involves the supervision of four staff on a 24/7 shift system.

For further information please ring Tony Williams on 01-386 8666 Ext. 2447.

Application forms are available from the Borough Treasurer, PO Box 54, Civic Centre, Silver Street, Enfield EN1 3XP (366-8666 Ext. 2852). Closing date 4th April, 1980. Please quote reference ORA/683.

London Borough of

Enfield

MINI COMPUTER OPERATOR

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They should have GCE 'O' level mathematics or science or ONC with some computer experience.

The appointment will be temporary for a period of approximately 4 years but there may be an opportunity for extended employment.

Application form from County Engineer (please quote Post No. 43), Highway House, 21 Chesham Road, West Epsom, Surrey, Surrey, Tel. 01-261 1788 Ext 215. Closing date 9 April, 1980.

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KENT

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SALARY: £5,000 neg.

(180)

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A major force in the systems and software field, this British Software House has considerable interests in the German market. They have several offices established in Germany and are seeking to recruit additional personnel for these offices. The main requirement is for Programmers, Analysts/Programmers and Analysts with experience of ICL System 10, Series 1500, 9000 and 2900 (especially minis) or DEC PDP's. A working knowledge of German would be a considerable advantage, as client liaison will be involved. Mobility is important as

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£12-18K

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Leading Software House in London Area is seeking Project Leaders for development work on minicomputers. A degree is desirable, plus a background in the areas of financial or automation systems, with experience of handling complete systems, from feasibility studies to implementation.

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Senior Programmers: 3-5 years programming experience in at least one commercial language such as BASIC, DIBOL, COBOL or similar on minicomputers — Data General experience currently of particular interest — to work on various projects currently being undertaken by our Clients. This experience should have been gained in the area of on-line applications such as Telesales, Stock Control, Order Processing etc. Project teams are based at the Company's offices in Berkshire. Some client liaison will be involved, therefore good communication skills are required. For those showing the right qualities there is an established career path into Project Leadership and beyond.

Starting salaries to £9K

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c. £7K

to £8K+benefits

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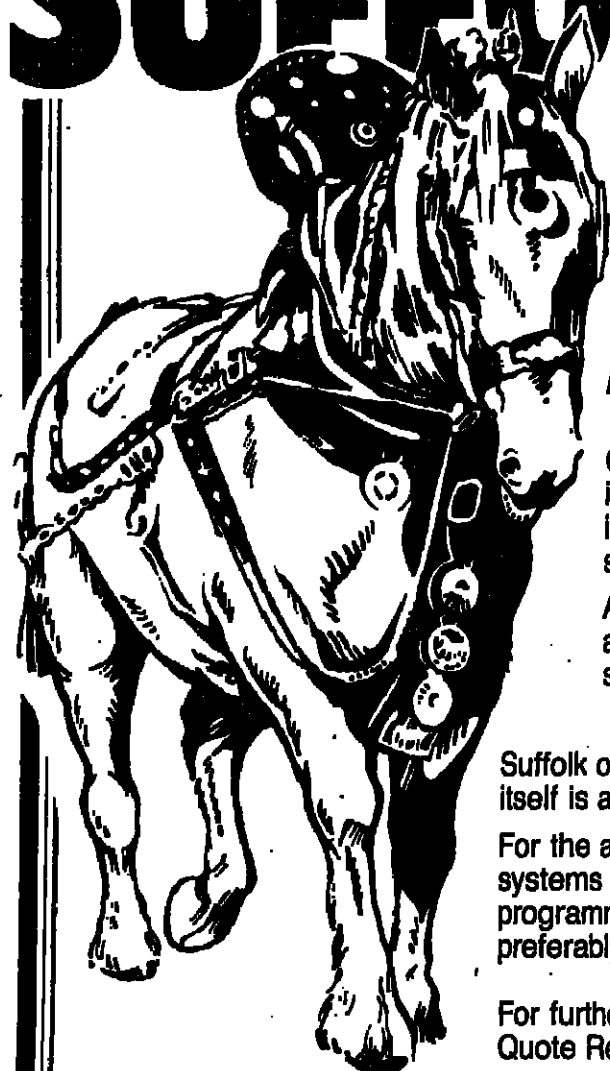
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Should have 2-3 years' good experience, some of it preferably with on-line data base or mini systems. Real prospects for those able to accept responsibility.

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With up to 2 years' solid programming experience - any machine, any language. 1979 graduates will be considered.

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Their total commitment is reflected in their enthusiasm, dedication and belief that their IGS product is the best in the world. To substantiate this, they have formulated an outstanding earnings package, which indicates the importance of the position.

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For a detailed description of the posts, and of SWURCC, contact the Personnel Officer, University of Bath, BATH BA2 7AY (0225 81244, extension 700), quoting reference 80/3R. Closing date April 9th.

PLANNERS

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We need a person with initiative and enthusiasm to join the staff of a small, friendly section based in modern offices near central Wembley (Marylebone, 11 mins.) to help in planning and monitoring the efficient use of resources - time, people, money, land - on the Council's Capital Programmes.

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Salary £6,111 to £8,480 per annum inclusive

You also must be capable of relating effectively to management and professional staff.

For further details phone Keith Whitam on 01-903 1400 ext. 416.

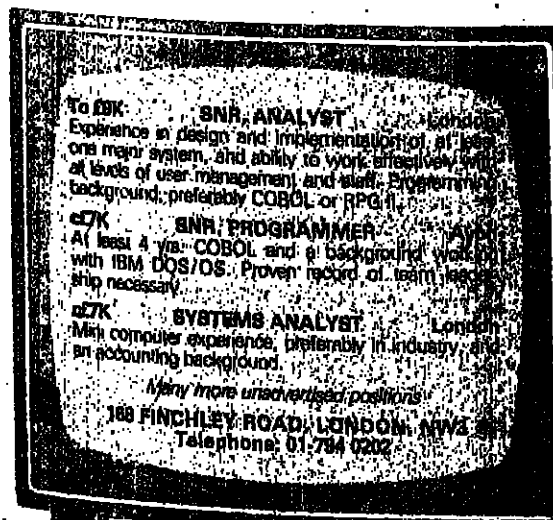
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BUSINESS ANALYSTS

Your life assurance experience will be utilised to the greatest advantage. Your strong business understanding and innovative ability will blend well with the technological strength of your colleagues. A business degree would be an important plus. You should have installed or worked on a data processing based system but not necessarily on the DP aspects.

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We will be in London for final interviews between 14 and 18 April. We have asked **Chad Stolper of Prescott Computers** to interview you. Please telephone him at: (01) 434 2698/9 or, if you prefer, write to him at: 43 Conduit Street, London, W.1.

(219)

Cambridge City Council SYSTEMS ANALYST (Re-Advertisement) (Salary up to £6,090, with Comparability Award pending)

An additional Systems Analyst is required to join a small team within the City Treasurer's Department. The Council operates an ICL 2904 with EDS 80s and two 7602s serving enquiries and ICL's new Counter Terminal System.

The main development in the next two years will be a Management Information System running under Database Management Software. Further information is obtainable from the Computer Manager, D. Smith, (0223-368977 Ext. 284).

Relocation and assistance with housing accommodation are allowed in approved cases. Other benefits include flexitime and staff restaurant.

Applications giving full details of experience and qualifications and naming two referees must reach the undersigned by Monday 31st March 1980.

Previous applicants need not re-apply.

City Treasurer, Guildhall, Cambridge CB2 3QJ. (139)

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Apart from the essential personal characteristics normally associated with a position of this type, the candidate should possess:

- A sound track record implementing commercial applications to budget — knowledge of distribution systems would be especially relevant.
- Project Leadership skills.
- The confidence and ability to sell his ideas to users and see them through to fruition.
- Ideally a background that has included exposure to IBM OS.

The likelihood is that you are currently an analyst or senior analyst, although consideration will be given to a senior programmer wishing to accelerate his career into systems who has seen at least one major system through from start to finish. The installation is located close to the M4 in Berkshire but within reach of parts of Middlesex, Surrey and Buckinghamshire. To those not resident in those areas relocation would be paid.

For more information about this job contact **JACK COLLINGS** during office hours (9-5) on 0273 833848 or at home any evening on 0273 400880. Interviews can always be arranged locally or in London.

(14)

MYRIAD MANAGER OF ADVANCED DEVELOPMENT DATA COMMUNICATIONS

BERKSHIRE

To start c. £10,750

With the increasing emphasis being placed upon distributed processing and remote computing, data communications is now one of the most critical areas of the computer industry. The person appointed will therefore need to be able to offer significant expertise in either DIGITAL NETWORKING or MAINFRAME COMMUNICATIONS. Additionally a proven background in MICRO-PROCESSOR TECHNOLOGY will be essential since micros will continue to play an ever increasing role in new transmission systems.

The successful candidate will need to be aware of general developments at the forefront of component and systems technology. He/she will therefore attend conferences and exhibitions on the company's behalf and is likely to pay occasional visits to the U.S. in order to keep up to date with progress there.

This position is an ideal opportunity for a skilled technician to accept the challenge of managing a team dedicated to the investigation and evaluation of new and sophisticated technologies.

As a member of Britain's fastest growing electronics group the company is already marketing a highly respected and very successful range of products throughout the U.K., Europe and the Middle East. In order to continue to enhance its market-share the company is continually seeking to extend its technological lead and the Advanced Development group plays a major role in this respect.

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The person appointed will assume overall responsibility for the business analysis and system design of new Sales Order Processing and Inventory Control systems which will make extensive use of IMS Database and Real-time techniques. Responsible for the definition, with Users, of system requirements and for the co-ordination of the system design, the person appointed will be able to demonstrate a sound business analysis background and strong personal communications skills. Knowledge of real-time applications is essential.

An excellent starting salary will be negotiated. Benefits include five weeks' holiday, free BUPA, flexible working hours and a Sports and Social Club.

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If you have a strong Analysis background together with a knowledge of COBOL then our client can offer you the opportunity to make an important career move and play a significant part in the growth of the Group's systems and programming department.

Analyst/Programmers from £6,000.

If you have approximately two years' COBOL experience and preferably some Real-Time knowledge these positions offer an excellent opportunity to work on a variety of Database and Real-Time systems for which training will be given.

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REF: E1/2003

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Ideally, you should be aged 25/40, currently selling computer systems, and able to demonstrate a successful, stable, track record.

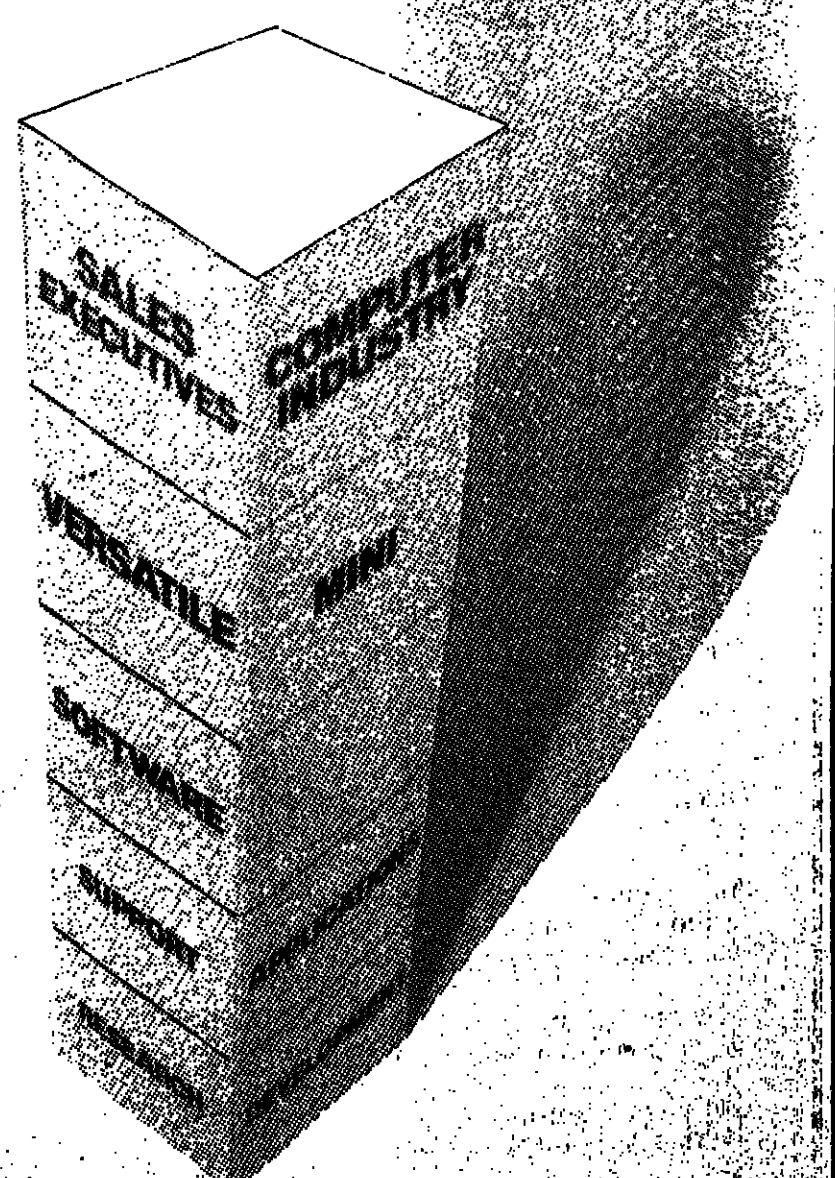
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For further information and immediate confidential interview, telephone **CHRIS FRYON** 021-236 3781 (24 hour answering service) OR 021-742 1992 (Evenings and Weekends)



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SCRL

Network Planning Analyst

The Ferranti Weapons Equipment Department at Moston is engaged in development programmes and production operations for a wide range of defence projects. The planning and control of these complex projects—from initial design right through to large scale production—is the responsibility of a multi-disciplinary team using computer techniques.

Liaising with trials, design and manufacturing engineers, the Network Planning Analyst will be engaged in preparing and modifying networks together with the compilation and use of computer data to regularly update cycles, etc.

Applicants, male or female, should have experience in P.E.R.T. and C.P.A. techniques coupled preferably with knowledge of ICL 1900 Series PERT package. Candidates with production control and scheduling experience may also find this position attractive and there would be full technique training given in these circumstances.

Salary and conditions of service are competitive and there are good career development prospects with this progressive advanced technology company.

Please write or telephone: W. Muff, Personnel Officer, Ferranti Instrumentation Limited, Moston, Manchester M10 0BE. Tel: 061 881 2071.

FERRANTI

(138)

SAUDI ARABIA

Our client, an International Computer Service Company, have an on-going contract with one of Saudi Arabia's Governmental Departments to support, maintain and enhance the Ministry's computer system.

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The University, in collaboration with Newcastle upon Tyne Polytechnic and Computer Analysis & Programmers Limited, has set up a major new Institute to undertake applied research and development projects for industrial and government clients relating to advanced applications of programmable microelectronics. Applications are invited for a Senior Research Associateship sponsored by the Science Research Council. Candidates should have a Ph.D. or equivalent research experience in the hardware and/or software aspects of modern digital system design, and a keen interest in developing new applications of programmable microelectronics. The work will involve interactions with relevant research activities throughout the University and with industry, with the aim of identifying promising such applications and investigating their feasibility.

The appointment will be for three years commencing 1st May 1980, or such later date as may be arranged, with a salary in the range £15,000-£18,000 per annum, according to age, qualifications and experience. Membership of the appropriate University superannuation scheme will be required.

Applicants should send a detailed curriculum vitae, and the names and addresses of three referees, to Professor S. Randall, Computing Laboratory, The University, Newcastle upon Tyne, NE1 7RU, from whom further details can be obtained. The closing date for receipt of applications is 11th April 1980. Please quote reference CM.

(180)

UNIVERSITY OF YORK Department of Computer Science

COMPUTER SOFTWARE TECHNICIAN

Applications are invited for the above post from applicants with some experience of computer programming and an appropriate qualification. The post will involve assisting staff and students in teaching and research activities and includes programming and writing documentation for PDP-11, DEC system-10 and micro-computer systems. Salary on Grade 3, from 1st April, 1980, £3,584-£4,082.

Applications in writing, giving the names and addresses of two referees, should be sent to the Deputy Bureau, University of York, Heslington, York YO1 5DD by Friday, 28th March, 1980.

(159)

Contract Requirements

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Applicants should ideally be aged between 25 and 35, with a programming background and two years' systems experience. We can offer you an important role in the design, implementation and maintenance of a wide variety of both batch and T.P. applications.

The Company offers excellent conditions of service and a salary will be negotiable in the range £7,000-£8,000. Generous assistance with re-location expenses will be given, where appropriate.

Please write to:

A. Sampson
Company Personnel Manager
GOMPE LIMITED
Spring Gardens, High Wycombe, Bucks.

(210)

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SENIOR OPERATORS To £6,400

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OPERATORS with a minimum of twelve months' DOS or DOS/VS experience. Whilst experience of POWER CICS and DOS JCL is desirable, applicants with similar spooling or tele-processing experience will also be considered. Recruitment salary range £5,500-£5,800.

The successful applicants can look forward to a rewarding future with planned career progression.

The company offer excellent conditions of service benefits include four weeks holiday, subsidised restaurant, pension scheme and after a qualifying period Free BUPA membership and interest-free season ticket loan.

For further details and an application form contact **Barrie Cheney at Effectia Gravis.**



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The base of work will be in our London office but the successful applicant will advise and assist work in our other U.K. offices and there may be opportunities for short periods of work abroad.

The position is permanent and pensionable and there are considerable opportunities for advancement. Written applications, giving personal and career details to:

Jamieson Mackay and Partners
3 Mandeville Place
London W1M 5LB

(20)

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to teach business applications of computers and other data processing equipment on mainly BEC and Accounting Courses, in the Department of Business Studies and Management.

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Salary: Rurnham Scale, Lecturer Grade II: £5800 to £7656 p.a. plus £600 p.a. London Allowance.

Application form and further particulars are available from the Chief Administrative Officer, Merton Technical College, Morden Park, London Road, Morden, Surrey, to whom applications should be returned within two weeks.

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—a young ambitious professional with at least 1 year's programming experience. We consider experience of working with minicomputers in a commercial environment an important factor.

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The successful applicant will have the opportunity of working with a wide range of interesting on-line and batch systems in a stimulating environment using ICL machines with MINIMAC and TPS. IDMS is planned during the course of this year.

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(182)

Rössing Uranium a member of the RTZ Group

Please write or telephone for an application form to: T.R. Ball, Head of Group Personnel Services, Rio Tinto-Zinc Corporation Limited, 8 St James's Square, London SW1Y 4LD. Tel: 01-930 2399.



UNIVERSITY OF ABERDEEN COMPUTING CENTRE

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Both appointments will involve compulsory shift working, in respect of which a supplement of up to 20% of salary is payable.

Application forms are obtainable from the Secretary, University Office, Regent Walk, Aberdeen AB9 1FX to whom they should be returned by 3 April, 1980.

(265)

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(128)

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Applications are invited for a Lecturer in the Laboratory from candidates with research achievement and high academic qualifications and interest in teaching in the various undergraduate and postgraduate courses within the Computing Laboratory. The successful candidate will be responsible for the design and implementation of applications. Preference will be given to experienced candidates whose main interest lies in the field of:

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3. Real-time and Distributed Systems
4. Data Communications and Networks
5. Language Design and Implementation

Salary will be at an appropriate point on the University's scale operative from 1st April, 1980, £5,082-£10,484 per annum, according to age, qualifications and experience. Membership of the appropriate University Superannuation Scheme will be required.

Further particulars may be obtained from the Senior Assistant Registrar (P.F.), The University, 6 Kensington Office, Newcastle upon Tyne NE1 7RU, with whom applications (three copies, together with the names and addresses of three referees, should be lodged not later than 11th April, 1980. Please quote reference CW. (111)

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Box number replies should be addressed to:

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A leading manufacturing company has a requirement for a programmer with around two years COBOL on ICL 2900 hardware to assume a programmer/analyst position. Some analysis background advantageous but not essential.

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An analyst with 2-3 years experience on systems of an engineering/manufacturing nature will find excellent prospects with our client, a Honeywell installation.

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Major UK company with multi-machine installation require COBOL programmers of varied lengths of experience on production applications. Excellent salary with real long term prospects.

NORTH MANCHESTER c £7000
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An IBM user, currently awaiting delivery of a 4341, offers excellent prospects and involvement to a programmer with around 3 years COBOL and CICS.

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This company is looking for experienced analysts to assist in large scale development plan. Programming background preferred. Very attractive salary.

MERSEYSIDE PROGRAMMER c £5500
If you have a minimum 2 years COBOL on any hardware, our client offers interesting development work on financial and production control applications.

MERSEYSIDE £8500 + BENEFITS
SENIOR PROGRAMMERS
A nationally renowned manufacturing company have impressive development plans, and require programmers with 2 years COBOL or PL/1 to work on systems using the latest on-line and data-base techniques.

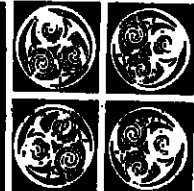
LIVERPOOL £ Neg
ANALYST/PROGRAMMER
Our client will negotiate an attractive salary for an analyst/programmer with PDP experience under MUMPS. A BASIC programming background essential.

MANCHESTER £5500 + BIG BENEFITS
SENIOR PROGRAMMER
A major hardware manufacturer wishes to appoint a senior programmer, having a minimum 1 year's ASSEMBLER on any hardware. Financial applications experience advantageous.

Phone **GORDON FORBES** on Leeds (0532) 444185 (Daytime) or on Batley (0824) 476172 (Evenings and Weekends) or write to him at the address below.

Urgent contract

LORIEN
COMPUTER SERVICES



MANCHESTER c £5500
ASSEMBLER PROGRAMMER
Our client is seeking an ASSEMBLER Programmer with over 12 months experience. This is an applications development/maintenance job and IBM knowledge is preferred but not essential.

MANCHESTER to £7250
SALES SUPPORT + BONUS + CAR
Our client is expanding into the scientific area and require a professional and personable individual with a scientific computing background which will include FORTRAN. This position offers a wide range of involvement and job interest.

MERSEYSIDE to £8500
COBOL PROGRAMMERS
Our client has created some new programming posts and is now seeking Programmers with over 2 years IBM COBOL experience. Training will be given in CICS and DL/1 and prospects are outstanding.

LIVERPOOL c £8000 + BONUS
MINI SUPPORT
These positions offer tremendous job interest for staff who have experience of mini's in either an analyst or programmer role. Low-level programming and mini to mainframe systems knowledge is sought.

Phone **STEVE SYKES** on Leeds (0532) 444185 (Daytime) or on Leeds (0532) 662417 (Evenings and Weekends) or write to the address below.

MERSEYSIDE - HONEYWELL
COBOL PROGRAMMERS AND ANALYSTS
TOP RATES - LONG TERM

Recruitment Consultants
OCS House, Servia Road, Leeds LS7 1NJ
Telephone 0532 444185
*(24 hour Telephone service)

PRESTON to £5800
ANALYST/PROGRAMMERS + BONUS
This large IBM installation utilises on-line data-base processing and is seeking additional Analyst/Programmers to cover major developments. You should have over 12 months experience of PL/1 or IBM COBOL, and some analysis or program design knowledge.

MERSEYSIDE c £8000
COBOL PROGRAMMERS
If you can provide 2 years general commercial COBOL programming experience our client will negotiate a very attractive package. A knowledge of Honeywell hardware is an advantage but not essential.

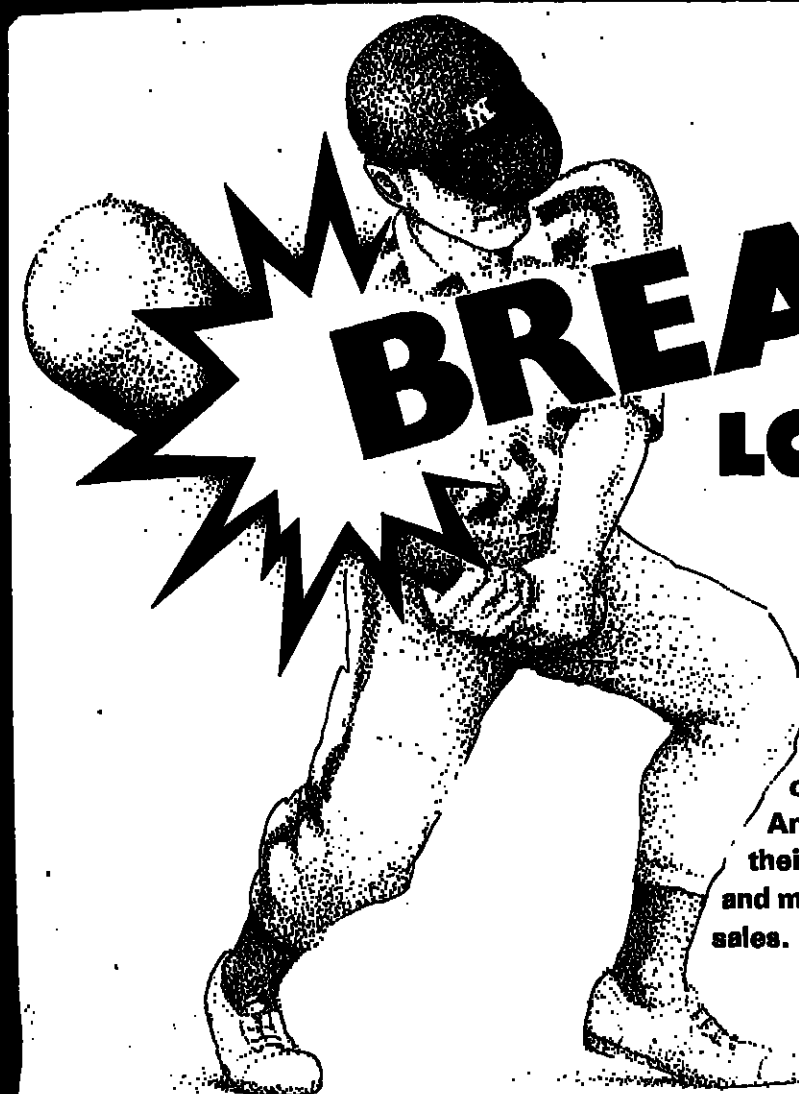
BLACKBURN £7500
MINI'S
Our client urgently requires a senior person who can demonstrate a wide knowledge of mini's in both the analysis and programming functions. A degree or equivalent qualification is required together with a professional approach to data processing.

LIVERPOOL c £8500
PROGRAMMER
This company is seeking Programmers with knowledge of either IBM COBOL, ASSEMBLER or PL/1. A combination of these languages and some on-line systems experience is a distinct advantage but not essential. These are excellent positions for go-ahead programmers.

MANCHESTER to £7000
SYSTEMS ANALYST + BENEFITS
If you have gained good production/manufacturing experience in an Analyst role this IBM installation can offer very good prospects and data-base involvement.

MANAGEMENT & EXECUTIVE SELECTION

telephone 01-637 9611
9.30 a.m.-9 p.m. THURS.-WED.
(Mar. 20, 21, 24, 25, 26)



BREAKTHROUGH

LONDON AREA

1st year circa **£10,000 + CAR**
SYSTEMS ANALYSTS

A major opportunity has occurred for Systems Analysts who want to utilise their expertise in the exciting and more rewarding field of sales.

Our Client (a well-known international name in the Computer Industry) will not let your standards of living drop while you are being trained. You are well paid for learning the skills that will mean even greater financial returns. Apart from the technical qualities that you possess, you will need to have the determination and confidence to succeed in a competitive market.

Don't you think it's about time that your earnings were more related to effort?

If you do, contact Robin de Rouen on 01-637 9611

PROGRAMMERS... ANALYST/PROGRAMMERS... SOFTWARE PROGRAMMERS... GET YOUR CAREER INTO FOCUS!

LONDON N.W.7 up to **£8000**

UKO International, Britain's largest manufacturer of spectacle lenses and frames, wishes to appoint several additional DP professionals to work on the development of a distributed processing network linking the company's UK factories.

The network will be based on a Univac 90/30 mainframe supporting several BC7 minicomputers and the first major application will be real-time production planning and control.

Appointments will be made at various levels with opportunities to work on the development of both commercial applications and communications software.

Applications are invited from experienced programmers or Analyst/Programmers who should have a good knowledge of COBOL (any machine) or an IBM-compatible Assembler language.

In addition to a competitive salary, UKO International offer a variety of benefits including subsidised restaurant and a planned programme of professional training.

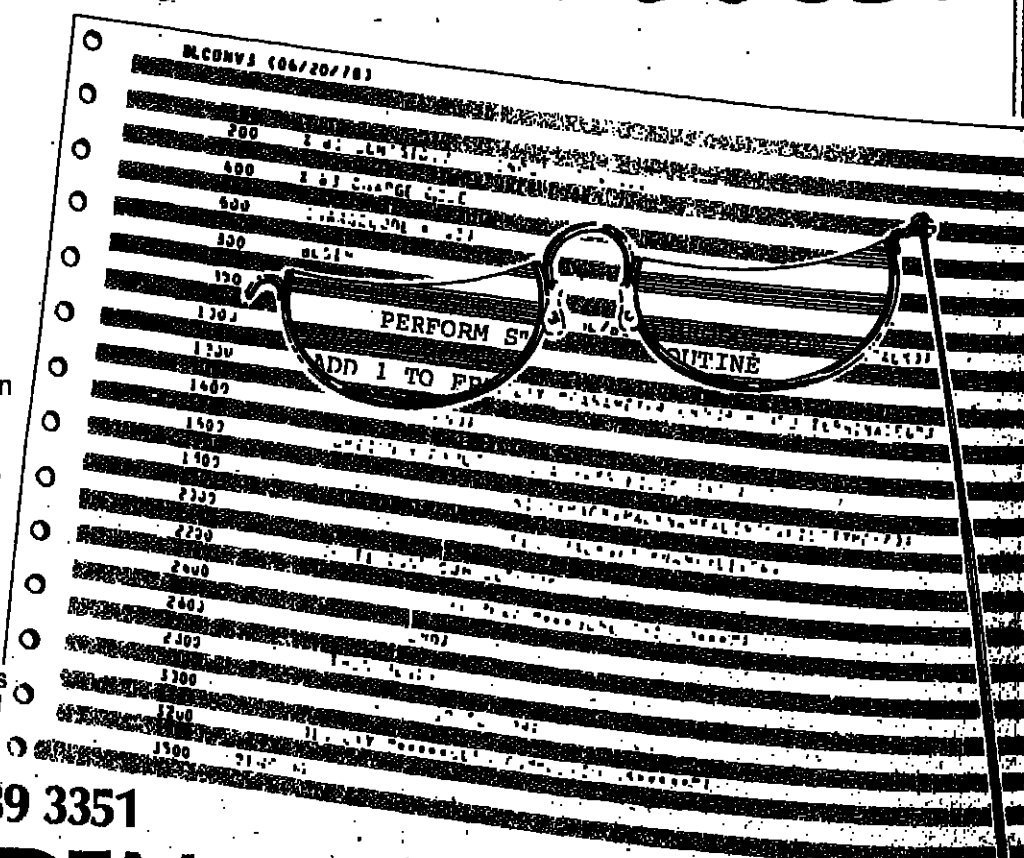
For further details 'phone John Wynton or Les King or write to:
Modem Computer Services Limited,
FREEPOST, London WC2N 5BR.

01-839 3351

MODEM

Up to 8-00pm each evening

Data Processing Staff Consultants



PL1 PROGRAMMERS MOVE NOW!

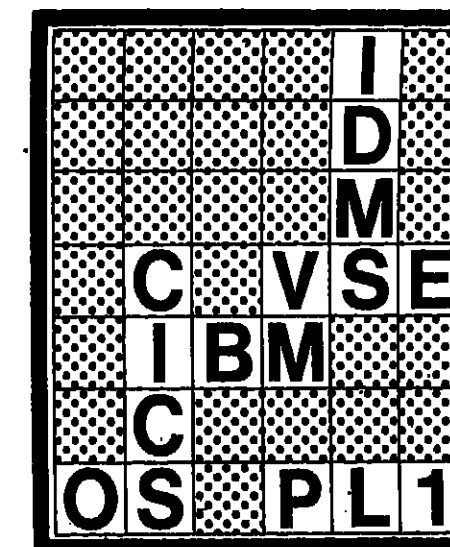
to the largest IBM site in

KENT

where there are opportunities for PL1 PROGRAMMERS with a minimum of one year's experience to join our exciting on-line database projects. Promotion prospects are outstanding.

Contact Derek Pearson on 01-637 9611

Suite 201/6 Albany House 324 Regent Street London W1R 5AA 01-637 9611



Starting salaries are excellent

to **£9½ k**

backed by first-class benefits including a comprehensive RELOCATION PACKAGE.

MANAGEMENT & EXECUTIVE SELECTION

01-637 9611

COLE

A BETTER LINE OF COMMUNICATION

Due to a period of sustained growth and the introduction of new generations of data communications equipment from our principals including CODEX Intelligent Network Processors, Micro-Systems, Front End Processors, opportunities are now arising at our Croydon and Manchester Offices.

SYSTEMS ENGINEERING

Ref: 1180

SYSTEMS PROGRAMMER

To £10,000 plus car

Ideally the successful applicant will have had five years' previous experience in systems programming and, preferably, the experience of I.B.M. Mainframes, Batch and Interactive Communications and Interfacing Plug Compatible Manufactured Products with I.B.M. equipment.

Responsibilities will include:

Definition of Customer requirements, preparation of proposals, System Generation, Installation and Debugging, Customer Software Support and Operator Training.

Ref: 1280

SOFTWARE APPLICATIONS ENGINEERS

To £9,500 plus car

The preferable requirements for this position are an education to degree or similar high standard together with five years' previous experience in programming and also experience in a sales environment. An essential qualification would be Cobol experience.

Responsibilities will include:

System definitions, formulation of proposals, liaison with Customer programmers, special applications, definition and supervision and Field Service liaison.

Ref: 1380

APPLICATIONS ENGINEERS

To £9,000 plus car

This post preferably requires a person with experience of large Data Communication Networks, defining systems both as user and in a sales environment, large proposal preparation and presentation to customers.

Responsibilities will include:

System definitions, formulation of proposals, sales training, customer presentations and large system checkouts.

SALESPERSONS

Ref: 1580

MICROSYSTEMS SALESPERSONS

To £8,600 plus commission and car

Preferably required with experience of selling intelligent terminals. If applicants without selling experience have programming training, systems analysis background and knowledge of protocols, the Company is prepared to offer sales training.

Ref: 1680

SALES ENGINEERS SPECIAL PROJECTS

To £8,200 plus commission and car

Sales Engineers are required to promote the sales of a range of products which have a specialised application within the data communication industry, for example, Technical Control, Data Monitoring and Testing etc. These products are marketed by our entire sales team but additional selling effort is required by sales Engineers who have sole responsibility for ensuring these products reach maximum sales potential.

Ref: 1780

TRAINEE SALES ENGINEERS

The Company would be interested to hear from Graduates and Engineers who have had experience in the Data Communication and Computer Peripheral Industry and would be interested in establishing a career in selling data communication equipment.

BENEFITS

Free Life Assurance and Income Continuance Plan, non-contributory pension scheme, free B.U.P.A. membership, four weeks' holiday, some assistance can be given with re-location expenses.

cole

A COLE GROUP COMPANY

Write for details: D. Surrey
quoting job reference at:

Cole Electronics Limited
105-107 Lansdowne Road, Croydon CR0 2BN
Tel: 01-680 8507 Telex: 946847

MANAGEMENT & EXECUTIVE SELECTION

telephone 01-637 9611
9.30 a.m.-9 p.m. THURS.-WEDS.
(Mar. 20, 21, 24, 25, 26)

COMPUTER ENGINEERS

to £8 K^{PACK} + Car

LANCASHIRE/YORKSHIRE
BIRMINGHAM/WORCESTERSHIRE
LONDON/HOME COUNTIES

If you are a competent mini computer engineer our client will want to meet you. They offer

- Rewarding Positions
- Advanced Mini Systems
- Excellent Salaries and Conditions
- Progressive Career Development

FOR FURTHER DETAILS call Peter Gorton or
Howard Wynne, Computer Engineering Division,
on 01-637 9611

Suite 201/6 Albany House 324 Regent Street London W1R 5AA 01-637 9611

MANAGEMENT &
EXECUTIVE SELECTION

Ref: 1180

...AT SCICON'S OPEN EVENING FOR ELECTRONICS ENGINEERS, from 4.30pm to 8.30pm.

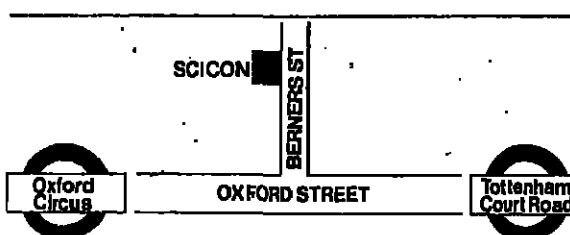
If you are an Engineer whose heart is in Engineering, buy who feels stifled by bureaucracy, limited equipment, little variety and stimulation at work, do come along and:

SEE:

- the computer power including: DEC VAX 11/780, DEC PDP11; HP 1000; HP 3000; WANG; IBM Series 1; ZILOG Z80; INTEL 8080/8085; Data General Micro Nova; Texas 990.
- the well equipped engineering laboratory.
- the variety of projects including micro based missile systems, the production and design of specialised data communications equipment, and the development of special purpose peripherals.

CHAT:

- to a fellow professional who will tell you about Scicon, one of Britain's largest systems and consultancy companies, and subsidiary of BP. About our rapidly growing Engineering team; about the personal challenges and rewards of being part of it. And he will listen to your own career expectations.



BREAK THROUGH



ON MARCH 25th...

CONSIDER:

- our current openings for Engineers at all levels. Depending on your interests and experience, you could be made an immediate offer as a:

Senior Process Control Engineer - graduate currently with an automation supplier or user. To £10K

Systems Programmer - with in-depth experience of mini or microcomputer operating systems and engineering software. To £9K

Defence Design Engineer - graduate with at least one year's experience in Defence. To £8K

Electronics Design Engineer - graduate with at least one year's experience in industry. To £8K

Support Engineer - with a Service or maintenance background probably in field support for a mini computer or process control supplier. To £7K

Assistant Engineer - possibly on day release towards electronics qualifications. To £5K

DO:

- Ring us anytime or come along on March 25th between 4.30pm and 8.30pm.

Alternatively, please write to Roger Morton, Engineering Division, Scicon Consultancy International Limited, Sanderson House, 49 Berners Street, London W1P 4AQ. Telephone 01-580 5599.

It will be worthwhile.

bringing computers to life

Scicon
consultancy international

MANAGEMENT & EXECUTIVE SELECTION

telephone 01-637 9611
9.30 a.m.-9 p.m. THURS.-WEDS.
(Mar. 20, 21, 24, 25, 26)

COMPUTER ENGINEERS

Are you looking for a technically demanding and responsible role with a company offering excellent prospects? Yes! Then this position is going to interest you.

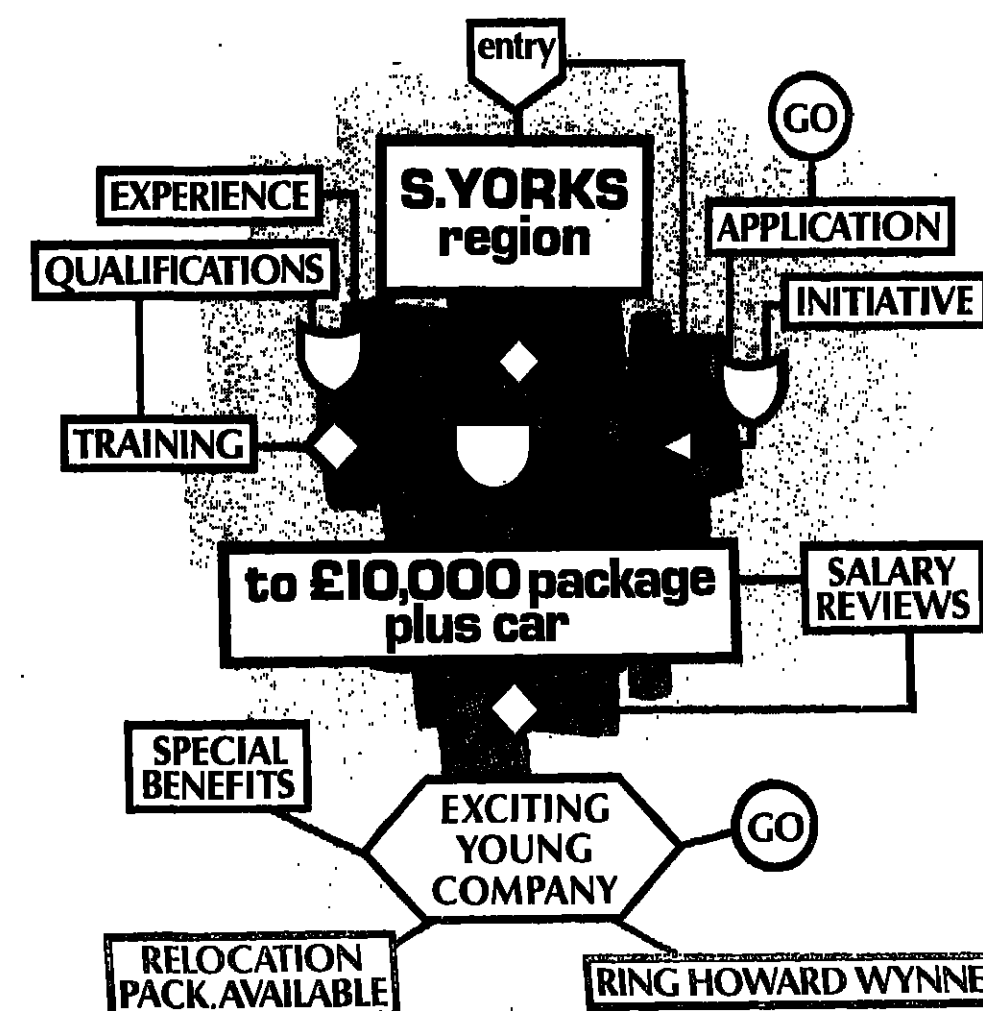
Our client needs a computer engineer to be responsible for a range of complex and sophisticated minicomputer systems.

The level of the job requires a minimum of two years' experience maintaining computer systems (though full product training will be given), the ability to work independently, and good customer liaison skills.

You will join the already profitable new division of a company well known in the industry, and their progressive expansion offers bright prospects for your career development.

Benefits include a Basic Salary of up to £8,000 pa, a company car, paid overtime, generous relocation allowances where required, and many other big-company benefits.

For further details contact Howard Wynne, Senior Consultant, Computer Engineering Division, on 01-637 9611.



FIELD SERVICE

COMPUTER ENGINEERS

LONDON - North, South, West, Central & City
Basic Salary to £6,500 - Gross to £8,000 + Car.

Both junior and experienced computer engineers are needed to join the London team of a well-known computer company.

A minimum of one year's maintenance of peripherals or systems is necessary, and in return they offer a full product training, interesting systems to support, an attractive income and a progressive career.

Take up this opportunity by telephoning Peter Gorton, Manager Computer Engineering Division, on 01-637 9611.

Suite 201/6 Albany House 324 Regent Street London W1R 5AA 01-637 9611

MANAGEMENT & EXECUTIVE SELECTION

contracts for programmers and analysts

Computer People London

VLI group

Contract assignments in the Northern Home Counties and London (all postal districts)

- * IMS Programmers with COBOL or PL1
- * CICS Programmers and System Programmers
- * OS/DOS COBOL Programmers
- * System 34 RPGII Programmers and Analysts
- * System Analysts - production control, management information commodity broking and TPS/IDMS applications
- * ARBAT AIMS Programmers
- * H62 and H64 GCOS COBOL Programmers
- * CORAL Programmers with System X experience
- * 1900 GS CORAL Programmers
- * Intel 80/85 telephone message switching consultant
- * G3 Software Programmers

If you'd like to join us on contract, we'd be very pleased to hear from you, send off the coupon or phone us NOW for information on our current assignments PLUS our PEOPLE PACKAGE which provides the security of sick pay, weekly pay and other benefits.

Ring John Kelly or Barbara Wolski
on 01-836 8411 or mail the coupon

Computer People South

VLI group

Contract assignments in the Southern Home Counties and the South West of England

- * Ventek Datapoint analyst Programmers
- * IMS Programmers with COBOL or PL1
- * IMS Database Designers
- * CICS COBOL Programmers
- * 370 MVS System Programmers
- * PL1 Programmers
- * MARK IV Programmers
- * PDPII RTL2 and DIBOL Programmers
- * 370 OS/DOS COBOL Programmers
- * 2900 MTS PLAN System Programmers
- * DG Business Basic Programmer
- * Analysts with Lloyds insurance and strong financial experience

Please provide information about contract assignments.

London ☐ South ☐
Name _____ Tel.Nos. _____
Address _____ (Day) _____
_____ (Ev/Wkd.) _____

Mail (no stamp) to FREEPOST VLI House, London WC2N 4BP

A REAL OPPORTUNITY FOR LOGIC DESIGN ENGINEERS

MESSAGE SWITCHING CITY BASED

This company is an independent part of one of the world's leading communications groups. A new development group has recently been formed to develop a comprehensive message-switching system offering a total solution — Hardware, Software and support — to communications problems. The system is based on the T.I. 990/10.

SENIOR DEVELOPMENT ENGINEER

TO £9,250

To work on the design of interfaces and controllers for use with mini and micro computer based systems. The applicants for this post should be graduate engineers with several years' experience of TTL logic design and familiarity with some of the following:

- * DATACOMMUNICATIONS
- * ASSEMBLY LEVEL PROGRAMMING
- * MICROPROCESSORS

This position will interest someone with the ability to work with minimum supervision.

DEVELOPMENT ENGINEER

TO £7,250

The development engineer will be qualified to a minimum H.N.C. level with sound experience in logic design and transistor circuit design. A knowledge of Line Conditioning on Telex or Telegraph networks would be useful.

Both of these positions will be directly responsible to the Hardware Development Manager, and will require self-motivation, creative ability and a high degree of technical competence. Career prospects will be attractive to those prepared to identify with the company's development objectives.

CONTACT: TONY EDWARDS ON 01-603 7335

(248)

Information Processing People

58 Pembroke Road, London W8 Tel: 261238
Computer Services & Recruitment Consultants 01-603 7335

JOHN BROWN MACHINE TOOLS

DIVISIONAL SYSTEMS

At the Banner Lane (Coventry) headquarters of the Division, following a detailed study, we have a number of vacancies in our Business Systems development function.

The vacancies are for:

Project Leaders Analysts & Programmers

(for on line and data base systems)

Codasy! Database Administrator Univac 1100 Systems Programmer Network Controller

The development schedule for the next 18 months includes:

- On line production and inventory control
 - Shop floor data collection
 - Project planning, resource analysis and cash flow control
 - On line integrated accounting
 - Financial modelling and market statistics
- We are based on the outskirts of Coventry within easy reach of the Warwickshire countryside and offer a pleasant working environment with excellent conditions of employment.

If you wish to discuss further details please telephone Peter Hodgkins on Coventry (0203) 465231 extension 288.

Otherwise please write for your information package, indicating the positions of interest to:

E. J. Burns, John Brown Machine Tool Division
Banner Lane, Coventry CV4 9GE

We are an equal opportunities employer.

**John Brown
Machine Tool
Division**

(252)

CLASSIFIED COPY

All classified copy should reach our offices no later than 3.30 p.m. on the Monday preceding Thursday's publication.
If complete artwork is supplied 11 a.m. on a Tuesday.
Ring Ray Kelly for further details on 01-261 8016.

JBA

Micro — Software Sales

London Based Earnings c. £18,000 + (+ CAR etc.)

Our client is beginning to acquire an outstanding reputation throughout the commercial d.p. world for the innovativeness and flair of its software products. Their aim has been to make the micro easy and flexible to use in an interactive commercial environment — and there is no doubt that they have succeeded. Opportunities exist in the company's Sales and Marketing team for professional, successful sales personnel who can sell worldwide. At present, the vast majority of their sales are made to the USA and Europe and the directors wish to see this trend continue — experience of working in non-UK markets is therefore particularly welcome.

Contact: Andy Wright

Data Communications Systems

London £8,500 to £11,000

Our client has requirements in two specific areas for Communications Consultants at various levels.

First — the company's activities in developments towards the Electronic Office require expertise gained in message switching, packet switching or word processor systems.

Second — pure Communications experience is required, which will include extensive knowledge of P.O. DATEL services, P.O. procedures and practices, switching systems and data transmission facilities.

If you can contribute in either of these two areas, and would like the opportunity to join one of the most highly respected systems houses in the U.K., phone today.

Contact: Margaret Stevens

Software Programmers

Berkshire £8,000 — £11,000

A real chance to join a small dedicated group of mini-computer software development technicians in a computer manufacturing company. The team are involved in the design of data management software, compilers, and related packages, for an increasing range of business orientated machines that are recognised as being among the leading products in this sector of the market. Applicants must have at least four years experience of similar work using advanced techniques. A degree or post-graduate work on system software or compiler architecture would be an advantage.

The company offers an attractive employment package, pleasant working environment and the opportunity to assume responsibility for projects within the group concept.

Contact: Mike Creamer

Systems Consultant

Thames Valley up to £9,000

A new micro-systems house wishes to employ a Senior Systems Consultant to undertake the initial investigation/feasibility studies for prospective micro users. Candidates must have five years of sound commercial experience particularly in accounting and financial applications. An opportunity to be in on the ground floor and help develop the company.

Contact: Jim Baker

Production Control Systems

Rugby c. £7,500

A medium sized engineering company is seeking a SENIOR SYSTEMS ANALYST to work on the development and implementation of production control systems within their UK Group. Applicants should have a minimum of 3 years commercial analysis and design experience with a bias towards production or manufacturing systems. Experience of an IBM 370 environment would be an advantage.

Excellent opportunities in a new installation. Contact: Bev Stevens

INSURANCE COMPANY

Systems Analysts

South of England

Salaries up to £7,100 + mortgage subsidy + non-contributory pension + free permanent health scheme + low interest loans + subsidised canteen and sports/social club + all relocation expenses + other benefits.

A very attractive prospect for career-minded Analysts, keen to progress in a growth-orientated modern company putting in database and TP systems, promising exciting design and development work well into the 1980's. We are keen to hear from Analysts who have a sound business background, a good knowledge of COBOL and experience of system design over two to three years, ideally in an accounting, financial or banking environment.

Contact: Mike Creamer

COBOL Programmers

Andover, Hants. up to £6,700 (review pending)

PLUS: Mortgage subsidy, non-contributory pension, free permanent health insurance, low interest loans, free banking, discount on insurance services, subsidised sports and social club, subsidised canteen, etc.

PLUS: Generous relocation and settling-in allowances. We are looking for 18 months to 2 years concentrated programming experience, gained in a real-time, database environment. In COBOL. Personality and attitude to work are important. Burroughs and/or DMS knowledge very attractive.

Contact: Mike Creamer

**JAMES BAKER ASSOCIATES,
International Personnel Consultants,
32 Savile Row, London W1.
Tel: 01-439 9311.**

MANAGEMENT & EXECUTIVE SELECTION

We are recruiting for the European subsidiary of one of the World's leading minicomputer manufacturers specialising in the industrial, scientific, and communications market.

Continuing expansion of the manufacturing capability and the development support teams has created vacancies for senior support staff in most disciplines and particularly within the Customer Services Division.

Company benefits are excellent, and besides the quoted salaries include free BUPA and NON-CONTRIBUTORY PENSION. RELOCATION would also be possible.

**THE CENTRE
OF
SOMETHING
SPECIAL**

TECHNICAL SUPPORT

c£9K

PRODUCT SUPPORT SPECIALIST PRODUCT SUPPORT ANALYST

Both roles require specialists, either HARDWARE or SOFTWARE, who will be involved in the introduction of support of company products, and other manufacturers' products, into our European Customer Base.

In either case, responsibilities will include the implementation of maintenance philosophies, the recommendation of training and logistics requirements, and the initial installation of assigned products.

In addition the Technical Support Team provides the highest level of support to engineers in the field throughout Europe.

Some travel may be required to Europe and the U.S.

THESE POSTS ARE BASED AT HEAD OFFICE IN THE THAMES VALLEY

Apply in the first instance to Derek Pearson on 01-637 9611

Suite 201/6 Albany House 324 Regent Street London W1R 5AA 01-637 9611

telephone 01-637 9611

9.30 a.m.-9 p.m. THURS.-WEDS.
(Mar. 20, 21, 24, 25, 26)

SPECIAL SYSTEMS MANAGER c£12K

This is a key position reporting to the European Director of Post Sales Support Services. Responsibilities include the management of a team of HARDWARE and SOFTWARE personnel involved in the design and implementation of special systems.

In addition to project management, this role entails close liaison with the Marketing Division, Systems Houses and customers, to ensure implementation within agreed time frames.

Ideally, the applicant will be experienced in both HARDWARE and SOFTWARE and will have sound business acumen, well able to appreciate costing and financial controls.

Experience of Real-Time/Communication systems would be an advantage.

SPECIAL SYSTEMS ANALYSTS c£9K

These posts involve the design and implementation of non-standard software products and modifications/extensions to existing products. Special Systems Analysts will work in a dynamic environment, and be responsive to new requirements, well able to project a professional image to customers.

Ideally, applicants will have experience in either real-time operating systems, communications software, or mainframe frontending/emulation.

There may be opportunities for travel within Europe.

John Brown

EDP STAFF FOR EUROPE

We are a multi-national company who manufacture and sell health care products throughout the world. We have subsidiaries in all major European countries and we are looking for a number of development personnel to expand our decentralised European MIS/EDP departments.

GRENOBLE (France) — Procedures and Training Manager up to £14,000

The European Headquarters of the Company situated on the edge of the French Alps is looking for an experienced EDP professional to be responsible for the technical and functional auditing of the subsidiary EDP functions and to co-ordinate EDP training throughout the European Division. Applicants must have at least 8 years' MIS/EDP experience including programming analysis and organisation. Knowledge of at least one other European language (preferably French) would be appreciated.

GRENOBLE (France) — Analyst-Programmer c. £7,000

The European Headquarters of the Company is also looking for an Analyst-Programmer to be responsible for the development of diverse projects concerning the processing of data from all subsidiaries. We are looking for people with 2-3 years' experience on IBM S32/S34 equipment and who have a thorough knowledge of COBOL and RPG. Although not essential to the function a knowledge of written and spoken French would obviously help the applicant to settle into his/her new situation.

DUBLIN (Ireland) — Systems Analyst

The Irish subsidiary is the largest manufacturing location for the company within Europe, consisting of two factories in the Dublin area. We are looking for someone to design and develop manufacturing systems for an IBM 4300 series computer.

The applicants should have 3 to 5 years' experience in a manufacturing environment preferably working with IBM equipment. Knowledge of COBOL is essential and experience of TOTAL would be a significant advantage.

Initial interviews will be held in London, applicants should write enclosing their C.V. to:

DIRECTOR OF HUMAN RESOURCES, C/O BECTON DICKINSON, B.P. 798, 38035 GRENOBLE CEDEX, France

MADRID (Spain) — Analyst-Programmer c. £8,000

To develop commercial and production systems on IBM S34 and to assist the MIS/EDP supervisor in all his functions. The Spanish subsidiary was created in early 1979 and important growth is foreseen. We are looking for an Analyst-Programmer with 2-3 years' experience on relevant equipment and who has thorough knowledge of RPGII and COBOL. In view of the location and the functions to be assumed the applicant should be fluent in Spanish or capable of becoming fluent within a short period.

WEMBLEY (England) — Analyst-Programmer circa £6,000

Working for the UK Subsidiary his/her initial task will be to participate in the joint European development of an interactive order/invoicing and stock control system to be run on IBM S34.

Applicants should have 2-3 years' programming experience with at least 1 year as an analyst-programmer working on IBM 32/34. Knowledge of COBOL and RPG is essential.

HEIDELBERG (Germany) — Analyst-Programmer £11,000

Working for the German subsidiary which covers both Germany and Switzerland his/her initial task will be to participate in the joint European development of an interactive order/invoicing and stock control system to be run on IBM S34.

Applicants should have 2-3 years' programming experience with at least 1 year as an analyst-programmer working on IBM 32/34. Knowledge of COBOL and RPG is essential. Good knowledge of German is required.

MANAGEMENT & EXECUTIVE SELECTION

telephone 01-637 9611

9.30 a.m.-9 p.m. THURS.-WEDS.

(Mar. 20, 21, 24, 25, 26)

SECURITY MONEY CAREER

Expansion into the Eighties with a new range of microprocessor based financial systems has created marvellous opportunities for either experienced sales people or those wishing to enter the sales field, to join the Financial Systems Sales Division of our client, a major conglomerate, based North of London.

To be a successful candidate you should possess both the drive and acumen to negotiate to Senior Director level, as our clients customers are the major names in the financial sector and as such demand the best.

In return you will receive a good earnings package (negotiable on experience) + a company car. Promotional prospects for the right candidate are excellent.

For an immediate interview contact Tony McGrath, on 01-637 9611

COMPUTER OPERATOR

Up to £4,000
Plus 25% shift premium
Medway, Kent.

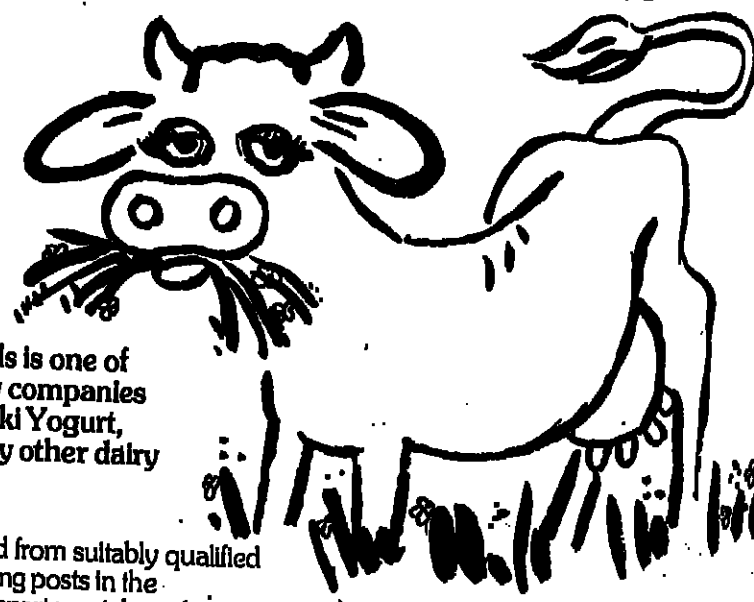
The Person
Should have 1 year to 18 months IBM operating experience under OS (preferably OS VS1). They should be aged 18-23 with a good standard of written and spoken English and have minimum 'O' level or Grade 1 CSE in English and Maths. 'A' level Sciences would be advantageous.

The Environment
Lloyds is the major international insurance market with a dynamic D.P. centre. We run an IBM system 3031 and an IBM 148 operating DOS and OS under VM370 and in addition 2 DEC PDP 11/70's.

Conditions
We operate a 12 hour shift system and in addition we offer annual 4% bonus, 8p lunches, non-contributory pension, 4 weeks holiday and much more.

For further information
Please telephone Bill Forder, Operations Manager on Medway 407333 ext. 3520, or write to Reg Hannam, Corporation of Lloyd's, Gun Wharf, Dock Road, Chatham ME4 4TU for an application form.

LLOYD'S OF LONDON



Express Dairy Foods is one of Europe's largest dairy companies and the producer of Skil Yogurt, hard cheese and many other dairy products.

Applications are invited from suitably qualified candidates for the following posts in the Management Services Department, based at South Ruislip, where they will be involved in major projects covering:

- the installation of a large mainframe sales accounting system.
- over 35 data general Nova mini computers are being installed into depots, factories, tele sales and various user departments throughout the company.
- Micro computers are being designed and installed for factory processors and commercial applications.

The following applicants will be involved in all three of these major applications as well as traditional O and M type activities.

Project Manager - Operations (£9,500 + car)

We are looking for someone with management and computing experience who is capable of taking responsibility, solving problems and leading a team of skilled professionals. You should have about 7 years experience in the computer operations environment including computer communications. To be a competent programmer and have a knowledge of Business Basic is also essential.

Why this in-depth experience? Because you will be responsible for the implementation of the hardware, the day-to-day support of our mini in the field, the development of small projects and be in control of your own team of programmers.

Project Manager - Systems (£8,500 + car allowance)

A relevant degree or HND plus at least 3 years' programming and analysis experience on mainframe and mini computer and ability to communicate with non-computer personnel is required. You will be responsible for working with factory management to specify projects and to work with software houses on their programs. It will be your responsibility to ensure that projects proceed to plan and on time.

Management Services Officer (£7,000 + car allowance)

You'll need similar qualifications and at least 2 years' experience to those mentioned above and you'll be part of a team dealing with major projects, specifying program formats, systems testing and implementation. You'll need to be capable of taking the initiative and to work with minimum supervision.

All positions are open to men or women and would suit capable people who can handle responsibility, solve problems and want to develop their skills on systems and structures. The working conditions are excellent and, because the projects are basically network development involving the end users, you are expected to visit sites around the country. Apart from the salaries quoted there are good extra benefits and excellent future prospects.

Please write enclosing a full C.V. to:
Peter Sloman,
Personnel Admin. Manager,
Express Dairy Foods Limited,
Block 'B' Victoria Road, South Ruislip,
Middlesex HA4 0HE. Tel. 01-619 2344.



Do you take training seriously? Our client does.....

- ☆ As the major force in mini-computer based word processing in the U.K. today, they have established an initial training structure, covering product knowledge and sales training, and are committed to still further expansion.
- ☆ Vital to this expansion is a person to undertake the formalisation of customer support training. This will involve direct liaison with the Regional Support Supervisors to create and implement a wide variety of in-house courses for both our clients, staff, and their customers.
- ☆ Experience in training sales support specialists and customer staff in a capital equipment environment is essential (if it's in word processing so much the better).
- ☆ Remuneration will be a basic salary of £7K + car + bonus, 4 weeks holiday, BUPA Life Assurance, etc.
- ☆ Enthusiasm and professionalism are key words within this company, if you have something positive to offer contact Tony McGrath

Suite 201/6 Aibany House 324 Regent Street London W1R 5AA 01-637 9611

MANAGEMENT & EXECUTIVE SELECTION

01-637 9611

S. Germany £22-25,000 p.a.

CICS Systems Programmer

Senior Systems Programmer to take responsibility for all aspects of CICS tuning, support and future planning. The installation is in the centre of an attractive city, and runs 2 cpi's under DOS/VS and DOS/VSE. Applicants should have a thorough knowledge of CICS/VS, and some DL/I and VM experience would be helpful. Although one of your colleagues is English, you will be expected to achieve reasonable fluency in German after 3-4 months.

MVS, JES2, TSO Support

Senior Systems Programmer to work in an extremely pleasant installation as part of a small English-speaking systems support team. Responsibilities will cover all aspects of support for MVS, TSO/TCAM and the network of local and remote terminals. Ideally, applicants should already possess some MVS experience, but with good TSO knowledge a sound VS1 or SVS background will suffice.

IMS Specialist

IMS Specialist to review and report on a medium-sized company's current IMS usage (transaction rates, DB structure, etc.). The successful applicant will probably have a Systems Programming background, with good knowledge of IMS and IMS utilities. No knowledge of German is required for this position.

PL/I, CICS Design/Programming

Senior Programmer with good knowledge of PL/I and CICS/VS to assist this DOS/VS installation with the technical design, development and implementation of their first CICS system. Test CICS will be up by May, and the first phase of on-line Production Control is due to go live in September. The successful applicant will be expected to contribute to setting up CICS development standards, and will need to achieve reasonable fluency in German after 1-2 months.

Each of these assignments is on a renewable contract basis with CDS Ag in Switzerland.

For further details, please telephone or write to Brian Bidston at our UK office, or call during evenings/weekends on 03446 6386.

CDS The European 370 Specialists
67-73 Park Street, Camberley, Surrey GU15 3PE. Tel. 0276 26846. Telex 888082.

DATA PROCESSING MANAGER

SOUTH COAST

**Circa
SALARY £11,500**

We require a Data Processing Manager to take responsibility for the maintenance and further development of a well-established system at present based on an IBM 370/148. On-line enquiry and data entry facilities have been in operation for a number of years, and the first stage of a major branch terminal network using IBM 3600 equipment will be implemented in June of this year.

Applicants should be over 30 years of age and should have a proven D.P. management record and a sound technical background including experience of on-line systems.

The location is our modern Administrative Centre in Worthing, West Sussex, which offers excellent working conditions and amenities, including swimming, squash and tennis.

A competitive salary and benefits package is offered, including preferential mortgage terms.

Please send personal and career details, in confidence, to:

N. MacMahon
Assistant General Manager (Admin.)
Gateway Building Society
P.O. Box 18, Worthing
West Sussex BN13 2QD

GATEWAY BUILDING SOCIETY

**Papua New Guinea
Public Services Commission**

Data Processing Professionals

Applications are invited from suitably qualified candidates for the following positions with the National Computer Centre, Bureau of Statistics and various other Government Departments.

Assistant Managers Level 21

Candidates will be graduates with a minimum of 11 years DP systems experience, at least 5 years of which should have been in consultancy and/or project management. Familiarity with modern data processing managerial techniques and principles is essential.

Project Leaders Level 19

Candidates will have a minimum of 6 years systems and programming experience including some time as a team leader. Applicants must be able to demonstrate that they have successfully managed either part of a large project or a complete small project.

Senior Systems Analysts Level 19

Candidates must have a minimum of 8 years experience in computer systems work, of which at least 2 years should have been in programming. Some experience in consulting and advising high level management is also essential.

Chief Technical Officer Level 19

Candidates must have at least 6 years experience covering both commercial and scientific programming. Detailed knowledge of ICL software, utilities and hardware is also essential, with particular emphasis on GEORGE 2 + operating system and 1903 hardware.

Systems Analysts Level 17

Candidates who will be user-orientated must have a minimum of 5 years experience in computer systems work, at least 2 years of which should have been in programming. At least 3 years experience in one or more of the following is also essential: commercial systems design; design of statistical, scientific or other governmental data processing systems; project leadership; training; consultancy.

Senior Programmers Level 15

Candidates must have at least 4 years programming experience using COBOL and a low level language (ASSEMBLER). A knowledge of ICL hardware and software, GEORGE 2 + and other systems would be an advantage as would experi-

ence of 2950 hardware and software and the development of on-line systems.

Programmers Level 12

Candidates must have completed an acceptable formal training course in computer science and have at least 2 years programming experience (preferably in COBOL). A knowledge of more than one high level programming language and/or some systems experience would be an advantage.

Rewards

Payable in Kina. The pound equivalent figures will fluctuate due to movement in exchange rates. The exchange rate at 6th March 1980 was K1.58 to £1 Sterling.

Level	Salary
21	K18,510
19	K16,510
17	K14,660
15	K13,435
12	K11,880

Plus

- * 3 year contract (renewable in most cases).
- * Gratuity of 24% per annum of annual salary. Gratuity is taxed at a flat rate of 2%.
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- * Air fares to and from PNG at commencement and expiry of contract.
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- * Free Primary Schooling, Free Secondary Schooling.
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Please write or telephone, quoting reference VIS/PSC-NCC/11 and position(s) interested in for application forms (to be completed in duplicate) and further details to:

The Recruitment Attaché, The Papua New Guinea High Commission, 14 Waterloo Place, London SW1R 4AR. Telephone: 01-930 0922. Closing date for applications 12th April 1980.

Papua New Guinea



PROGRAMMERS

**WOULD YOU LIKE TO BE
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Saga Holidays Ltd., one of the most successful tour operators in the U.K. with a remarkable and continued record of growth, are commencing an exciting stage of computer development. We plan to convert to an IBM 38 System in 1981 from our current IBM 3/15D.

We therefore require able Programmers to assist in this conversion, preferably RPG II trained, though we would be willing to retrain you.

We offer you an excellent package including negotiable salary, removal expenses, free lunches and attractive working conditions.

Please apply in writing to Mr. J. Gould, Personnel Manager

SAGA HOLIDAYS LIMITED
Enbrook House, Sandgate Hill
Sandgate, Folkestone, Kent CT20 3BG
Telephone: Folkestone (0303) 30284

ULSTER POLYTECHNIC Faculty of Science LECTURER II/SENIOR LECTURER IN COMPUTER EDUCATION

Salary Scale:
Senior Lecturer £7,982-£8,280/£8,471
Lecturer II £4,806-£7,084

Applicants for this post should have an interest in the use and use of computers in education. They should have a good Honours Degree and/or a Professional Certificate. Teaching experience or professional/Industrial experience and an interest in teaching would be considered an advantage.

The Polytechnic is a direct institution with an independent Board of Governors. It opened in 1971 and has a student population of some 7,500. It has extensive new premises and accommodation, including 830 residential places and a 114-acre campus overlooking the sea at Newtownabbey. There is a pleasant and quiet residential area. There is a scheme of assistance with removal.

Further particulars and application form, which must be returned by 9 April 1980, may be obtained by writing to: Mr. J. Gould, Personnel Manager, Ulster Polytechnic, Newtownabbey, Co. Antrim, BT37 0DL.

MANAGEMENT & EXECUTIVE SELECTION

telephone 01-637 9611

9.30 a.m.-9 p.m. THURS.-WEDS.
(Mar. 20, 21, 24, 25, 26)

**£11k
to £17k
plus car**

THE SALES CONNECTION

A multi-national computer manufacturer has geared up its expansion programmes throughout the world for the new decade. For Sales Executives, whether you are in data processing, word processing, or capital equipment this is an exciting time to become part of this company's growth.

The technical and sales training you will receive is one of the most comprehensive in the country, covering a wide range of sophisticated computer products that are generally recognised as number one in their field.

Who is and will be your major competition in the '80s?

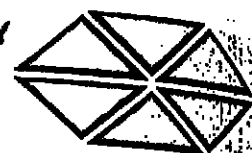
**Find out and contact Robin De Rouen
or Tony McGrath on 01-637 9611**

Openings exist in London, South West, Midlands, North West and East and Central Scotland.

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Must have implemented a large rental Leasing or similar application.

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For 6/9 month IMS/DB Contract. Based in Central London.

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Imm. contracts for Specialists and Contractors with very recent experience.

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For various Cobol & PL/I Contracts. Starting now and in 1/2 months' time.

IDS SPECIALISTS Name Your Price
We have imm. Long Term requirements for both Senior Analysts & Programmers.

UNIVAC DMS 1100 COBOL PROGRAMMERS £275 +
Long Term Contracts.

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* Project taken right through
* Package to £12,000 includes Mortgage 2½%.

ANALYST PROGRAMMER RPGII to £8500
* To support Systems & Programming Manager
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* Totally review Banking Systems
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* Lots of User Contact.

TECHNICAL RESOURCE ASSISTANT to £9000
* Working closely with the Technical Resource Manager
* This job lends itself to a career in Management
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* 2 years + experience — any Mainframe
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IBM DOS OPERATORS c£6k
* 1 year + experience
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ANALYST PROGRAMMER/PROJECT LEADER to £10500
* Large multinational Company
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* Exciting developments

SENIOR PROGRAMMER to £8750
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* Min 3 years' OS experience
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IBM OS/MVS OPERATOR £5-6k
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PROJECT MANAGER to £15000
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2+2=

Many claim
to know the answer,
but few companies
have the solution
to sell.

Particularly in the development of real-time software, an area of computing so much in demand today. This is where our client company has a major advantage — with a team of in house experts they provide a range of sophisticated software services to leading names in all sectors of industry.

Not content with their success in this area, they have diversified into the small business systems area...

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Based in the South-East (either South or North of Thames) you can expect to earn £15K+ (no ceiling on earnings) and a car and expenses are provided.

If you want to grow rapidly within this expanding company call Tony McGrath.

SALES PROFESSIONALS Given the basic building blocks could you build a business?

Very rarely does an opportunity occur for a sales professional to not only increase his earnings but also to gain the satisfaction from seeing his own business ideas in action.

This is such an opportunity.

Our client Company is an international systems house based in Croydon and they have asked us to identify and select a sales professional to increase their existing turnkey systems project involvement.

You will have all the resources of a company that has

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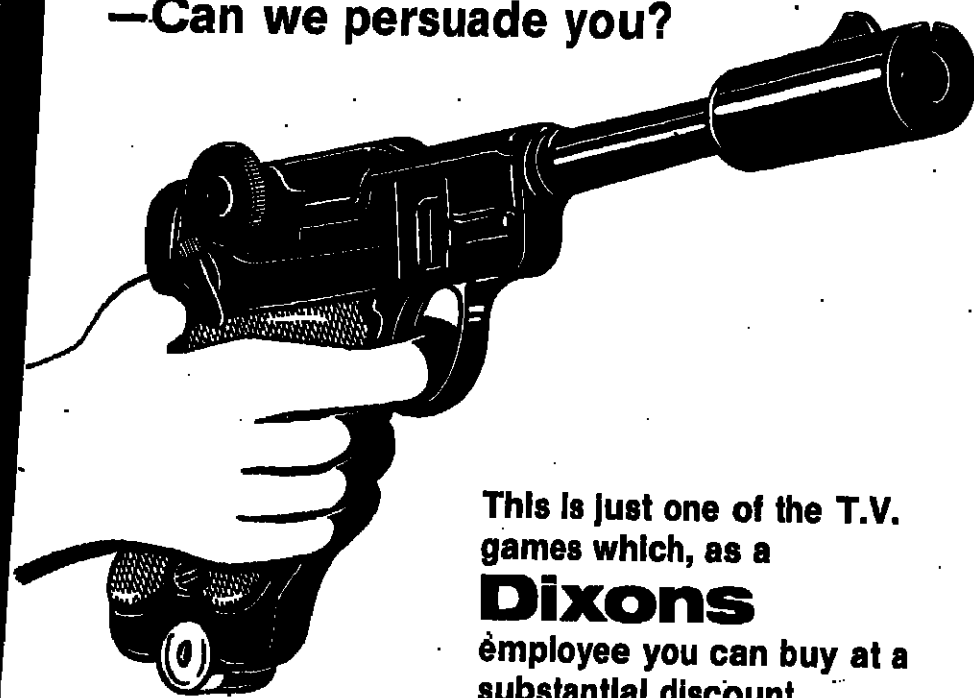
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MANAGEMENT & EXECUTIVE SELECTION

ICL 2960 OPERATORS

—Can we persuade you?



This is just one of the T.V. games which, as a **Dixons** employee you can buy at a substantial discount.



- Two Shifts ●Growth Company
- Stevenage based
- Salaries to £6000 inc.

Two shift working can dramatically change your lifestyle. For the better.

And when you add to that the advantages of working for a go-ahead company like Dixons, you know that these opportunities are some of the best in the marketplace.

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We are looking for experienced ICL 2900 series operators, preferably with VME/B experience. Ideally, you will be under 30 with an intelligent approach to operational systems and an ambition to broaden your horizons. The opportunities are there. It's up to you to accept the challenge.

Salaries are good, there is a subsidised restaurant, excellent working conditions and real career development prospects. The staff purchase scheme can help you move into a new leisure bracket and the relocation scheme can help you move into Hertfordshire.

So don't delay. Call Mary Stone right away. She will send you more information about Dixons and fix you an interview.

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Permanent and
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Hardware Support Management c. £11,500 + car

The creation of a Company such as NEXOS is a unique event. The combination of an innovative and sophisticated range of products for the International Electronic Office Systems Market, considerable financial support and the establishment of a committed team of professionals adds up to one thing—success. NEXOS is destined to become a major force in one of the prime market sectors of the 80s.

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Screenbased word processing equipment is one of our primary products, therefore you should preferably have national or international hardware/systems support

experience, on either disc based computer or word processing systems.

The challenge and rewards of playing an important role in the evolution of NEXOS are two factors a self-motivated and ambitious person will obviously enjoy.

Based in Bristol, there will be fairly extensive travel abroad and the prime responsibilities of this position will involve identifying hardware design and manufacturing problems, providing an efficient and comprehensive support service, and ensuring that distributors also provide an appropriate level of customer service.

Earnings will be in the region of £11,500 p.a. together with an excellent benefit package including:

- * Health Insurance
- * Company car
- * Pension
- * Relocation expenses

Please send written applications giving full details of qualifications and experience in confidence to:

This appointment arises from a development plan to re-structure the Company's information systems over the next 2-3 years. New systems development is based on a mainframe IBM 4341 to be installed in 1980, together with distributed processing facilities on mini-computers.

Do you want to be part of our further development? We can offer excellent opportunities for personal advancement as a

SYSTEMS ANALYST

THE POSITION:

Reporting to the Systems Manager, the appointee will play a major role in systems development in the Company and will be involved with users in designing and implementing a range of new systems.

Candidates will have worked in manufacturing (or a related environment) and will have implemented a major system. Desirable experience would include working with IBM hardware, on-line systems and database. Knowledge of DOS/VS, CICS, TOTAL and COBOL would be an additional asset. Effectiveness in communication is very important as is the ability to understand the business implications of systems design.

THE COMPANY:

Becton Dickinson is a highly diversified manufacturer of health care products. It is one of the largest companies in the rapidly expanding health care industry and the world's leading manufacturer of sterile single use hypodermic syringes and needles. The Irish operation, manufacturing hypodermic syringes and needles for the European market, has had a significant growth rate over the past few years and is continuing to expand its activities here. The Company currently employs in excess of 1,000 people at its two manufacturing facilities in Drogheda and Dun Laoghaire.

THE REWARDS:

A highly attractive salary awaits the successful applicant together with a benefits package including free VHI, non-contributory pension, life assurance and income continuance plans. Generous relocation assistance will be provided where applicable.

THE CONTACT:

If this position interests you, telephone our Systems Manager Bill O'Brien at: Dublin 854800

In total confidence, or write to:
Arthur Gunning, Group Personnel Manager.

**BECTON
DICKINSON**

Becton Dickinson and Company Ltd.,
Pottery Road, Dun Laoghaire,
Co. Dublin. Tel: 854800

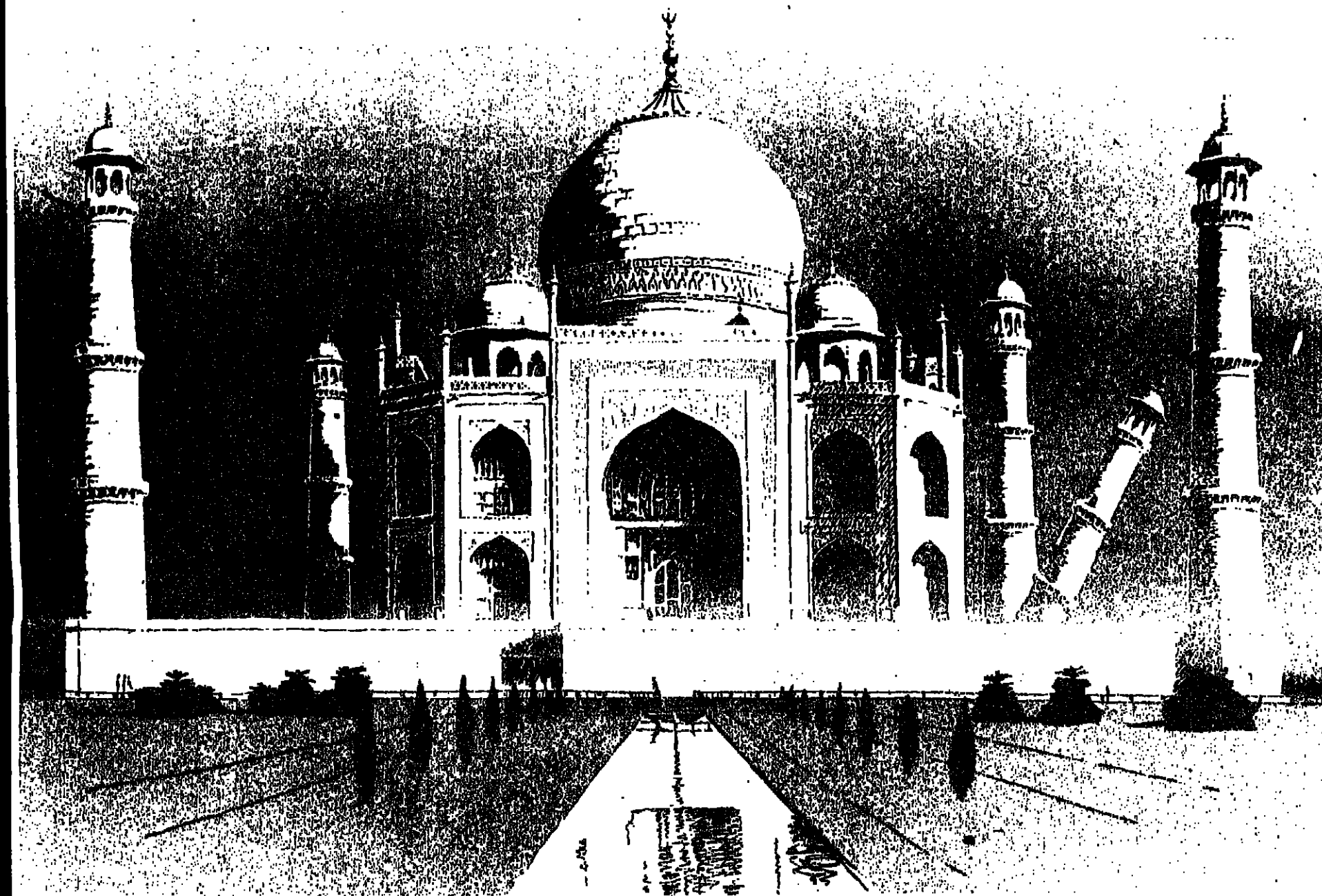
NEXOS

Mr R. Holmes, Director of European Sales,
Nexos House, Whitefriars, Lewins Mead,
Bristol BS1 2NX

MANAGEMENT & EXECUTIVE SELECTION

telephone 01-637 9611

9.30 a.m.-9 p.m. THURS.-WEDS.
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SATISFIED?

All too often a good R. & D. product is spoilt by those little extras that occur in the later stages of a project.

If you are going to get it right, you've got to get it right from the start. This is where our client company scores heavily in future planning.

From their R. & D. Centre, North of London, they have and are continuing to deliver, on a global basis, probably the world's most advanced systems in the fields of Transaction Processing, Systems Networking, Communications and High Density Media.

Their massive expansion into the Eighties has created the most exciting positions available in R. & D. today.

If you have a systems software background in either mini or mainframe computers and like to work on stimulating projects, in really pleasant working conditions (they even serve real coffee) we are looking for senior, junior and associate Systems Programmers and Technical Authors.

Salaries range from £6,500 to £10,500+.

A full relocation package is offered. Company benefits include free BUPA, Pension Scheme, Life Insurance and a company stock Purchase Plan.

For further information and interview contact Tony McGrath or Derek Pearson on 01-637 9611

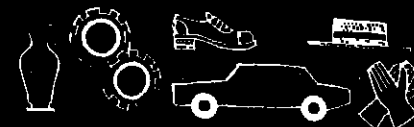
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MANAGEMENT &
EXECUTIVE SELECTION

Job Price 125p



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Computer Supervisor

Training in BASIC provided

New Installation in Birmingham

Salary up to £7,000 per annum



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We want a person with the ability to assume immediate responsibility for the effective running of our Nixdorf 8870/1 minicomputer, to maintain systems software and ensure user satisfaction through liaison, training and technical support.

You must also be able to appraise new releases of hardware and software and make recommendations to us, based on their relevance to our particular environment. This is a ground floor opportunity with unlimited potential; you will build the department from scratch.

We will provide full training in BASIC to enable you to maintain systems for your installation. The qualifications required for this position are:-

- *Proven supervisory skills
- *A good working knowledge of minicomputers
- *A basic understanding of programming
- *Ability to produce procedures documentation and reports
- *Knowledge of accounting procedures

We are the UK subsidiary of an American Company involved in the security business. The group has other subsidiaries worldwide. Our success to date is based on total commitment. This is a demanding position, it requires the best. If you think you can handle it, then contact our Advising Consultant, IAN PAYNE ON 021-236 3781 (24 hour answering service).

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Manchester 061-833 0427 Blackfriars House, The Personage, Manchester M3 2JA
Brussels 010 322-840 7151/71 Avenue Louise 327, Boite 4, 1050 Bruxelles



EXPERIENCED ANALYST (West Midlands)

To assist in the development of real-time order processing / distribution / Stock Control system

The Hardware utilized by our Responsive Systems Department is a CMC Sovereign Mini-Computer with RJE links to twin IBM 3033s.

As manufacturers of a wide range of small industrial electric motors our business offers a challenging environment for someone qualified to degree level who has been responsible for at least one significant computer system in a manufacturing / commercial environment.

If you believe you have the necessary qualities to succeed in a progressive engineering company then either write or telephone for an application form and further details to:

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Personal Officer
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Cakemore Road
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021-558 1500



Machines

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We do not promise the earth, just interesting appointments throughout the Midlands Area, where housing costs are reasonable, the countryside accessible and the night life great. We are Project Recruitment Limited, an associate company of Gould Computer Systems Limited, Midlands based and Midlands based, so we can tell the good jobs from the dead ends. Right now we need bright people with sound programming and/or systems experience for career building appointments with worthwhile employers. Salaries are good — and they go further here, but in return our clients want professionalism and commitment. If you think you could meet our requirements contact us immediately.



Project Recruitment Limited
D. P. and Computer Staff Recruitment

To arrange your interview or for other details contact **PETER KEAY** on 021-643-5118 (office hours) or 0922 54616 (evenings)

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Birmingham 1
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Ring Ray Kelly for further details on 01-261 8016.

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On behalf of clients we are recruiting for more than three hundred D.P. PROFESSIONALS in the Midlands Area from Junior Programmers to Senior Management Consultants. Salaries to £10,000 some positions with generous fringe benefits.

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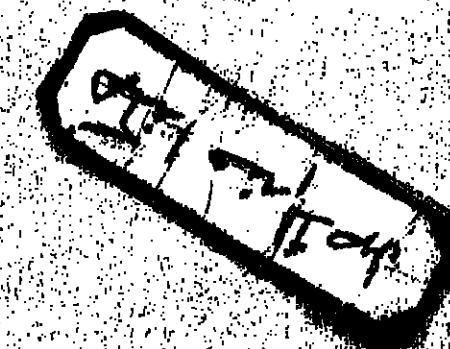
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Write to, or call, D.J. Kitchenside, Personnel Officer, Racal-Milgo Limited, Richmond Court, 309 Fleet Road, Fleet, Hants. Tel: Fleet (02514) 22144

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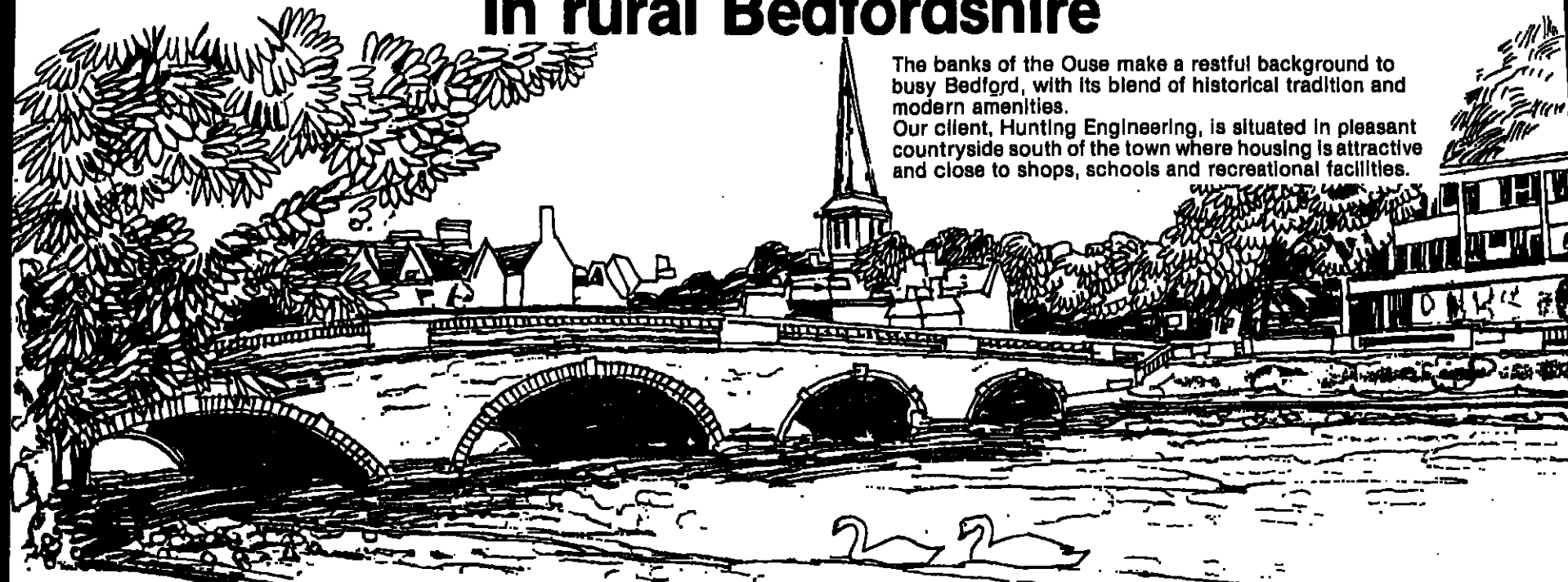
What else we offer
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At Hunting Engineering you can do all these things and more. Without changing jobs, filling in forms and going to endless interviews.

So if you are currently a commercial COBOL programmer on any machine, a scientific programmer or a systems programmer with solid ICL or Prime experience, come along to our informal interviews. You will find it a rewarding experience.

Informal interviews

Come and join us and senior d.p. management from Hunting Engineering for a drink and an informal chat about new opportunities, money and future prospects. We will be at the four centres below and look forward to meeting you.

Tuesday 25th March 12.00 noon-9.00pm

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Tuesday 25th March 12.00 noon-9.00pm

BEDFORD

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Wednesday 26th March 12.00 noon-9.00pm

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Wednesday 26th March 12.00 noon-9.00pm

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BARCLAYS UNICORN GROUP

(200)

COMPUTER CAREER OPPORTUNITIES COLCHESTER

SYSTEMS ANALYSTS AND PROGRAMMERS

Vacancies exist within our Data Processing Organisation for these positions. Applications are invited from persons with a minimum of one year's experience of working in a commercial or financial environment. The Society's installation consists of an I.B.M. SYSTEM 370/148 operating under DOS/VSE. To be replaced in September by a SYSTEM 4341 operating under DOS/VSE. Programming languages are ANS COBOL and BASIC ASSEMBLER using interactive program testing methods. A knowledge of 'DLI' and 'CICS' would also be an advantage but not essential. Salary negotiable to £5,800 for Programmers and £5,800 for Analysts.

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Please write giving full details of age, qualifications and experience to:

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the newspaper computer people rely on

THE SALES BIT

Follow up that proposal with the hard sell

DURING the course of any month I meet quite a few people who want to move from a technical role, typically pre or post sales support, into a selling job. Once the process of evaluating the human characteristics and career potential of the individual is completed, we usually manage to point them in the right direction; which is not necessarily into direct sales.

Sometimes our judgment is wrong, but seldom when we use psychological analysis methods. When we do get it wrong it usually relates to one or both of two simple factors — a reluctance to get involved in cold-calling or an inability to ask for the order. The activities between? No problem!

One of the hallmarks of a salesman who is hesitant to ask for the order is a collection of unsettled sales proposals. In most areas of technical selling, one of the final stages of the process is the creation of a sales proposal which typically states what the client needs, what the supplier is proposing in order to satisfy that requirement, the cost of the product or service and the future benefits and sales advantages that are involved.

For the reluctant order closer this is psychologically the end of the selling process. A statement of capability and price having been made, it's up to the client to choose.

I know that subcontracting of responsibility sounds rather naive, but believe me it happens all the time.

Now the really hard selling begins. Admittedly the sales proposals should only be a confirmation of points already agreed, but they are still subject to misinterpretation. The proposition needs to be kept alive and it can still be influenced by hitherto unknown and apparently disinterested parties.

More to the point, the balance can easily be tipped in the favour of the competition merely because they have, since the delivery of their proposals, sustained or enhanced their personal relationship with the client, confirmed their continuing interest, and perhaps even discovered the prime criteria for decision which could have come about as a direct product of the very proposals themselves.

Proposal follow-up is a key element of the selling process. Failure to do so is a wasteful and destructive act. It could be called self-sabotage, or even masochism, to create some-

ing only to destroy it by neglect at the very moment that the justification for its existence might come to fruition. That might sound a bit dramatic, but look at it another way — it's such an awful waste of time!

Proposal follow-up is an essential act which needs to be pursued with enthusiasm and efficient organisation. There is an obvious variety of methods for checking-out the status of a proposal and attempting to close the sale — personal call, telephone, letter and so on, and this is where effective organisation can be very significant.

For my own purposes I have always operated a "proposal league-table" which qualifies all outstanding sales proposals within my territory or indeed my sales operation, by such factors as total value, percentage chance of success, date of origination, decision date, etc. in order to provide a continuing, at-a-glance order of priorities so that the type and timing of appropriate action is clearly identifiable to my peers, my subordinates and myself.

It's the only way of gauging where and when the next sales close can most be achieved. After all, that's what selling really is about, getting the order.

Would-be salesmen need technicians used to get it firmly into their heads that selling is not a device for giving clients the opportunity to buy, it is the process of persuading them to buy a particular product — one's own.

This cannot be achieved simply by casting the bread of proposition upon the uncharitable waters of uncontrolled possibility.

TRADER

Graphics leaflet

A FOUR-PAGE leaflet is available from Computer Instrumentation dealing with the three levels of intelligent graphics plotter controllers for CIL drum and flatbed plotters. Based on the 16-bit TMS 9900 microprocessor, the controllers reduce the overhead on the host computer and upon personnel by handling all repetitive tasks such as calculating discrete pen movements, carriage positioning and curve and vector drawing. Copies may be had from Computer Instrumentation Ltd, Chandler's Ford, Eastleigh, Hampshire SO5 3VY.

Naked Mini book

AN illustrated 300-page handbook describing the 'Scout' Naked Mini Model 3/04 is available from Computer Automation. Priced at £9.75 (including postage and packing), the handbook is in three main parts covering the basic features, I/O controllers and software. Copies may be had from Neil Clements, Marketing Services Manager, CAI Ltd, Herford House, Maple Grove, Rickmansworth, Herts WD3 2XD.

Office complex

To serve the North of England and Scotland, Priory Park House, has opened a new office complex at 2 Priory Park, North Yorkshire. Tel: 0423 501233/4.

Puzzle Answer

THE difference between consecutive squares increases by 2 each time, so the first step is to find the difference between the two numbers given, which turns out to be 2481. So the next difference will be 2483. The next square will be 152,448,409. It is accordingly the next high test square.

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These positions are for young graduates with a sound academic and engineering training who probably have between 2-5 years post-graduate experience in design or research and a keen interest in:

- computer methods applied to the solution of engineering problems
- applying their specialised knowledge to a broader engineering field of activity
- in working with and taking responsibility for clients.

All positions carry scope for involvement with in-house project or development work.

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Write, in confidence, giving C.V. to:

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